

## NEWS SUMMARY

### GENERAL

**Smith**  
delays  
majority  
rule

Rhodesia last night postponed until April the country's transition to black majority rule, due to have taken place by December 31.

The four-month delay in the transitional programme, drawn up last March, was accepted as inevitable by black nationalist leaders, Bishop Abel Muzorewa and the Rev. Ndabandera Sithole, chief opponents to such a post-pone-

The move came after nine-hour talks involving the executive and ministerial councils. A Government statement said: "that the man, one-way elections would be held on April 20.

### Thorpe plea

Lawyers for former Liberal leader Jeremy Thorpe, facing charges of conspiracy and incitement to murder, failed to have their case heard in a High Court move to challenge the immunity from prosecution given by the DPP to Crown witness Peter Bessell. But QC for the DPP Peter Taylor said that immunity did not protect Mr. Bessell from any perjury charges which might arise out of the case.

### TV soccer deal

London Weekend Television have negotiated exclusive rights for coverage of Football League and Football Cup matches from the start of the 1978/79 season. Back Page

### Damages order

Scottish Daily Record and Sunday Mail of Glasgow have to pay £24,000 damages to Capital Life Assurance Company of Wolverhampton for three defamatory articles, an Edinburgh court ruled.

### Fireman killed

A fireman debricated by the Queen this year was killed, and four of his colleagues hurt, in a terrorist firebomb attack on the Bass brewery in Belfast.

### Doc' suspended

Soccer manager Tommy Docherty was suspended by his club, Derby County, for seven days, tightening in money supply, while his future with the club is decided. The suspension was narrowest definition, Mi set at 2.6 per cent from 4.6 per cent which his abortive High Court for the year ahead. Back Page

### GUILTY verdict

Journalist Duncan Campbell was found guilty in the Old Bailey secret trial of receiving information from former Army intelligence corporal John Berry. A verdict on Time Out journalist John Crispin Aubrey, pleading not guilty to aiding and abetting Campbell, has yet to be reached.

### Airliner crashes

An Icelandic Airways DC-8 aircraft packed with Moslem pilgrims crashed while trying to land at Colombo airport during a storm, killing at least 199 of the 202 passengers and crew. Page 3

### Briefly . . .

Relieved a wheelbarrow to carry away a safe they stole from Oakley Post Office, Suffolk. A postal bitch prevented actor Albert Finney and his French actress wife Anouk Aimée from getting divorced in a London court. Miss Aimée's letter of consent had not arrived.

Attempts to stop using the Queen's portrait on its postage stamps.

Retired bandleader Lou Praeger has died in his Majorca home. About 200,000 workers in Social Security offices and textile factories in Portugal went on strike over higher wages.

Healthy baby was born in Austria for growing to full size in her mother's fallopian tube.

Miss World 1978 is Miss Venezuela.

### HIGH PRICE CHANGES YESTERDAY

	Prices in peace unless otherwise indicated)	
BRITISH:		
Bankers' 10pc 1978	£28.1 + 1	132 - 16
£ & Commonwealth	281 + 13	423 - 11
Goldmink Paper	102 + 13	82 - 3
Long & Hambly	43 + 9	136 - 5
Burton & Wright	136 + 6	233 - 5
Swiss United	220 + 10	193 - 27
Alma Gold	28 + 4	193 - 27
Eastern Mining	82 + 6	132 - 6
Orthgate Expln.	435 + 65	570 - 7
North West Mining	21 + 3	315 - 15
Castled Minerals	234 + 67	126 - 6
ALLS:		
Sum	60 - 4	721 - 31
Leslie	66 - 5	181 - 7
Elect.	415 - 8	578 - 22
Elect.	360 - 7	232 - 6
Ventersport	296 - 6	141 - 11

# British Shipbuilders tells unions of plan to cut 12,300 jobs

BY IAN HARGREAVES, SHIPPING CORRESPONDENT

**British Shipbuilders** has told its trade unions that it wants to cut the industry's capacity by 32 per cent by 1980-81, with the loss of 12,300 jobs.

Official confirmation of this, sidered four basic options for its annual pay negotiations, came yesterday at a special delegates' meeting of the Confederation of Shipbuilding and Engineering Unions in Newcastle.

The pay proposals would involve some men forgoing a rise in basic rates for more than two years. An additional problem for British Shipbuilders is that pay awards this year have already added 2.8 per cent to its wage bill, leaving only 2.2 per cent available within the Government's five per cent limit.

The plan to cut capacity would involve increasing the annual rate of the Government's shipbuilding intervention fund used to subsidise orders, from £85m to £110m.

The favoured option involved reducing capacity from £62,000 compensated gross registered tonnage this year to 430,000 egrt in 1980-81, increasing to 530,000 egrt in 1982-83. This would require an annual intervention fund of £110m in 1979-81, £85m in 1981-82 and £50m in 1982-83.

The pay formula put to the unions by British Shipbuilders has been agreed by British Shipbuilders, the Government and the confederation's shipbuilding committee, was described by one member of the committee as a revolutionary proposal more advanced than in any other nationalised industry.

It would establish a common annual pay agreement date of January 1, beginning next year, and would replace the 168 separate negotiations which have taken place in the last year.

Delegates were told that British Shipbuilders had com-

mitted to a minimum of 15 per cent and that the industry simply cannot afford to pay more.

Earlier this week British Shipbuilders reported a loss for its first nine months of £105m.

• The date for Swan Hunter's capital reconstruction scheme—under which shareholders will share the £15m Government compensation for nationalising the company's shipyard—will be known within the next few days. Page 29

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## EUROPEAN NEWS

# Millions strike as Italy faces renewed crisis

BY PAUL BETTS

ROME, Nov. 16.

**CRACKS** IN Italy's fragile coalition between the kindly to the recent shift of Sig. Christian Democrats appear to the Right of centre of the Christian Democrat Party, are deepening.

As some 31m workers went on a token four-hour strike today in the Mezzogiorno, underlining the level of social discontent in the one of their greatest critics. In country, the rows over an unusually blunt front page headline, the Communist Party, are now openly attacking the retiring Industry Minister, himself.

A proposed law to eliminate Italy's archaic system of state farming are coming to a head.

The controversy over the government reshuffle centres on the apparent refusal of Sig. Donat Cattin, the retiring Industry Minister, to accept the candidate to replace him proposed by Sig. Giulio Andreotti, the Prime Minister.

Sig. Donat Cattin was recently appointed deputy secretary general of the Christian Democracy Party, and according to an unwritten Italian law, a leading Party official cannot hold a ministerial portfolio.

Sig. Donat Cattin, however, has claimed the right to select his own successor. He was therefore intensely irritated when Sig. Andreotti, who as Prime Minister effectively enjoys the constitutional right to choose the members of his Cabinet, suggested appointing Sig. Romano Prodi, a respected economist and Christian Democrat sympathiser, although not actually a member.

This appointment, Sig. Donat Cattin claimed, would upset the current balance within the Cabinet of the various factions of the Christian Democracy Party and he has been insisting on the nomination of a candidate from his own faction, the so-called New Forces.

At the same time, Sig. Donat Cattin, who is by no means one of Sig. Andreotti's supporters, is reported to have accused the Prime Minister of being too open towards the Communists. For their part, the Com-

# Slower growth forecast for the West

BY ROBERT MAUTHNER

**THE SECRETARIAT** of the Organisation for Economic Cooperation and Development to day forecast a slowing of the Western world's growth in 1979, offset by an improvement in the area's overall current balance of payments and a further drop in inflation.

The forecasts, contained in a paper submitted to the OECD's economic policy committee, were accompanied by a suggestion that it might be desirable for the weaker economies, in addition to West Germany and Japan, to adopt some expansionary measures in the second half of next year.

The secretariat, which is forecasting a fall in the area's growth rate from 3.6 per cent in 1978 to 3.3 per cent next year, is understood to fear that the expansion of the stronger economies in 1979 might not be sufficient to make up for the effect of deflationary policies in other major member countries such as the U.S., the UK, France

and Italy. The situation likely to improve in the second half of next year, when the slowing of growth is expected to become more rapid, is considered particularly disquieting.

Even the secretariat's less than optimistic figures are felt by some delegations to paint too bright a picture. It foresees that U.S. GDP, after growing by 3.8 per cent this year, will increase by no more than 3.3 per cent in 1979, slightly less than the official prediction of the U.S. Administration, but considerably more than the 2 per cent rise foreseen by private U.S. forecasting institutes.

West Germany's GDP is expected to increase by 3.9 per cent in 1979 after rising by 3.9 per cent this year, but growth in Japan, another of the "locomotive" countries, is expected to slow down to 4.8 per cent in 1979 from 5.8 per cent this year.

The concerted strategy for economic growth, which was adopted at last July's Western

	GDP growth in real terms (%)		Current account balances (\$bn)		Consumer price index (% rise)	
	1978	1979	1978	1979	1978	1979
United States	3.6	2.8	-19.5	-12	6.9	7.5
Japan	5.8	4.6	20.5	12	3.9	4.1
West Germany	2.9	3.9	6.75	3.25	2.7	2.8
France	3.0	3.5	2.25	3.25	9.5	9.3
U.K.	3.0	2.5	0	3.0	8.0	7.5
Canada	3.5	4.1	-4.0	-4.0	8.0	7.2
Italy	2.0	3.5	5.5	6.0	12.9	10.7
Netherlands	—	—	2.0	2.0	—	—
Belgium-Lux	—	—	0	0	—	—
Switzerland	—	—	4.5	5.0	—	—
All OECD	—	3.3	-12.5	-0.5	8.0	6.5

trend, particularly on the payments front, is in the right direction. The OECD area's overall current deficit is expected to fall to only \$550m in 1979 from \$1.25bn this year, while the U.S. deficit is expected to be reduced to \$1.25bn next year from \$1.5bn in 1978, according to the secretariat. This will be accompanied by a substantial decline next year in the current surpluses of the two leading strong economies, West Germany and Japan, from \$8.75bn to \$3.25bn in the first case and from \$2.6bn to \$1.25bn in the second. Most of the "convalescent" countries will be back in surplus next year.

But inflation, as the table shows, still remains intractable in most countries, although the average OECD rate is expected to fall to 6.8 per cent next year from 8.0 per cent in 1978. The timing of any inflationary effort by the weaker economies, such as the UK, France and Italy, thus remains a particularly difficult matter to decide.

Officials point out, that the rates over the next few months.

At the same time, the OECD economic summit, is therefore at a crossroads. Many officials feel it would be contradicted if it were to propose

measures which have already been adopted by West Germany

and Japan this year, it would be

their payments balances and

rates of inflation were fully

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## OVERSEAS NEWS

## THE ZAIRE ECONOMY

## Creditors press for economic and political reforms

BY MARK WEBSTER

**JUST ENOUGH** western aid is reaching the vast central African republic of Zaire to keep its sick economy from dying on its feet. But the slow, steady transfusion of aid has ensured that President Mobutu Sese Seko, the autocratic pro-western head of state, has kept a tight hold on the reins of power despite an inefficient bureaucracy, dispirited army and widespread, fragmented opposition.

The May war in the vital southern mining province of Shaba delivered a crippling blow to an already shaky economy. Since then, observers say, the west has based its policy towards Zaire on two major considerations: The first is to maintain a regime in Kinshasa which will provide a bulwark against the spread of Soviet influence in central and southern Africa. The second is to recoup some of the estimated \$2 to \$3bn in accumulated debt and to clear the mounting arrears of interest and principal on government and commercial bank loans.

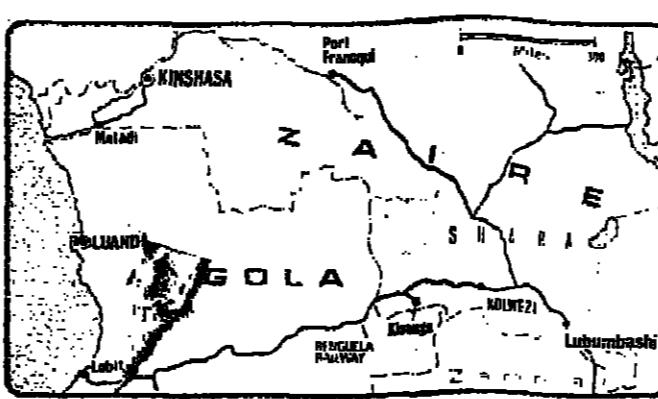
Western economists agree that the overall picture of Zaire's economy remains gloomy. The country is still struggling to get out of the economic pit which it dug by borrowing excessively abroad during the heady days of rising copper prices. The fall in the price of copper in 1974 was compounded by ill-conceived nationalisation plans in 1973-74 and the lack of a co-ordinated management structure. Through out the same period agriculture was neglected so that a country

which was self-sufficient in agriculture at the time of independence is reporting an estimated \$200m of foodstuffs a year.

Relying statistical information about Zaire is as scarce as foreign exchange. Its central bank, but there has been an apparent improvement in the percentage growth rate recorded in gross domestic product for 1976 and 1977. Manufacturing industry is said to be running at one-third of capacity because of a chronic shortage of spare parts and raw materials. Foreign exchange is said right that only drive and dash of foreign aid bump up the failing receipts for mineral, diamond and coffee exports. Though overall exports are only thought to have fallen 5 per cent during the last year allegations continue that much of the money goes straight to foreign bank accounts. Inflation is running at around 6 per cent.

Zairean diplomats complain that the western governments which rushed to help Zaire back in June when the Mobutu Government was in imminent danger of collapse have been slow in making their contributions to the \$80m emergency aid programme agreed at the time.

Nearly six months later only two-thirds of the aid has actually reached the country and the Zaireans say that substantial new allocations of emergency aid will be needed soon. At a recent meeting of the "club" of major western government creditors



the plights in which President international creditors of Mobutu found himself during the summer to insist on far programme. The team's first reaching economic and political job, observers say, will be to negotiate with the IMF for some months to come.

At the same time the commercial banks have shown no inclination to commit themselves to further loans. A \$220m loan from a consortium of banks headed by Citibank which was due to be signed just before the invasion of the Shaba province is still held up until an agreement can be reached on a stabilisation plan being worked out by the International Monetary Fund.

Nonetheless, there is general agreement among economists that the first slender shafts of light are penetrating Zaire's economic gloom. The western presence of a five-man IMF team already available in the country is still thought to have done much to convince maximum of its

deficit for 1978 of around \$660m. But the Zairean revival still hangs on many unknowns. Copper exports are back up to around 350,000 tonnes a year having fallen, partly because of Shaba, from 450,000 tonnes.

Cobalt production has been maintained to safeguard Zaire's hold on 80 per cent of the world market and the price has soared to \$2,100 a tonne from \$8,250 a tonne earlier this year. The stabilised eastern and southern African market, and the price has soared to \$2,100 a tonne from \$8,250 a tonne earlier this year.

On the political side President Mobutu has also made some progress. The rapprochement which has taken place between himself and President Agostino Neto of Angola could prove crucial in a long term plan to stabilise central and southern Africa. For the moment it has Zaireans to be around \$8,000 million immediately economic benefits with the reopening of the production is down 17.5 per cent. Benguela railway line to the Angolan port of Lobito.

When Benguela was closed, Zaire had to depend on the long rail route through Zambia and Rhodesia to the South African port of East London plus its own port of Matadi. Once the Benguela route becomes operational it will also help Zambia whose copper exports now have to leave through the congested Tanzanian port of Dar es Salaam. The heads of state of the three countries will meet soon to discuss details of the railway and also, it is thought, to forge a common policy towards their neighbour South Africa.

South Africa could well prove

sure that 30 per cent of all export receipts are deposited with the central bank and some effort is being made to contain corruption.

On both the economic and political fronts the first fruits of the west's arm twisting can be seen. On the economy, the nation. On the basis of data

Angola's civil war, Mr. Jonas Savimbi's Unita is still thought

to be asking for more investment which is still potential one of the richest countries in Africa.

## Amin army withdrawal 'complete'

By John Worrall

NAIROBI, Nov. 16. DESPITE conflicting reports and without the benefit of objective on-the-spot observers, it appears that President Idi Amin of Uganda has completed the withdrawal of his troops from the 700-square-mile Kagera salient inside Tanzania, which he has occupied for two weeks.

Tanzanian troops, however, according to Tanzania radio, are pressing on with their offensive in this area. According to some sources, Tanzanian troops have crossed the Kagera River, but it is difficult to see how. The river is in flood and President Amin's men blew up the only bridge when they reached the river line last week.

Uganda Radio today is saying that President Amin watched the withdrawal of his men. He said he was surprised at Tanzanian reports that troops were attacking his forces on the western shore of Lake Victoria. "I saw only three dogs and two cats," he said.

Earlier, Amin told a Nigerian mediation commission headed by Lt-General Danjuma that he was prepared to fly to Dar es Salaam "in under an hour" to talk to President Nyerere. Meanwhile in Tanzania President Nyerere seems determined to follow the retreating Uganda troops into Uganda. An austerity campaign has been initiated.

## Islamabad N-bomb device ban 'too late'

BY SIMON HENDERSON

EFFORTS BY the British Government to prevent the export of equipment which it believed Pakistan wants in order to manufacture a nuclear bomb appear to have come too late.

A shipment of the equipment, known as inverters of frequency changers, was made in August before an import control law was amended following the spotting of the loophole by Mr. Frank Alauan, Labour MP for Salford East.

In a written Parliamentary question, Mr. Alauan had pointed out that the equipment could be used in the manufacture of nuclear weapons. Inverters ensure continuity of electrical supply and are used by British Nuclear Fuels and most power stations in this country.

In a letter to Mr. Alauan this month, Mr. Michael Meacher, the Parliamentary Under Secretary of State for Trade, describes the August shipment as unconnected with a second order worth £1.2m, which is to be prohibited. But a spokesman for the manufacturer, GEC Alsthom Electrical Industrial Controls, of Swindon, said yesterday that the delivered equipment was identical to the second contract and it had been destined for the Pakistan Government.

It is understood that the consignment was addressed to the director-general Special Works Organisation, Rawalpindi. The Pakistan Embassy in London refused to give the name of the director-general, denying the existence of any such organisation. It is not listed in the Rawalpindi telephone directory but the name is similar to the Frontier Works Organisation, the army unit which built the Karakoram highway linking Pakistan with China.

The significance of this first N-bomb is that inverters are based on a complex concept but can be manufactured easily from readily available components.

The consensus of international diplomatic opinion is that Pakistan wants to build a nuclear bomb, and Mr. Zulfikar Ali Bhutto, the former Prime Minister now under sentence of death, has said the country was reactor in Islamabad.

## Pakistan to ban interest

BY CHRIS SHERWELL

ISLAMABAD, Nov. 16.

PAKISTAN WILL move in stages to eliminate interest from its banking and financial system. Professor Khurshid Ahmed said yesterday. Prof. Khurshid is the key administrative figure behind the country's attempts to align itself with the requirements of Islamic law.

He said the reforms would be made gradually but refused to say when they would be made. The first stage would affect lending by banks for consumption and investment purposes, and only when that is complete would there be a reorganisation of the banking system itself.

The military Government's affected by the changes.

## Pilgrim airliner crashes

COLOMBO, Nov. 16.

AN AIRLINER full of Moslem pilgrims crashed while trying to land at Colombo airport last night. Sri Lankan officials reported that 199 of the 262 people on board were killed. A total of 62 survivors was reported from the Icelandic Airways DC-8 which crashed in flames in a coconut plantation, four miles from the airport runway, while trying to land during a storm. Thirty of the survivors were taken to hospital and six were listed as critically hurt.

The airliner was a charter flight for Moslem pilgrims returning from Jeddah. Most were travelling to Banjarmasin in South Kalimantan (Borneo).

One of the survivors was Brigadier-General Soebagio of the Indonesian Army, who

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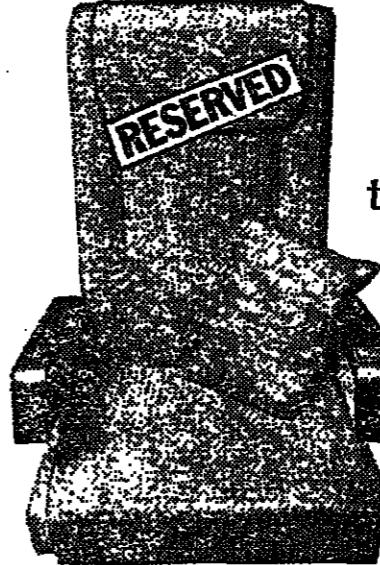


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## WORLD TRADE NEWS

EEC FEARS TOKYO ROUND IN JEOPARDY

## U.S. pressed over threat to trade

BY REGINALD DALE, EUROPEAN EDITOR

THE EEC was tonight seeking signs the U.S. has told the Community that the Administration U.S. that it will act to avert intends to introduce legislation the threat of a damaging trade extending the waiver as soon as war breaking out in the New Congress reassembles in January Year. Without U.S. action, the 15. But the Community remains Community fears that the concerned about the precise fate closing stages of the Tokyo of its exports to the U.S. from Round of international trade January 3, particularly if the negotiations could be jeopardised, thereby risking a plunge approve the legislation back into protectionism around the world.

If, on the other hand, the U.S. gives satisfactory assurances during three days of intensive negotiations that began here yesterday, Community officials believe that most of the outstanding Tokyo Round issues could be solved between the main negotiating partners (the U.S., the EEC and Japan) by the end of this year. A good deal of tidying-up would, however, remain to be done in the opening weeks of 1979.

The Community's immediate concern stems from the U.S. Congress's failure to extend the life of legislation freezing the Carter Administration from a legal obligation to impose countervailing duties on subsidised imports. After the waiver expires (on January 3), the Administration will find itself legally required to slap duties on up to \$700m-worth of imports—despite the obvious danger of retaliation by its trading partners.

In the high level talks here, intended to pave the way for the round's successful conclu-

sion, however, today took the giving the impression that they are actually negotiating points of view that despite this risk, decisive U.S. Government action remains necessary if all Nine member states are to be persuaded to press firmly ahead with the negotiations at next week's Council of Foreign Ministers. It is admitted, however, that possible solutions to many of the outstanding difficulties are being sought.

The Commission's main aim in Geneva is to secure a strong encyclical written understanding from the U.S. on the head of new objectives, such as France.

Commission officials are also going to great pains to avoid

## Danish jobs put at risk

BY HILARY BARNS

COPENHAGEN, Nov. 16.

DANISH MEAT canners are giving dismissal notices to some of their workers in case they are hit by U.S. countervailing duties from January 4 if the GATT trade negotiations break down.

The EEC canned meat exporters will be among the first to be hit by the U.S. duties, and the U.S. is a major market for Danish canned ham.

With 30-day advance warning of notice obligatory, the Danish factories are issuing dismissal notices now as a contingency measure.

A spokesman at Jaka, one of the three major exporting com-

panies, said: "We are putting our coats on for the storm, but we still hope it won't break." Jaka is giving notices to 180 of its 460 employees. Plumrose, another of the major exporters, said it is dismissing 150 of the 400 workers engaged in this division and other factories are planning to dismiss a similar proportion of the labour force.

The Jaka official said that the U.S. duty would raise the price of Danish products by 8 per cent. They expected this to cause sales to fall off substantially and if they tried to hold their price to the customers, sales would no longer be profitable.

## UK bankers in Peking credit talks

GENEVA, Nov. 16.

Financial Times Reporter

BONN, Nov. 16.

BY JONATHAN CARR

ANOTHER FIVE British banks

are negotiating deposit facilities

with the Bank of China.

This brings the total currently under

discussion between British banks

and China to \$1.2bn.

The five new banks are under-

stood to be Barclays Bank Inter-

national, Kleinwort Benson,

Midland Bank, National West-

minster Bank and Williams and

Glyn's. They follow Lloyd's Bank

International and S. G. Warburg

and one of the world's leading

manufacturers of heavy rolling

mill equipment.

Herr Heinrich Weiss, the

executive chairman, noted that

the Bank of China and the

Dresdner's chairman, Dr. Hans

Friederichs, has recently been in

Peking for talks on the issue.

Meanwhile, representatives of

the developing countries today

told the Community that they

were prepared to discuss an EEC

proposal that safeguards against

cheap imports should be com-

cluded until China is ready to

award contracts which need to be

financed on credit terms.

There is some speculation that

since China is at present con-

tinuing to place orders on a cash

basis the deposit facilities and

credit lines may not be com-

cluded until China is ready to

award contracts which need to be

financed on credit terms.

Anthony Rowley writes from

Hong Kong. The president of

Chase Manhattan Bank, Mr.

Willard Butcher, will head a

delegation from the bank to

Peking next month to offer

financial facilities for China's

development projects, promotion

of U.S.-China trade and ways

of broadening China's banking

relations with China. Chase

already has a correspond-

ing relationship with the Bank

of China.

## China may sign Dm28bn steelworks pact next year

BONN, Nov. 16.

THE WEST German consortium

works, whose first stage is due

to be completed and working by

Chinese have been seeking credits while Hermes cover

Chineses to build a huge integrated

steelworks in Hopel pro-

vince does not expect firm orders

pointed out that the West Deutsche mark credits.

Germans are not alone in the hunt for the business. British company, part of the Gutehoffnungshütte Engineering group, saw after tax profit rise to DM 15.7m against DM 14.3m in 1976-77. Turnover was down by 20 per cent to DM 350m—partly because on-site delays by

customers meant that some plant delivered on time could not be put into operation.

The orders intake during 1977-78 (without subsidiaries) rose sharply to DM 661m against DM 392m in the previous year.

Orders in hand amounted to DM 1.8bn on June 30.

The total value of the steel- government-backed guarantees. Here

Chineses to continue the study year.

## U.S. in Peking hotels project

BY OUR OWN CORRESPONDENT

A CONSORTIUM of Hongkong and U.S. hoteliers, including sites for hotel projects, which were made in three to six months.

and U.S. hoteliers, including sites for hotel projects, which were made in three to six months. Mr. di Tullio said China had

plans to open to foreign visitors another 100 cities, including some in the autonomous regions of Tibet, Szechuan and Inner Mongolia. Many of these

hotels are inaccessible areas have not been opened sooner because of the lack of tourist facilities.

Hyatt International president, Mr. Peter di Tullio, recently led a group of architects, hotel managers and administrators, project financers, and construction company representatives to di Tullio said the group signed a letter of intent with the Chinese to continue the study year.

## UK officials hope to heal Malta textiles rift

BY RHYD DAVID, TEXTILES CORRESPONDENT

BRITISH GOVERNMENT officials are hoping that the textile rift with Malta can soon be healed and that talks on next year's level of exports from the island can be resumed.

The EEC decided this month—at Britain's request—to impose restrictions on Maltese exports of six categories of textile products to the UK for the rest of the year.

As a result, the Maltese have declined to take part in talks over the level of exports next year.

With the restrictions due to end on December 31, Malta will be free to resume its exports—but if these grow too rapidly they are likely to be brought

## \$92m credit backing for GEC in South Korea

BY MARGARET HUGHES

A SILVER credit of \$92m was "significant role" in the award of signed in London yesterday in the contract to GEC. Because of provide finance for a contract the "intense international competition" for the order, particularly from the U.S., ECGD had awarded to GEC Turbine Generators by Korea Electric Company of S. Korea.

The foreign currency finance, which was arranged by Lazard Frères and guaranteed by Britain's Export Credit Guarantee Department (ECGD), is being provided by Barclays Bank International, Lloyds Bank International and International Westminster Bank.

The £50m contract, awarded to GEC in May of this year, is for the design and supply of two 1,000 MW turbine generator units with moisture separators and reheaters for South Korea's nuclear units, No. 5 and No. 6.

They will be constructed at Ko-Ri near Pusan, the location of Korea's No. 1 and No. 2 nuclear units. GEC won the contract against competition from General Electric, Westinghouse—which is the main supplier for the nuclear reactor units—and Brown Boveri.

Lazard said that the negotiation of the finance played a

## Occidental-Soviet deal

BY DAVID SATTER

MOSCOW, Nov. 16.

Occidental Petroleum, a major oil and chemicals company, today signed contracts worth approximately \$250m with two Soviet foreign trade organisations for deliveries to the Soviets of superphosphoric acid for liquid fertilizer production and the purchase from the Soviet Union of ammonia and urea.

The contracts were signed with the Sovyuzexport and Sovzuchimpex Soviet foreign trade organizations and are the first major step in the commercial implementation of the 20-year agreement on fertilizers between Occidental and the Soviet Ministry of Foreign Trade signed in 1974.

Under the terms of today's contracts, the Soviets are to receive 480,000 metric tonnes of superphosphoric acid in 1978 and Occidental is to purchase 600,000 tonnes of ammonia and urea approximately 570,000 tonnes of urea. Dr. Armand Hammer, president of Occidental Petroleum, said there had also been an agreement on Soviet potash deliveries but contracts would be signed later.

There have already been Soviet value of the other's products.

## 3-year shipping recovery forecast

BY GUY HAWTIN

THE INTERNATIONAL shipping world merchant fleet which went into crisis is now past its worst, mid-1978. From then on more and demand is slowly improving, tonnage has been scrapped than according to the German Institute of Shipping Economics. However, the recovery is likely to take two or three years.

Monthly statistics compiled by the Bremen-based institute show forecast indicates that recovery the continual increase in the will be rather sooner.

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Department of Energy.



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**F**OR companies and other organisations who operate multi-nationally, Lloyds Bank International has many different resources to offer. Our strength is world-wide. It lies in the skills of our people, backed by the Lloyds Bank Group assets of £14 billion, our ability to mobilise funds quickly in a variety of currencies and in any part of the world, and our detailed knowledge of the international financial stage - the important people, the markets, the opportunities. All these add up to a depth of resources capable of solving your knottiest financial problem.

## Eurocurrency leaders

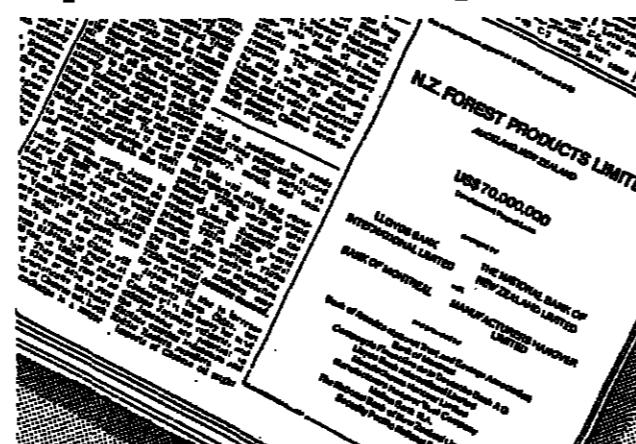
One of our major skills is putting together the right package of eurocurrency finance for our individual customers. In 1977 we managed forty syndicated loans totalling US \$6 billion. In 1978 we have been one of the world's foremost banks in lead-managing syndicated eurocurrency loans. We are underwriters in over 85% of all eurobond issues, and we are active as managers in this field. So you can see that whenever you need finance, it is worthwhile asking us first about getting the resources together.

## Skills in major project financing



Project finance, while it contains a very large funding element, calls

for an ability to mobilise a wider range of resources than purely financial ones. Feasibility studies, interpretation of technical data, empathy with the non-banking experts involved in the project



US \$70 million part of the financing package for the New Zealand forestry development project.

- our level of involvement in this complex aspect of finance is only matched by the skills we can bring to bear. Among major projects in which we have been involved are a large shipyard development in the Republic of Korea, an iron ore mine in Brazil, an aluminium smelter in Dubai and a liquefied natural gas plant in Iran.

## Export credit the know-how

Often a vital part of international financing is the provision of an export credit package, plus the necessary guarantees. The Lloyds Bank Group holds around 25% of the market for foreign currency export credits originating in the UK.



Skilled local representation is one of LBI's major strengths.

In addition, we at LBI have experts in the right places round the world with the local knowledge to put resources together in exactly the right way. This on-the-spot representation by skilled professional bankers is one of the major assets of the bank. A major resource, if you like.

## All the services you need

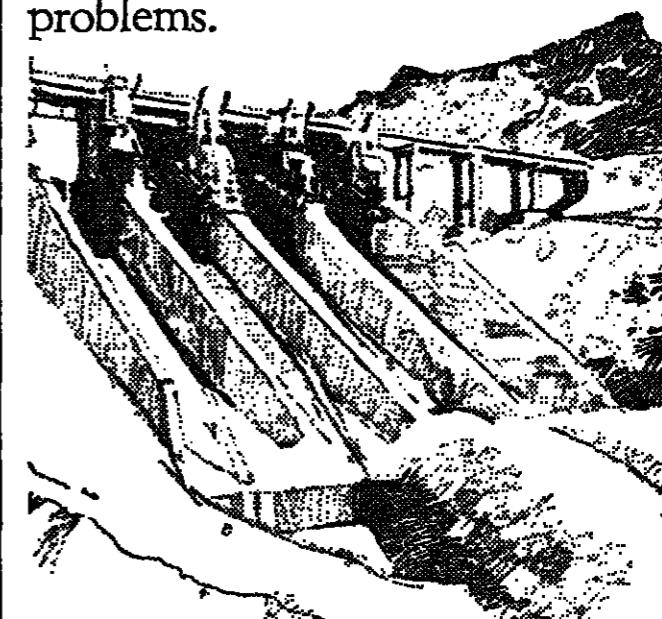
Supporting these key aspects of



The agreement is formalised after negotiations to match borrowers and lenders requirements.

our world-wide activity are all the extra resources we offer in our full range of banking services. For example, we tackle corporate finance from an international point of view, helping you to raise capital in the most efficient way or to make the best use of the money you already have available. Here, our money management service plays a vital part, enabling corporate customers to use the banking systems of the world in a way that maximises return or minimises borrowing requirements. Our investment services broaden the opportunities available to make the best use of your existing funds, either short- or long-term. And to complete the catalogue of the resources we have immediately on call for

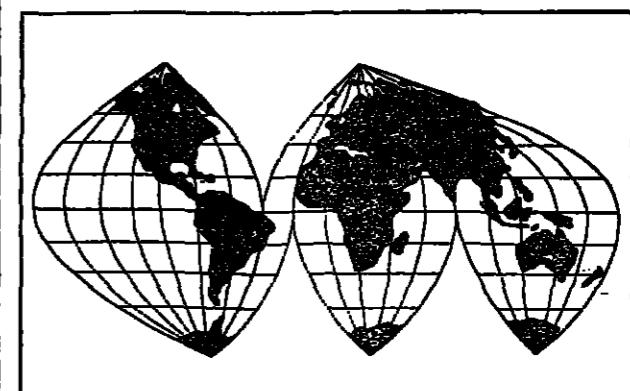
you, our trust department helps you and your key internationally based staff to solve a host of legal, taxation and insurance problems.



The Cerrón Grande hydro-electric scheme in El Salvador, part of a major development project of the Comisión Ejecutiva Hidroeléctrica del Río Lempa, construction of which LBI helped to finance.

## LBI-the resourceful bank

Think of resources in the broadest possible terms, and you're thinking of Lloyds Bank International. People, skills, assets, in-depth knowledge, mobilisation of the latest techniques and technology - we have them all. And they add up to the sort of international bank we are. Resourceful.



The Lloyds Bank Group has 500 offices on all five continents, with a total of 15,000 employees outside the UK. Representation is particularly strong in all the major financial centres of the world.



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## Increase in steel demand appears likely

By Roy Hodson

**THE DEMAND** for steel in Britain is likely to pick up in coming weeks as stocks are built up at steel mills and warehouses.

Steel stocks have been allowed to run down to abnormally low levels during the steel recession this year. The British Steel Corporation took emergency action to clear its plants and has been operating on the lowest possible stocks.

Consumer steel stocks, meanwhile, have fallen in 3.81m tonnes—the lowest level for several years—according to Industry Department figures, published yesterday.

### Deliveries

Consumption of finished steel in the third quarter of the year is estimated at 3.93m tonnes, the same as the previous quarter.

But steel deliveries from the mills to consumers and steel stockholders fell to 2.9m tonnes during the quarter. Previous quarterly deliveries had been running at more than 3m tonnes.

Less than 16 weeks' supply of steel was held in stock by consumers and stockholders at the end of September, according to the department's estimates.

Both the public and private sectors of British steelmaking now believe that limited restocking is starting to bring more business and that the process will continue at least until Christmas.

British industry has tended to work on steel stocks in hand between 17 weeks and 18 weeks in recent years.

"High interest rates could hit the re-stocking cycle but so far there are no signs of that happening. The domestic demand for a wide range of steels is stronger than at any time since the industry faced crisis conditions a year ago which resulted in the EEC Davignon protection schemes."

## £720,000 site to be developed

**BLACKPOLE** Trading Estate, Worcester, is to be bought for £720,000 from Drayton Corporation by Redman Heenan for development.

The estate comprises 24 acres of undeveloped land, half immediately available for industrial use, and 17 industrial units, totalling 45,000 sq ft, all let.

## Cheap phone service for calls abroad

By MAX WILKINSON

A NEW telephone service was introduced yesterday allowing UK subscribers to dial overseas offices of some international companies for the price of a local call.

The system is run in cooperation with European telephone authorities by an American-financed company called Service 800. Its European system is called Service 800.

Its main aim is to make communication easier between the public and large multinational companies. Customers for the system so far include airlines, credit houses and hotel chains.

The idea is that the large company should rent a line or group of lines from System 800 in chosen countries.

Members of the public in any of those countries may then dial at 723 1092.

## Coin box prices to rise

**THE POST OFFICE** said yesterday that the price of calls in telephone boxes would go up "sooner or later," although it had not yet been decided if it would rise in April, when the Post Office price freeze ends.

Plans to convert the 227,000 call boxes at a cost of £1m have nearly half of income, and £200 been under consideration for the past four years, but the price before

## Makers' injury liability should be increased

By DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

MOST people are in favour of compensation for personal increased manufacturers' liability. It has written to all MPs urging them to support the Pearson committee's recommendations that manufacturers should be held more strictly liable for defective products.

"It is entirely wrong that the people who through no fault of their own are injured by defective products should have to bear the loss they suffer themselves," said Mr. Michael Shanks, the council's chairman, yesterday. "The NCC also believes that manufacturers should be responsible, since it is they who can most easily take steps to improve the quality of their products."

## London to keep Motor Fair

PLANS ARE going ahead for Motor Fair at Earls Court, London, again next October. Mr. Tommy Sopwith, chairman of Motor Fair 79, said yesterday: "It is our object to create a motoring event for London and the south east, designed to appeal to the specialist and the family."

## £21m coal subsidy for power stations

By JOHN LLOYD

**THE CENTRAL** Electricity Generating Board is to receive a subsidy of more than £21m to persuade it to burn extra coal this winter—£4m more than previously published.

The Government said last month that it would pay £17m to the National Coal Board to allow it to subsidise the cost of its coal to power stations. The move was made both to help to burn mounting coal stocks and to relieve temporary difficulties in the Board's cash flow.

However, it was not made clear at the time of the Government's announcement that the Coal Board would add more than £4m to the £17m.

The £4m represents the money which the Coal Board would have spent on interest and other

charges incurred for producing and stocking the extra coal—which it would not otherwise have sold without the Government subsidy.

The level of subsidy which the total payment puts on a tonne of coal is between £4 and £4.50 over the next six months. There are no firm plans for renewing the subsidy after that period.

### Worry

The effect of the subsidy is to bring coal-fired power stations automatically up the generating board's merit order, which is based on which fuel is cheaper to UK coals, it may be necessary to burn, and to lower oil-fired stations on that order. However, there are "knock-on" effects

which worry the generating board.

The first has been that the generating board has had to sell off 500,000 tonnes of coal which it received as part of a ten-year contract with Australia, at a much lower price than it paid for it.

The coal has been sold at around £5 a tonne less than the purchase price to the French electricity generating authority, a total loss of more than £2m.

The Australian contract specifies delivery of about 1m tonnes of coal a year at £10 a tonne cheaper than UK coal until 1983.

If further subsidies are granted to UK coals, it may be necessary to put more of the Australian "Green Goddess" engines and servicers into marginal costs.

**Cosmetic measure?**

The Price Commission was last night described as "little more than a cosmetic measure" in the battle to keep down prices, by Mrs. Sally Oppenheim, the Conservative Party spokesman on Prices and Consumer Protection.

**Lame duck** charge

An attack on "foolish" trades union investment proposals, which could "turn a healthy petrochemicals industry into yet another lame duck," was made last night by Mr. Martin Trowbridge, director-general of the Chemical Industries Association.

**Coal contract**

The National Coal Board has awarded a contract worth £10m to Murphy Brothers to win an estimated 600,000 tonnes of power station coal from the West Moors site near Cowdenbeath, in Fife.

### New ships for BP

BP Oil has ordered two products carriers from Appledore Shipbuilders, North Devon, for delivery in the spring of 1980. The two 3,000 deadweight ton tankers will be used on coastal duties in UK waters, carrying white petroleum products.

**Successful drive**

Up to 40 ships coming to the Tyne for spares worth millions of pounds could be the result of the recent sales drive by the South Shields-based Tyne ship Repair Group. The company's chief executives said yesterday:

### New cinema

The National Film Theatre has won planning permission for a new 188-seat cinema on its South Bank site.

## Worst of all worlds

By John Elliott, Industrial Editor

IF THE Kirkby Manufacturing same amount again—more than £m—developing the Kirkby engineering workers' co-operative is returned to the business. The plan involves about 250 redundancies among the 720 Government report published yesterday, one of the most controversial initiatives taken by the Industrial Development Advisory Board, which has expressed some reservations about Worcester's world.

Kirkby has the worst of all worlds. It has failed to develop a new form of organisation as a co-operative, but under workers' control its traditional, hierarchical

shop stewards' committee with the two directors, takes policy decisions, but the shop stewards are often in a difficult position. On the shop floor they frequently find themselves acting in opposition to decisions taken by the shop stewards' committee.

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# The Property Market

BY JOHN BRENNAN

## Leaping the yield gap

AT YEAR AGO a 2½-point rise in interest rates limited, firstly by the time-lag effect of oversupplying provincial office markets, keeping rents through to rental levels providing a high enough expectation of future growth to justify a low initial purchase yield.

One former financial embarrassment that has improved with age is Conoco House, the oil group's British headquarters building on Blackfriars Road, S.E.1.

Two years ago Keyser Ullman, as the initial developer's mortgagee, was left to complete the 60,275 sq ft (5,600 square metre) block on its own.

With Conoco as tenant and with 142 years to run on its leasehold from the Christchurch United Charities, the bank, advised by Richard Ellis, has sold the building to Norwich Union Insurance for "in excess of £7.5m."

Norwich Union, which is investing more in land, the result has been more money funnelled into fewer properties and thus less investment in prime property.

"This weight of money" argues John Darby, who runs Norwich Union's £600m property portfolio, echoes the thoughts of several other fund managers when he takes that rent inflation argument one step further.

"What worries me," he says, "is just how long British industry can afford to pay higher rents if the economy remains in its present state."

Commercial tenants' long term ability to pay projected higher rents is a double-edged worry.

On the one hand, a commercial tenant struggling to keep in profit in an unhealthy economy is likely to put up a fierce resistance to proposed rent increases.

On the other hand, his rent is a first charge on the business and it could, and is, argued that rising rent income is a sounder long term bet than rising attributable profits able to support a steady increase in equity dividends.

This argument for the long term quality of rental income provides another point in favour of buying yields that receive minimal regard by the public.

Another, more logical reason for institution's willingness to continue buying property on low yields is their view of the general inflation rate.

The higher the general level of interest rates in the economy, the greater the chances of an upward commitment of funds

another bout of double figure inflation. Inflation tends to filter through to rental levels providing a high enough expectation of future growth to justify a low initial purchase yield.

Properties buying institutions are new buildings and, secondly by shrugging off the shortage of suitable sites. And although property shares have been given a leading role in the equity market's slide, the result has been more money funnelled into fewer properties and thus less investment in prime property.

At the moment, there is no sign of moving upwards.

This "weight of money" argument does, of course, beg the question of why funds are still willing to commit their proportion of their investment cash to property when alternative investments are, apparently, more attractive.

There is one structural reason for this. The local authority pension funds, which were freed by the 1974 amendment to their investment code to put more cash into property, have been anxious to increase the property content of their investment portfolios. These local authority funds have been making the running in the property investment market for the past 18 months, often chasing yields down to below 6% to raise optimistic yields.

These funds price insensitivity which explains some of the more exotic buying yields that receive minimal regard by the public.

Another, more logical reason for institution's willingness to continue buying property on low yields is their view of the general inflation rate.

Away from the investment logic of property investment, there is one further explanation of the seemingly alarming gap between property buying yields and the returns on alternative investments. That argument

centres on the inaccuracy of information about "prime" property yields.

"Prime" property has always been a subjective term, and the impossibility of arriving at a universally accepted definition of what prime commercial building undermines the talk of general levels of "prime" property yields. The "prime" yields broadcast by surveying firms can only be taken as a very rough rule-of-thumb guide to the market. Reports that these yield guidelines show no sign of altering under the pressure of higher interest rates could be explained as much by the fact that only a very few top quality properties actually change hands at the yields talked of by the agents as by the rational argument that yields per period are likely to make a significant reduction

which was finally signed earlier this month, is likely to show of slightly over 6 per cent.

## IBM to Alcon Link

IBM IS to take the whole of the Greater London Council pension fund's 157,000 sq ft (14,586 sq m) office development in Alcon Link, Basingstoke.

IBM's move, which has yet to be announced, will take the GLC's £10m share of the market some months before its formal completion.

Hillier, Parker May and Robson, who project managed

and let the scheme, have asked £5.50 a sq ft for the air

conditioned block. But as the computer group is expected to take until early 1980 to fit out the building and to make its move to Basingstoke, rent free or

plus Standard Life, Chaddesley

Greycoat scheme for the Cutler

Street warehouse site near surveyors and the President

Liverpool Street station, starts

work in the new offices on Alcon

Link, Basingstoke, W.I.

Wright Oliphant, a fellow

tenant at the Monmouth

is moving at the same time

to become BHS's first tenant.

A new West End agency also

starts this week with Derek

Harris move from Druce and

Company to get up on its own at

50, Maddox Street, W.I.

## Spillers on the move

SPILLERS, the food group, is ranked as the second largest vacant office building available in the City. The largest is Sun Life Assurance's 10,000 sq ft quarters building on Cannon Street, EC4.

Spillers has occupied Bernard Spillers' Old Change House building since 1960 when it moved to a 42 year lease for a week with the arrival of two major blocks on the market.

UK Provident's 162,500 sq ft

Spillers would make no comment on its move yesterday, dom House—the refurbished former Waring and Gillow building at 180, Oxford Street, W.I.—is now being offered by Edward Erdman and Gross Fine and Krieger Chalfen at a rent of £2.2m a year (£13.54p a sq ft).

This week also sees Bernard Thorpe adding 80,000 sq ft (7,332 sq metres) to the City market empty (at an asking rent of £3.50 a sq ft) for two years.

If Spillers does leave Old Hall at 73-83, Hatton Garden,

Change House the building will ECI. at £11.19 a sq ft.

Street warehouse site near surveyors and the President Liverpool Street station, starts

work in the new offices on Alcon Link, Basingstoke, W.I.

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THERE WERE some elegant, if occasionally barbed, comments

from Peter Grafton in his presidential address to the Royal

Institution of Chartered Surveyors on Monday.

On the thorny subject of defining specialisations within the

institution, Mr. Grafton veers

towards a federal, three chapter

structure. The three chapters

being Land Surveying, involved

with "measuring and mapping

professional standards for sur-

vitors at both qualifying and Quantity Surveying, covering

mid-career stages. Mr. Grafton told members that "education, accountancy and the procurement

of buildings," and a third in-

elitist... I am, unashamedly, an incorporating the institution's five

remaining divisions, "being con-

cerned with the use, management

and development of buildings."

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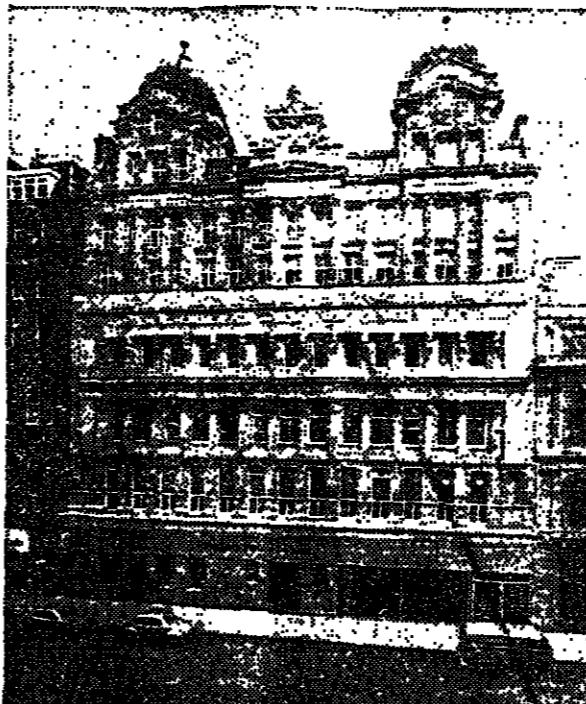
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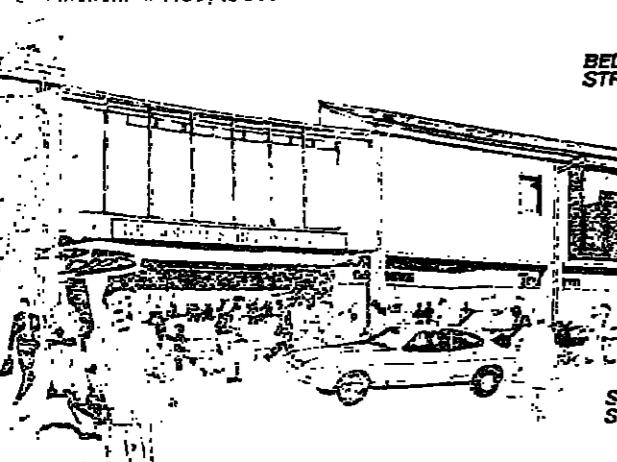
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The TI's standard specification is further enhanced with tinted glass all round, electric windows front and rear, superb deep lustre metallic paint finish with a final coat of clear protective lacquer, centralised pneumatic door locking system and electronic ignition.

Leather upholstery, air-conditioning and headlight wipers are available as options on certain models.

Prices for the 604 range start as low as £6715 for the SL and go up to £9227 for the 604 TI with automatic transmission, leather upholstery and air-conditioning.

Main service intervals are once a year or every

10,000 miles and there is a straightforward 12 month unlimited mileage guarantee.

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## PARLIAMENT AND POLITICS

# Callaghan stalls on State industry pay policy

BY IAN OWEN

MR JAMES CALLAGHAN, the round for the nationalised industries Minister, refused in the tries, and if so, how do you Commons to explain how the intend to enforce it?" she asked. Government's 5 per cent guideline. Mr. Callaghan immediately referred for the present pay round to her early Government Bill will be enforced in the nationalised industries—despite persistent questioning by Mrs. Margaret Thatcher, Opposition leader.

Irritated by Mr. Callaghan's stone-walling tactics, Mrs. Thatcher tossed a copy of the White Paper "Winning the Battle against Inflation" towards him from the Opposition Dispatch Box.

It landed—apparently as intended, well short of the Prime Minister. But he was clearly angered by the gesture and, ignoring chants of "Answer!" from the Tory backbenchers, refused to add to his earlier remarks.

Mrs. Thatcher launched her demand for clarification of the Government's policy for applying the 5 per cent guideline in the nationalised industries by recalling that in 1974 Mr. Callaghan publicly urged the miners not to accept a pay settlement of 16 per cent.

"Is it your policy now to stick to 16 per cent in the present pay



Poised

Undeterred, Mrs. Thatcher renewed her challenge, only to be told by the Prime Minister that Mr. Denis Healey, the Chancellor of the Exchequer, had made the position perfectly clear in his statement to the House 22 hours earlier.

Again Labour cheers, he added: "Unlike the Opposition, we don't change our policy from day to day on pay or anything else."

Mrs. Thatcher recalled that Mr. Healey had merely referred MPs to the policies in the White Paper. As she poised herself to toss the document towards the Prime Minister, she snapped: "Which policies, which paragraphs?"

Her gesture brought a roar of

the table dividing the two front benches only a few feet in front of Mrs. Thatcher.

Mr. Callaghan also refused to be drawn into comment on the speech by Mr. Tom Jackson, general secretary of the Union of Post Office Workers and this year's chairman of the TUC, in which he attacked union leaders who voted against entering into a new accord with the Government on incomes policy.

Sir Paul Bryan (Con., Howden) claimed that the failure to reach agreement with the TUC showed that the basis of co-operation between the Government and the unions had disintegrated.

Mr. William Mallory (Lab., Ealing North) contended that the co-operation shown by the trade unions over the past two years in wage restraint had not been matched by the CBI in restraining price increases.

The Prime Minister agreed that inflation had to be tackled from the prices end as well. He praised the progress made in the nationalised industries, both in the interval between one price increase and another, and the total amount of the increase.

Approval from the Tory benches, but the Prime Minister made no attempt to provide any further elucidation, or to retrieve the White Paper which flopped onto

forward last session as a Private Members' measure. Now the Government has brought forward its own Bill with support from both sides of the House.

Mr. Fraser pointed out that Private Members had been unsuccessfully trying to get legislation of this kind for the past 90 years.

The present Bill applies only to domestic property. Under its terms estate agents would have to put clients' deposits into a separate account which will have to be covered by insurance.

Subject to a right of appeal, the Director-General of Fair Trading will be able to prohibit people from practising as estate agents if he finds them unfit to do so.

The legislation will also em-

power the Prices Secretary to make provisions ensuring that estate agents dealing with residential property apply minimum standard of competence.

Although he welcomed the Bill, Mr. Neubert said that the Conservatives had reservations. He did not want the provisions for a minimum standard of competence to lead to a professional closed shop.

In particular, he was alarmed at the powers given to officials to enter estate agents' premises. The legislation would enable them to seize documents and break open containers in their search for evidence, he said.

Small wonder that this has been named "the KGB clause." "It smacks more of 1984," Mr. Neubert added.

In its limited form, the scheme is expected to start in local authority areas with high unemployment among youngsters, and where the number of schoolchildren staying on is low. In practice, this means low-income parts of the country.

Consultations will take place to identify local authorities which are suitable and willing to participate, even though the starting areas will collectively need to find a further £1.5m from their own resources to fund the grants.

The maximum rate of grant will probably be approximately £7.50 a week, on top of which the parents of each child staying at school will draw £2 child allowance.

The scheme is being opposed by the Conservative-controlled local authority associations, which are demanding that central Government should provide 110 per cent of the cost of the grants to compensate for administrative expenses, instead of the 90 per cent offered by Mrs. Williams.

He told MPs that the deal, shelled for a week, underlined the Prime Minister's remarks at the Lord Mayor's Banquet on Monday that the creation of agricultural surpluses created problems of how to dispose of them.

The way to remove surpluses is to reduce support prices and increase consumption, Mr. Silkin reconsidered.

Mr. Silkin: "We have made significant progress in the last two years. We shall make even more significant progress in the next year."

The basis on which we are working is a four-year strategy. I think we can do it within that four years now."

Mr. Silkin assured them that the Government's policy in the next negotiations would be to press for a freeze on all common prices on products in surplus.

Mr. Ian Mikardo (Lab., Retford and Gainsborough) said the EEC would go on resisting reforms of the Common Agricultural Policy. He demanded that unless reasonable progress was made within a reasonable time, Britain's membership of the Common Market should be withdrawn.

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# The Management Page

EDITED BY CHRISTOPHER LORENZ

WHEN TESCO took the decision to drop Green Shield trading grocery market share from its 600 stores market share is around 10.5 per cent—and both these companies last year it was an historic move for the company in more ways than one. Not only did it represent a fundamental shift in the Tesco trading philosophy—and in the process spark off one of the bitterest High Street price wars for years—but it also emphasised just how far the company had changed from a patriarchal to a participatory approach to managing rapid change in the retailing world.

Tesco has developed from being a highly centralised organisation controlled by a small, family orientated group in the early 1960s to a more dispersed operation run by a second non-family generation of management.

Just how successful the move has been will be made clearer next week when Tesco's half-yearly results are announced. They will be closely scrutinised by both the City and Tesco's High Street competitors for signs of profits growth to match the sparkling surge in sales and market share. Sales were up 36 per cent in the last financial year ending February 25, 1978—which only included part of the trading period after stamps were discontinued—and in the full year since that move turnover was up by some 42 per cent. But the increased sales were at the expense of net margins, and pre-tax profits were slightly down at £28.5m.

J Sainsbury, Tesco's closest rival in the High Street war, revealed last week that it is possible to increase profits as well as turnover. The company's interim results revealed profits up by a quarter while turnover increased by just over 28 per cent.

But since stamps were dropped Tesco's market share, which are all in their early 40s, are products of Tesco's house recruitment and management development policy. MacLaurin himself joined Tesco as a trainee manager at age 22.

It is to Leslie Porter's credit that he encouraged the development of a new management style which relied less on patriarchal decisions from the front door. Cohen's entrepreneurial flair, suddenly found itself without a positive marketing strategy.

Yet through the 60s and early

70s the executives who were now emerging at the top had been quietly moving the company away from its traditional trading base of a down-market, cut-price food chain. By the mid-60s it was becoming clear that total food sales were stabilising as, after consumers had spent a certain level of disposable income, the extra went on durable items rather than on food.

This switch in style, for example, is illustrated by the fact that the eight-man Tesco executive committee now takes decisions on new stores sites on a strictly democratic basis; in the old family-dominated days the chairman's decision would have been final, whatever his other colleagues thought.

The decentralised management structure is based on five regional managing directors to whom individual store managers are initially responsible.

But Tesco's head office at Cheshunt in Hertfordshire still retains responsibility for buying, marketing, distribution, and stock control.

This new breed—typified by Mr. Ian MacLaurin, the first non-family managing director of the company—had largely worked their way up through the ranks and thus were well grounded in the Tesco retailing philosophy. Four out of the five regional managing directors

are below 5,000 square feet in which, as was subsequently proved, far outweighed the promotional effects of trading stamps. But despite the logic of the move, Tesco's final decision did not come easily.

Some main Board members were unhappy at the prospect

of

space—which the then Tesco stores were too small to provide.

Subsequently, therefore,

the 1970s has been marked by a steady trading up of Tesco store sizes and the closure of small under 5,000 square foot stores.

In 1977-78 alone Tesco closed

58 small stores while in the

last six years it has opened almost 100 stores, many of 20,000 sq ft or more, and will add another 60,000 sq ft of large store space to its total by the end of the year.

And while half Tesco's stores

are below 5,000 square feet in

size, they account for only 15 per cent of the total selling area.

In 1972 these small stores ac-

counted for some 30 per cent of

Tesco's sales.

The diversification into non-

foods has meant that only some

61 per cent of the total selling

space is now devoted to food.

Tesco is also experimenting

with some of its smaller sites

by retaining the properties in-

stead of selling them—and de-

veloping them as fast food

take-away outlets. Already it has

opened two such stores—under

the trading name Bask'n'Bite abandoned.

Even Porter, MacLaurin, and

four other senior executives

were at times hesitant about the

move. They prepared their case

for dropping stamps by a test.

But Tompkins maintained a

hard line and Porter and

MacLaurin became even more

convinced that the decision to

drop stamps was right not only

in the short term conditions of

the mid-1970s but also to provide

a more adventurous strategy for

its trading operations in the

1980s.

Tesco's greater than expected

success, however, also put it in

the embarrassing position of

straining almost to the point of

breakdown its distribution

system—one of the most vital

ingredients in a successful retail

operation. In April, 1977,

Tesco's grocery warehouses

were handling some 1.75m

grocery units per month; just

after "Operation Checkout" was

launched, the figure was 2.4m

and a level just below this has

been maintained ever since.

Tesco responded to the pres-

sure this caused by locating and

opening a new 100,000 sq ft

warehouse within three months

of the Checkout campaign start-

ing at a cost of about £1m. Since

then, the company has made

plans for a further expansion

of its distribution network to

come on stream early next year

to cope with any future upsurge

in sales.

Not surprisingly, Tesco's

overall success in changing its

management style and aggres-

sively adopting a new trading

philosophy has revitalised the

company's image and made it an

obvious target for takeover

rumours. One of the most

persistent suitors is believed to

be BAT Industries which has

been conspicuously unsuccessful

in its previous grocery

retailing aspirations, notably

with International Stores. But

the grocery trade would be

extremely surprised if Tesco

now decided to let others reap

the benefits of its current

success.

Lakeman sees a growing need for investigations into the circumstances of company liquidations. He feels this is an area where creditors in particular have not

come off well in the past.

Lakeman is at present chair-

man of SOBI but it plans to

make him a salaried director. It

also plans to seek a subsidy from

the Government. "We perform

a public service, which is really

the task of the public

prosecutor," Lakeman says.

"We carry out public work with

the disadvantages of being

a Government department with

a bureaucratic apparatus. We

don't want the subsidy to

become our only source of in-

come though. I'm fairly con-

fident we will get it."

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# Tesco under a new breed of managers

BY DAVID CHURCHILL



Mr. Leslie Porter (left), chairman of Tesco, and Mr. Ian MacLaurin, the first non-family managing director of the supermarkets group. The new breed of non-family management has largely worked its way up through the ranks and four out of five regional managing directors, all in their early 40s, are products of Tesco's recruitment and managing development policy.

ment development policy. MacLaurin himself joined Tesco as a trainee manager at age 22. It is to Leslie Porter's credit that he encouraged the development of a new management style which relied less on patriarchal decisions from the front door. Cohen's entrepreneurial flair, suddenly found itself without a positive marketing strategy.

Yet through the 60s and early 70s the executives who were now emerging at the top had been quietly moving the company away from its traditional trading base of a down-market, cut-price food chain. By the mid-60s it was becoming clear that total food sales were stabilising as, after consumers had spent a certain level of disposable income, the extra went on durable items rather than on food.

This switch in style, for example, is illustrated by the fact that the eight-man Tesco executive committee now takes decisions on new stores sites on a strictly democratic basis; in the old family-dominated days the chairman's decision would have been final, whatever his other colleagues thought.

The decentralised management structure is based on five regional managing directors to whom individual store managers are initially responsible.

But while Tesco was going through a management upheaval after Sir Jack relaxed his grip, it was also going through a period of transition.

One of the first actions brought against companies charging incomplete or improperly drawn up accounts SOBI has already made a considerable impact on the body of company law in the Netherlands.

It was founded in April, 1978, by Mr. Pieter Lakeman and a few friends to ensure that everyone involved in a company's activities—shareholders, employees, works councils and creditors—was as well informed as the directors. It is prepared to carry out investigations and give advice to anyone who approaches it, while it also undertakes work on its own initiative.

SOBI looks at annual reports, prospectuses, half-yearly and quarterly reports and other public statements by companies to see if they conform to company law. If it comes across what it thinks is impossibly drawn up accounts or incorrect statements it will take up the matter with the payroll of SOBI. He is living on his savings from his time with the shipping firm and on fees for writing articles. "Friends" doubted if SOBI would succeed but the first two years have gone as I expected."

SOBI was born out of the more broadly based "Foundation for Socially Responsible Shareholding" when Mr. Lakeman realised the need for more detailed information about companies.

Surprisingly, in a country noted for its social conscience

and the readiness of its citizens SOBI's legal costs are low term though, they feel left out pressure on him. The directors can say: "Look, this is not forbidden," and that is true, because in many areas little was done to strengthen the position of workers and can call upon the help of friendly lawyers for the account of the accountant's hand.

"It provides a rare combination of legal and economic expertise," Mr. Lakeman says. "Accountants and business consultants tend not to know much about law while lawyers have no economic background." With Lakeman to provide the economic know-how the legal input comes from lawyers on SOBI's advisory council and from other lawyer contacts.

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# Why science is irrelevant

BY GEOFFREY OWEN

IT IS PART of the conventional wisdom that the UK is good at "science," whether pure or applied? This is a theme. Several studies have shown which appears in a recent report by the Select Committee on Science and Technology. It was also taken up last week by Sir Alan Cottrell, former chief scientific adviser to the Cabinet, in a lecture to the Royal Institution. Sir Alan pointed to the contrast between the flourishing state of the basic sciences in this country (as measured, for instance, by the number of Nobel prizes won and great discoveries made) and the weakness of what he called "industrial science."

## Less commercial

From the early post-war years, successive governments generously supported basic science, in the hope that science would do for our peacetime economic problems what it had done for our military problems during the war. Governments desperately wanted to create and foster science-based industries which would conquer the world. But the total effect of government policy, Sir Alan concludes, has been to achieve the very opposite of what was intended. "Pure science—the less commercial, the better—has prospered under these policies, while industrial applied science has been discouraged."

Sir Alan is undoubtedly right in putting the blame for the disappointing outcome not on science policy as such, but on industrial policy in the broadest sense. The Government has instituted a number of major programmes for the scientific strengthening of industry, such as the National Research Development Corporation. But any successes they may have achieved have been totally submerged by major national policies which have had devastating effects in the very opposite direction. Sir Alan lists the familiar catalogue of nationalisation, investment in white elephant projects, support for lame ducks and all the other policies which have made the political climate for industrial enterprise unfavourable.

All this is perfectly valid as far as it goes, but one cannot ignore whether the conflict of basic versus applied science is particularly helpful or relevant to an understanding of the reasons for Britain's poor industrial performance. The assumption is sometimes made that if only our brilliant scientists could be persuaded to apply their discoveries to industrial products and processes, we could begin to attract more able people into it, catch up with our competitors. Is perhaps the central industrial problem for this country.

## Low prestige

The over-valuation of science and the notion of engineers as rather inferior and perhaps more money-conscious scientists have contributed to the low prestige and low earning power of the engineering profession in this country compared with the rest of Europe. It may also have contributed to an excessive preoccupation with "science-based" industries like aerospace at the expense of mechanical and electrical engineering which are much more important to the country and where our competitive performance in relation to, say, West Germany is particularly weak.

The use of technical skills in the design and manufacture of useful artefacts to meet customers' requirements is an honourable occupation in its own right. It is men who have these skills who are normally to be found at the top of successful German companies, and they do not regard themselves as applied scientists. How to raise the status of the occupation and its processes, we could begin to attract more able people into it, catch up with our competitors. But has our industrial weakness

# A disputed penalty

BY JOHN GRIFFITHS

IT WAS lunchtime football as that the effects of closing the plant on the strip of grass outside Leyland Vehicles' truck and bus factory in the west London town of Southall this week. But the plant's players council has also made representations to both Government and BL and plans further deputations.

But the chances of a reprieve appear negligible. The Department of Industry has already told the borough that the Government will not stand in the way of commercial decisions by BL's chairman, Michael Edwards, if backed by the National Enterprise Board—and it is clear that the plant's future has already been discussed by BL's Board and the NEB.

BL announced on Monday that the plant, which under its former name of AEC has made buses and trucks at Southall since 1926, and which was taken over by British Leyland in 1963, must close. BL insists that, in a fiercely competitive sector of the vehicles industry, produc-

tion must be rationalised to match expected demand and that the Southall works, an old plant, is a non-starter in the rationalisation strategy.

But the Southall men claim that the plant could make money, and that the reason for failure to meet production targets has been a deliberate rundown which has seen the plant starved of components.

Union leaders at the plant have vowed to fight the closure, and a mass meeting is scheduled for today. Roger Butler, district secretary of the plant's largest union, the Amalgamated Union of Engineering Workers, says his 2,000-plus men into the labour market has led union, council

"Southall is right on the edge of a multi-national European operation."

There is no shortage of land,



The Leyland Vehicles, formerly AEC, plant at Southall

and Chamber of Commerce of the biggest and most pro-industry towns of which officials to voice fears of an increase in racial tensions being exploited by extremists.

Currently, a fairly unstrained modus vivendi exists between the coloured population occupying the 80-100-year-old houses of the central core and a white population which mainly occupies the inter-war semi-detached homes on the outskirts, but into which the Asian population continues to radiate.

Council and Chamber of Commerce officials are setting up a working party to try and reverse the flow of industry away from the area. Ealing council, which swallowed up the old Southall Council in the local government reorganisation of 1964, has

acquired powers to make industrial loans under the Inner Urban Areas Act—but has

conceded that they are facing an Asian community in particular from Shambles Road, a street which disappeared with the decline of the town's industrial base.

The Leysland site, its long-term future undecided, would add 60 acres to that stock. But the imetus for it has come from the Asian community in particular from Shambles Road, a street which disappeared with the decline of the town's industrial base.

John Beeston, president of the Chamber of Commerce, stresses that the town has given up its Brunel University

lecturer's post to spearhead a clean-up drive and who in the process has earned the nickname of "Southall's Mr. Clean".

But change is coming to the area in the form of a campaign to revive some of the old pride

of the town, which disappeared with the decline of the town's industrial base.

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Grand Theatre, Leeds

# Samson et Dalila

by RONALD CRICHTON

English National Opera North was launched with a bang on Wednesday night at the home base of Leeds. The present, welcoming and now centenary Grand Theatre was packed, and the mood cordially expectant. Cautious optimism was justified: this was the most heartening occasion of the kind since Scottish Opera moved into their Glasgow home. The central powers have acted with quickness and decision. Now it is up to local authorities in the areas concerned to do their bit. In score's strongest pages, Meyerbeer would have contrived some thing more effective here. Otherwise, seeing *Samson* so soon after *L'Africaine*, one couldn't help admiring the ease with which Saint-Saëns can keep a musical idea running long after Meyerbeer would have run out of breath.

The *Dalila* of Marjorie Privé is human too—rather excessively so, for this darkly handsome strong-willed soprano's singing, like her looks, suggests the lethally calculating and treacherous priestess figure the story implies. Miss Privé is too experienced an artist not to make an effect with some of the music especially vigorous numbers like the almost Verdian duet with the High Priest of Dagon in Act Two. Some resounding chest notes apart, *Dalila's* big solo disappoints—little trace of silk-line, still less vocal seductiveness.

The supporting performances are good with a most promising study of the High Priest from John Rawlsley, a touching Old Hebrew from John Frazer (two young singers with an encouraging motion of Legende style), an effective Amalekite from John Gibbs. The tenor, presumably in honour of the tenor, is sung by a Frenchman. Better French, it is a relief to say, than we heard at Covent Garden earlier in the week, though that compliment may be small. A small smattering of dances is tactfully handled by Terry Gilbert—the bacchanal sensibly involved always in danger of smothering in its own steliness, also for the speed and efficiency with which he had prepared chorus and orchestra—more vital to the permanent well-being of an opera company than star soloists.

By Lyttelton



Gilbert Py

convincing in the dull unsung dwelling ought to have made gestive movements imposed on Samson run for his life. The final catastrophe, when the blinded hero pulls down the temple are economical but not dreary, no pillars and destroys the lot, is black surrounds. This designer is pretty well managed. If the rather too fond of that brilliant aforesaid local authorities take pillar-box red that looks despicably fancy-dress under stage the hint about what happens to Samson will turn out to be even shrewder than one thought.

Patrick Libby's production in designs by John Stoddart conjures an effective spectacle out of little. Mr. Libby skilfully disposes his large company on lighting—the choice of the hue of Samson's cave-

# Betrayal

by B. A. YOUNG



Penelope Wilton, Daniel Massey and Michael Gambon

Trace backwards through a prism the bright hues of the spectrum and you arrive, inevitably, at the single original point of colourless light. The variety and the contrasts have gone. Those significant little lines which indicate the presence of this element or that are longer to be seen. There is nothing but plain white.

This is the process that Harold Pinter has chosen for his new play *Betrayal*. Through nine short scenes moving backwards in time from 1977 to 1968, save for a brief time-shift in 1973, we approach the beginning of the events that have led to the situations revealed in Scene One. In Scene One, Jerry and Emma sit in a pub recalling, with the occasional memory-lapse, Mr. Pinter enjoys inventing the background to their life together, which came to an end two years before.

Their life together was illicit, for both have wives and families. They have rented a flat in Kilburn and spend golden afternoons there when they can find the time from their occupations, be a literary agent, she the manager of an art gallery. This last seven years, though Emma's husband Robert knows what was going on, he has his own infidelities too, but he keeps quiet about those until two years after his wife's affair is discovered.

The extraordinary thing is that Mr. Pinter has presented these wife and mistress.

"Have you ever been unfaithful?" asks Jerry one day.

"There are no subtleties to be ful!" Emma asks Jerry one day.

Picked up, or at least none that I as they prepare for a Kilburn wedding, decides, though I did think how afternoon. "Who to?" he asks.

Never, I was to notice the extra "To me, of course," she says.

Massey are no doubt exactly as wife. Well, so what? We knew emphasis... put on Emma's firmly. It is not altogether a new colourless as he and Peter Hall, that.

Coliseum

# Madam Butterfly

by ARTHUR JACOBS

No Shakespearean director would cast as Juliet an actress who has been playing roles of the calibre of Lady Macbeth for 15 years. Opera managers are for some reason less sensitive. Miller Andrew's impersonation of Butterfly—15 years old, as she tells us in Act One—was not helped by the haggard look and long black hair, and the suicide scene which might have done duty for the murderous avenging Medea.

But whatever could be done by strong and supple singing by exceptionally good diction, and by vivid but never overdone facial reactions, Miss Andrew did on Wednesday, in this way, and against odds, she achieved a true pothos in the role, rightly winning long applause at the end. Her attention to detail indeed recalls Ava June, who launched this English National Opera production so successfully four years ago. A highly convincing Pinkerton (Henry Howell), an outstanding Sharpless (Neil Howlett) and a most promising

newcomer as the Bonze (Philip Joll) are among the supporting cast. They sing a translation (anonymous) which mostly modifies the traditional crudities but incongruously leaves a "magistrate" as a divorce judge in the United States.

Originally staged by Colin Graham, the production has retained its fluency under the guidance of Christopher de Souza. Fluency—indeed more than that, a quite exceptional expressive power—also marked the contribution of the orchestra under Mark Elder's baton. Less happily, Mr. Elder has also ventured a little way down the Welsh Opera's path and has re-invented some passages suppressed by Puccini's own revision. One of these, where Butterfly describes to the Consul how she first met Pinkerton, now seems particularly gratuitous. I think the composer also knew his business (and his audiences) when he split the original, over-long second act into two. Over long is what it still is.

# Scottish arts in danger

Like most arts associations, the 1967-68 grant fell last year in real terms because of inflation. This was mainly because local authorities failed to sufficiently increase their contributions. However, the four major companies in Scotland—the Scottish Opera, Scottish Ballet, £145,920, as against the main Scottish National Orchestra and Scottish Philharmonic Society, £109,012 which went to drama. But despite the deprivations of the cycle recommend themselves fervently, and anyone who is not already a Janacek devotee will discover some remarkable music.

Cinema

# The Mess of Vietnam

by NIGEL ANDREWS

Not many films with a cast list shows this evening (Friday) at you since it is about male homo- headed by Jane Fonda and the National Film Theatre and sexuals. A journey through the taste, and a fierce, unrelenting Donald Sutherland lie on the is an exquisite little film from Stygian night and the concealing ingenuity in its storyline. Take their distributors scratch upon most and most famous Sing heads over how, or whether, to hale director, Lester James Hallam, the film tells the story. Finally, a miraculous 40 release them. One of two possible reasons usually accounts for the on her own, and composed hit-or-miss (mostly miss) search Greenaway, *A Walk Through H* delay. Either the film is politi- a table of gently frustrated love stories, mournfully funny, and Institute Production Board and culturally controversial; or it is just ambition that has a haunting sadness. The "two girls" more revealing than I think it makes up for many of the Board's aberrations to be found in the other seeking glamour and mannerisms, and the banalities of everyday conversation (the a strange, plummy-voiced, poster-sisters, one ill-fatedly in love with a young schoolteacher, characters' amably hangdog elsewhere in the festival pro- fulsome as a beauty queen. of everyday conversation (the a strange, plummy-voiced, poster-sisters, one ill-fatedly in love with a young schoolteacher, characters' amably hangdog elsewhere in the festival pro-

Or in some cases, it is both. F.T.A. This week's only new London release, is a record of the overseas tour that Fonda, Sutherland and other performers undertook in 1971, carrying their anti-military "F.T.A." (which stand for Damn The Army) to various corners of the Pacific, hoping to whip up pacifist feeling among the soldiers fighting in the Vietnam War. Banned from performing in military bases, they hired nearby stadium or theatres—in Okinawa, Hawaii, the Philippines, Japan—and presented their special performances of satirical sketches and songs to enthusiastic audiences of G.I.s.

Half the problem with the film is that the Vietnam war is a topic of debate virtually dropping off its feet with fatigue by now.

All the arguments against the war, and most of the arguments for it, have been exercised ad nauseam.

The other half of the problem is that the film, co-produced by Fonda, Sutherland and Francine Parker, and directed by Ms. Parker, is a hopeless mess both aesthetically and ideologically. Instead of a single-minded devotion to terminating the Vietnam war, the film slings half-baked radical ideas at us on every topic from charges of genocide in their war itself to racial and social inequalities at home and abroad.

Meanwhile, the camera, when not reproducing the erratic con-

tinuity of the rescue film (Jane

Fonda's exuberance turns much

base metal to gold, but the other

performers, even Sutherland,

have less alchemical flair,

prowls around recording inter-

views with sundry servicemen

and service women, who feel and

say more or less what Fonda and

Co want them to say. Opposition

is no more than token—visa

troubles in Japan, a group of

redecked GI hecklers at one

of the group's performances—and

the film slowly, remorselessly

wils away from dialectical

undernourishment.

In compensation, there are five

forthcoming films at the London

Film Festival that must be seen.

I expressed my scepticism about

the selection as a whole last

week: but there are some another

who somehow manage caravan on a back road through

tempires who lure men to the American Id than any film

redecked GI hecklers at one

of the group's performances—and

the film slowly, remorselessly

wils away from dialectical

undernourishment.

Ronald Chase's *Lulu* (Tues-

day) is out of Frank Wedekind

in the way of Al�an Berg and mimbash

of horror-cum-

life, and in its simple humanity journeys through dozens of multi-

coloured maps. No human is

seen, only these maps, inter-

spersed with shots of birds in

repellent music—is quite

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## FINANCIAL TIMES

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Friday November 17 1978

## Calculated obscurity

ON THE FACE of it, the money supply figures for October, just net is drawn, many fish will be published, do little to explain escape. The authorities must always observe not only their interest rates by a point more than the market had already dictated. The officially defined money supply, as the Chancellor had already indicated, has grown at an annual rate of only 7 per cent in the first half of the financial year—below the official range of 8-12 per cent.

Domestic credit expansion, at £2.5bn, is again well within bounds—only about 40 per cent of the £3bn allowed for the year has yet been taken up.

## Out of hand

It is true that the first signs of the much-discussed funding crisis did at length appear in banking October; for the first time sales of central government debt of all kinds fell sharply below the monthly average of about £500m required for reasonable comfort (and £600m would be much better), and net sales of gilt-edged stocks almost dried up. One might suspect the authorities of making another (and highly successful) attempt to break a log jam in the gilts market by raising short term interest rates high enough to generate hopes of a fall—which has become known as the Duke of York strategy. However, this is to confuse cause with effect. The gilts market failed on because of a general feeling that despite the official figures, credit expansion was getting out of hand. It has been revised out because rates are expected to fall again, but because the rise in MLR convinced the market that the authorities were aware of the trouble and willing to check it.

It may seem ironic that as soon as a strict definition of the supply of money becomes the objective of official policy, it begins to become misleading—and it is certainly ironic that the most convinced monetarists among analysts have been most willingly deceived. However, the trouble is inevitable, and has been experienced in every country which has enforced monetary targets. If the authorities chose to control the note circulation rather than any broader definition of money, the banks would encourage their customers to draw £50 pieces. When the banks in Ireland went on strike, the public made do with endorsed cheques and can be seen is whether the Government will draw the right fiscal conclusions.

## Decision time for shipyards

BRITISH SHIPBUILDERS has had two main tasks in the 16 months since the industry was nationalised. One has been to reduce its current rate of loss which earlier this week it reported as having totalled £108m—after drawing some £45m from the Government fund for subsidising new shipbuilding orders—during the corporation's first nine months. The other has been to lay plans for raising the industry's performance and efficiency so that it may hold its own without Government support when the market recovers sometime in the 1980s. This latter task is the subject of the corporate plan which the corporation is now about to present to Ministers, and one of the key issues that has to be decided is the amount of capacity the industry should plan to retain.

**Minimum flow**

A case could be advanced on several grounds for keeping the industry at broadly its present size. First, the industry did not expand during the past 30 years when others, such as Japan and many developing countries, increased their capacities many fold. Second, the British merchant fleet, still the fourth largest in the world, provides a substantial home market base which is absent in many other shipbuilding countries. Third, there could be said to be a minimum viable size for a shipbuilding industry in terms of labour skills and experience, research and development potential, back-up supply industries and economies of scale. Finally, British labour costs are relatively low by European standards and this could help to put the industry in a better competitive position than its nearest international rivals.

Even however if a minimum flow of orders could be won in the face of the worst ever slump in demand for new ships and a considerable underlying problem of world over-capacity, the experience with British Steel cost would be very great indeed that there is nothing to be gained, and much to be lost, by way funds for investment and re-structuring. According to the ing. Almost £300m of public leaders of the shipbuilding trade money has already gone into the unions with whom British Ship- industry in the past decade. Builders has been discussing its much of it in vain hope of proposals, the corporation has buying time.

## PETROCHEMICALS INVESTMENT IN THE UK

## Working party row spotlights limits to industrial strategy

SOME OF the inherent weaknesses in the Government's industrial strategy were highlighted on Tuesday by the failure of chemical companies and trade unions to agree on investment plans for UK petrochemicals. And more

possible: the second was to invest sufficiently to protect the home market; and the third was to invest heavily and so steal a march on the rest of Europe as soon as the upswing in demand occurred.

Union representatives on the sector working party are firmly in favour of the last and boldest option. Company representatives think this would be unnecessarily foolhardy given the present overcapacity in plastics materials in both Britain and the rest of Europe. They also say that McKinsey's market growth forecasts are now over-optimistic and they want to follow the second option—although investing rather more than would be strictly necessary to protect the home market.

Specific decisions on investment must depend on the actual company situation at a given time with respect to individual products," says the Chemical Industries Association on behalf of the management

representatives on the sector working party. "Investment by UK-based companies overseas will continue to be necessary in particular cases to complement UK expansion, and statements on long term investment levels for aggregated groups of products in particular locations are not relevant to the realities of the situation.

## No special advantage

"Nevertheless it is clear that companies in the petrochemicals and plastics sectors are currently investing within the UK at a rate which will enable them to grow faster than their Continental competitors. Ethylene and propylene are both used in the making of plastics materials and both are simultaneously produced from the same plant—

It is estimated that 75 per cent of the ethylene produced in Western Europe is used in the making of plastics and resins. But only 51 per cent of the propylene produced is used to make plastics and resins.

This means that a company which builds a cracker has to find a market for the rest of its propylene—used to make solvents and detergents as well as plastics—and this could necessitate investment in a Continental cracker if the only outlets are on the other side of the Channel.

The companies also stress that while they are not prepared to adopt the third of McKinsey's options—heavy investment in the UK—they are still doing a good deal to back Britain in the chemicals sector. ICI alone expects its net exports this year

to be worth about £700m and Mr. Martin Trowbridge, Director General of the Chemical Industries Association, says that by the end of this year the rate of

investment in UK petrochemicals plants that already existed on the Continent.

Imports of plastics totalled £520m in 1977 and around 75 per cent of these came from EEC

to delay investment as long as

This paved the way for a broad disagreement about which McKinsey's three strategy options should be followed by the petrochemicals industry. All three options were aimed at balancing trade in plastics materials between the UK and the other members of the EEC by 1990. The first option was to

Imports of plastics totalled £520m in 1977 and around 75 per cent of these came from EEC

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UK TRADE BALANCES IN PLASTICS MATERIALS (£m—current prices)

	1972	1973	1974	1975	1976	1977	1978*
Deficit with EEC	-32	-58	-138	-66	-136	-163	-220
Surplus with rest of world	-59	+64	+132	-120	-160	+193	+170
Overall balance	+27	+8	-6	+54	+24	+30	+50
*In 1978, the year is estimated from comparable headings (582 and 583) for the first three quarters.							

Source: Overseas Trade Statistics of the UK

Estimated

McKinsey

have been avoided if the sector working party had looked at the contradiction between a UK industrial strategy and the international nature of the chemical industry at the outset—long before it decided to commission McKinsey.

The companies are at last beginning to recognise the risks of allowing people to pin their hopes on the achievements of the NEDO sector working parties. Mr. Gerard Fairbrough, who has just given up the managing directorship of Shell Chemicls UK, said last month: "I feel there is a real danger in expecting too much from NEDO in the form of definite action, since an exaggerated expectation could lead to the good communications which we now have being replaced by the presentation of prepared, politically oriented statements."

"Recognition of NEDO's limitations increases rather than diminishes its value. It is only by common understanding between all the parties connected with our industry that we can hope to solve our problems."

As a prediction, Mr. Fairbrough's words have proved to be spot on.

The question now is whether the petrochemicals sector working party will be able to forget its irreconcilable differences about investment strategy and start looking at areas where it might be able to make some progress. If could, for example, consider ways of putting pressure on the UK construction industry whose record late completion dates is deterring foreign companies from investing in chemical plants in Britain. Monsanto's acrylonitrile plant at Seal Sands on Teesside and the ICI/BP ethylene cracker at Wilton-on-Teesside are both two years behind scheduled completion.

ICI adds there is "no way" that future European demand for a material like styrene could be met from British production. It says styrene—one of the so-called building blocks of the chemicals industry—would simply be too expensive to ship abroad and companies which tried to do so on a large scale would be priced out of the Continental market. Ethylene and propylene are both used in the making of plastics materials and both are simultaneously produced from the same plant—

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Mr. Martin Trowbridge, Director General of the Chemical Industries Association, says that by the end of this year the rate of

investment in UK petrochemicals plants that already existed on the Continent.

They claim that their Continental operations are not only necessary because of the structure of the industry but are also beneficial to the UK. The unions have not directly contradicted this but they have understandably demanded some hard facts and figures about the degree of advantage the "pull-through effect" confers on Britain.

The companies' case for refusing to invest solely in the UK when their products are internationally based is an extremely powerful one. But they could perhaps be criticised for raising investment hopes among the unions.

Whether the petrochemicals sector working party will work out a useful role for itself within the industrial strategy framework remains to be seen.

But its performance to date suggests that the "high hopes" placed by Cabinet Ministers placed Britain.

which they had neither the ability nor the intention to fulfil. They also seem to have been largely responsible for mulling over the McKinsey report so long that it has now become virtually obsolescent—a manoeuvre that has achieved nothing but ill-will.

The whole exercise of trying to work out an investment strategy for the plastics industry in Britain themselves, if it had started by confining materials to the UK, might have been misplaced.

The petrochemicals industry, with its comparatively high growth rates and good record on industrial relations, appeared to be an ideal candidate for tripartite planning. Perhaps one reason for its failure to live up to expectations is that investment was too ambitious an

nothing but ill-will. The whole exercise of trying to work out an investment strategy for the plastics industry in Britain themselves, if it had started by confining materials to the UK, might have been misplaced.

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# FINANCIAL TIMES SURVEY

Friday November 17 1978

Johann Wolfgang von Goethe

# Frankfurt

Frankfurt has become the financial capital of West Germany and, as such, one of the major business centres of Europe. But the rapid pace of development in Frankfurt—now one of the richest cities of the Federal Republic—has produced what many regard as ‘a city without a soul’

## Business centre of West Germany

By Guy Hawtin

Frankfurt Correspondent

**FRANKFURT CAN** fairly be described as the financial capital of West Germany, but it is capital of nothing else. The fact that it failed to become capital of the Federal Republic can be blamed on Dr Konrad Adenauer, the first prime minister of the Federal Republic, although as a former independent city state, it had no claim to be the capital of the State of Hessen in which it is located.

But if Frankfurt has been short-changed in this respect, fortune has smiled on it in others. For a start, it is one of West Germany's richest cities and is likely to remain so as until recently dominated by the Social Democrats, who have reason for the population decline. The city is well served

by many of its detractors as “city without a soul,” but this hardly does the place justice. Instead, a wave of speculative property development in the 1960s and early 1970s destroyed much of that which remained at the heart of the city. The character which has survived is “outsiders” both from within and without the borders of the Federal Republic.

When the allied bombers descended on Frankfurt during World War II, Europe lost one of its architectural jewels. The closely built, timber-frame houses in the city centre burnt like tinder and it is a tragedy that there has been so little reconstruction in the manner of Nuremberg and Munich.

Today's Frankfurt is dominated by concrete and glass monuments to Mammon, stretching towards the haze which hangs over the city for much of the year.

“Oh my god,” an American visitor to the city once remarked, “it looks just like Indianapolis.”

Frankfurt is not entirely to blame for its failure to reconstruct in a manner more in keeping with its ancient traditions. After the war, materials were scarce and it seemed that

### Restoration

Even the old Opera house was left a bare shell, despite many attempts to force the city council to restore the building, which was financed by Rothchild money and modelled on the Paris Opera. The best the council could come up with was the solution that it should be demolished—a suggestion that was vociferously rejected—but it was not until last year that restoration work started.

The council has been accused

of permitting the wave of property development to drive people out of Frankfurt. Indeed, the population has fallen in the past five years. In 1972 it boasted a population of 673,000, but by the first quarter of this year, it had fallen to

Certainly, homes were to some extent replaced by office blocks, but this is not necessarily the case. The city is well served

from living in the city itself. With such a relatively small population for such an important financial and industrial centre, Frankfurt is on a human scale. It is by no means as impersonal as New York or

Traffic in Frankfurt moves very quickly for a major city—

provides them as a regular service.

Frankfurt is not exceptional in this particular weather condition. Bonn is arguably worse, which seems to change with a most town-to-a-river valley, particularly along the Rhine man and tourist alike. There is some degree or another. In play in comparison with New

Munich, capital of Bavaria, York, London, Paris, or even

there is an even more un-Munich. Experience indicates

pleasant condition—the *flock*—that it only adds ten minutes

which makes life even more un-

pleasant at most in travelling time.

However, even dedicated fans as famed as Hamburg and Frankfurters, people who would live nowhere else, attempt to city boasts an opera, many move out of the place, often theatres, traditional and experi-

mental, and there are concerts

head for the heavily forested in plenty. The city also has

Taunus Mountains to enjoy many cinemas which regulate

walking in the crisp fresh air foreigners stage late-night

shows with films in their original language. There are

also many excellent museums.

### Exciting

Frankfurt is a cosmopolitan city, with a large foreign population. Naturally there are guest workers who have come to Germany from such places as Yugoslavia, Turkey, Italy and Spain. But there is also a very large foreign business community.

While no police chief will ever admit that the crime rate is anything but a cause for deep concern, the streets are safe and the only hazard to children is fast moving traffic.

Traffic in Frankfurt moves very quickly for a major city—

a tribute to the infuriating

thorough one-way street systems

of the city.

Business is Frankfurt's raison d'être and, particularly for the

financial community, there is

the short-lived all-German Parliament which assembled in the

Year of Revolutions, 1848, to

rebuild the way it was, business

could not have come to Frank-

furt. Even so the constant con-

struction work—particularly on

the new underground system

which is likely to be in building

beyond the year 2000—is fre-

quently an infernal nuisance to

motorists and pedestrians alike.

While there is not much of

the old Frankfurt left, the ex-

cellent City Museum and con-

tinuing traditions provide ample

evidence of its history. Occupied

by Roman legions—who gave

their name to the Roemer

Square at the centre of the old

town—they were followed by

the Carolingian and Hohen-

staufen Dynasties. Written

records refer to the city as

capital of the East Franconian

Empire as far back as 876, and

German emperors were crowned

in the city, starting with

Frederick Barbarossa, in 1152.

The city—which lost its self-

governing status achieved in the

14th century, following annexa-

tion by Prussia in 1866—is a place which has always wel-

come the stranger—from the

long had a liberal tradition. A foreign businessman to the re-

achar a word of German spoken

liberal climate was vital for refugees who flooded in at the

end of World War II—and no

Anglo-Saxons' reluctance to it freedom of thought and a such city can be utterly without

a heart.

The poet Goethe is probably the city's favourite son and the city is justly proud of the fact that it provided the home for

Frankfurt hosts. Business is Frankfurt's raison d'être and, particularly for the

financial community, there is

the short-lived all-German Parliament which assembled in the

Year of Revolutions, 1848, to

proclaim a democratic constitu-

tion.

No one can overlook the

Goethe University, many of

whose students and staff no

doubt see themselves as contin-

uing the area's radical tradi-

tions. Although life has

quiетened down considerably

since the late 1960s and early

1970s when student unrest was

at its height, radical politics

remain the order of the day.

Demonstrations frequently halt

traffic—to the ire of the

motorists and the relish of the

students.

All in all, Frankfurt may not

be beautiful—but it is a com-

fortable place in which to live

and work. In which other

international financial centre is

it possible to leave one's desk

and within 20 minutes be among

some of the most beautiful

countryside in Europe?

No city is without its short-

comings and Frankfurt cer-

tainly has them. However,

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**Books contain many worthwhile facts. But BfG can tell you more about the German market.**

**TRADITIONALLY,** Frankfurt and the State of Hesse lie firmly in the social democratic camp. Indeed, it was politics that earned the state its nickname: "Red Hesse."

The Social Democratic Party (SPD) has dominated Hesse's Government since the re-establishment of the democratic system at the end of the war—latterly in coalition with the small liberal Free Democratic Party (FDP). The same was true of the city of Frankfurt until 1977 when the Social Democratic Lord Mayor was forced out of office and replaced by a Christian Democratic Union (CDU) successor.

In real terms a division of city and State politics would be an exercise in semantics. The difficulties which have beset the SPD at city and State levels stem from the same underlying source: namely that it would take a party of very much more than saintly sweetness to keep the majority of the electorate happy for 30 years or more.

Since 1970 the conservative CDU has steadily been gaining ground in local and state elections. Its share of the vote rose from 39.7 per cent in the 1970 local elections when most of the State's major cities fell into its trap.

The Hesse State parliamentary elections last month seemed certain to many observers to end with the CDU and its ebullient chairman Dr. Alfred Dregger firmly in command of the State legislature which is housed in the former palace of the Dukes of Nassau in Wiesbaden. As it was, the electorate resisted the CDU's blandishments and the SPD-FDP coalition survived with an increased majority.

For the Social Democrats, who saw their share of the vote year-old, under whose leadership by 2 per cent to 44.3% the CDU has made its rapid progress compared with their advance among the electorate performance in the 1977 local Dr. Dregger stands to the right

of his party and the basis might indicative of the former. He can scarcely be accused of being a vindication of their policies. For its small coalition partner, whose share went up from 5.4 per cent to 6.6 per cent, the outcome was even more crucial—it guaranteed the survival of a party threatened by its failure to gain the 5 per cent of the vote needed for parliamentary representation in the Hamburg senate and lower Saxony state elections earlier this year.

However, the fact remains that the CDU is still the largest party in the Parliament of this traditionally Social Democratic State. The outcome of the State elections should really be seen as a breathing space during which the SPD must repair its image in the eyes of the voter at both a local and State level.

The State elections, it seems fair to say, were really won by nobody. They were lost by the CDU. The coalition was undoubtedly helped by the fact that the future of the Federal Government hung on the outcome in that victory in Hesse would have given the CDU a majority in the Bundestag, the Federal upper house, sufficient to block all government legislation—thus forcing the Social Democratic Chancellor, Herr Helmut Schmidt, to the polls.

Chancellor Schmidt is immensely popular in both Frankfurt and the State of Hesse and few other than convinced CDU voters would be ready to ditch what is seen to be a generally successful federal administration for the pleasure of teaching the Hesse Social Democrats a lesson.

Furthermore, there was the stance of Dr. Alfred Dregger, an immensely personable 57-year-old, under whose leadership by 2 per cent to 44.3% the CDU has made its rapid progress compared with their advance among the electorate performance in the 1977 local Dr. Dregger stands to the right

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Scandals among some of its respected old guard have rocked the party and shattered its faith in the economic climate, itself, has altered from a drive for growth to an awareness of the difficulties that growth brings in its train.

Albert Osswald, after his name-take's changing priorities as Dr. Dregger, whose slogan was "a change works wonders," was linked with mismanagement of public funds.

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In Frankfurt, current dissatisfaction with the way in which property development has been allowed to run untrammeled over heritage, tends to overlook the fact that without the development there would have been no prosperity. Commerce

has always been the city's life-blood and the needs of commerce—office, accommodation and infrastructure cannot be ignored.

Memories are short and people tend to forget the excitement generated in the 1950s and 1960s at the image of the bright new Frankfurt emerging from the wartime ashes. In those days few of the electorate had much sympathy with those eager to put preservation of the past before economic growth.

Yet today Christian Democratic plans to restore the historic Roemer Square enjoy universal approval, as does the much delayed reconstruction of the old opera.

The Social Democrats face many problems—some of them Germany is suffering from its own making and some that stem from the natural results of the post-war drive for economic recovery. Herr Boerner's proved acceptable appearance in Hesse is On the other hand, the SPD

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## FRANKFURT III

Johann ist

# An excellent centre for communications

FRANKFURT'S whole reason for existence is that it is an "excellent communications centre". The Romans, Carolingians and Hohenstaufens in the past all made their contributions to the development of the city for just that reason.

Situated on the Main, not far from its confluence with the Rhine, the city found Europe's commerce flowing naturally past its gates. Until the coming of the railways it had few competitors as it was a staging post for intra-European trade. Even after the "iron horse" arrived, its position on the rail network ensured its continued prosperity.

Although the city's status as a self-governing city State, achieved by the middle of the 14th-century, was lost following its annexation by Prussia in 1866, Frankfurt was not totally eclipsed by Berlin. Certainly the Prussian capital became the focal point for much banking and commercial activity, but the custom of centuries is not easily changed.

From the middle ages onwards Europe's merchants have met in Frankfurt, "to wheel and deal." In 1510 the humanist Ulrich von Hutten summed things up rather more elegantly when he wrote: "The people seek it from far and near and flock to the city, for this is the swarming market place for the wares of the world."

Von Hutten's inspiration must have come from the many trade fairs held in the city where traders met by agreement to exchange goods and establish commercial contacts. Some 500 years ago the market held at the Feast of the Assumption began to develop into a trade fair—and indeed the Messe-und Ausstellungs-Gesellschaft which operates the city's huge fairground continues that tradition.

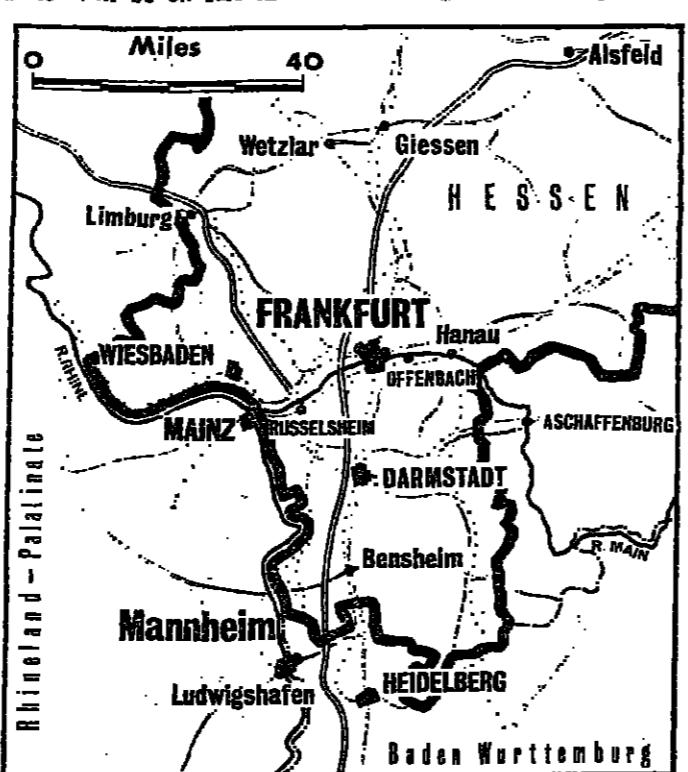
In 1240 the Emperor Frederick II granted the royal privilege under which merchants travelling to the fair West Germany, has only two national newspapers—Die Welt at the Feast of the Assumption and Bild Zeitung—the Frankfurter Allgemeine enjoys high regard throughout the country.

Ludwig the Bavarian granted the privilege to the spring fair, typography is the country's or publication.

At the turn of the century Frankfurt pioneered the great technical exhibitions which firmly established the modern concept of the trade fair. One such was the elektrotechnical exhibition of 1901, while another pioneering venture was the international aviation exhibition of 1909, which attracted 1.5m visitors, an enormous number for those days.

## Trade

Today Frankfurt is true to its traditions in that it caters for the "trade" rather than holding the vast general fairs of the type that Hanover does so well. But although its fairs, in comparison with the huge Hanover Messe, are relatively small, they are essentially for the businessman. Certainly the city's excellent air connections fourth place after John F. Kennedy in New York, O'Hare



## Passengers

In the first nine months of this year it handled some 12.1m passengers—3.9 per cent more than in the comparable period of 1977. During the same period take-offs and landings increased by 2 per cent to 164,890, while air freight throughput went up by 2.7 per cent to 441,734 tonnes.

In terms of air freight Frankfurt airport is Europe's largest.

With 10 European capitals within a 600-mile radius, the airport—the third largest in Europe—is obviously of vital importance to the city's communications.

Indeed it was one of the reasons which led

the Financial Times to select

Frankfurt as its production

coupled with its radical political base.

Such was the electrotechnical

in politics and Street at 9.30 a.m. on the day port. Last year 590,000 tonnes

of freight were shipped out—

some 70 per cent of the Federal

Republic's total air freight

volume.

On a daily basis an average

of 1,600 tonnes of goods were

handled last year and for 1978

the Frankfurt Chamber of

commerce and industry estimated

that the daily value of the

freight shipped through the

airport was DM2m. In 1977 the

transport of freight and post

equalled 44.6 per cent of the

airport's passenger business.

The airport expects air

freight to be the major growth

area of the future. With this in

view it is building a new freight

terminal estimated to cost

DM420m. When the terminal is completed in 1981 it will

have an annual capacity of 1.5m

tonnes and all the airport's

freight business will be con-

centrated under one roof.

As far as surface traffic is

concerned, Frankfurt stands at

the centre of West Germany's

shipment point—as the airport provided the city with its life-

such as the products of the

excellent autobahn network emphasises to its international blood, is also a major asset. Hoechst chemicals plants sited

at the geographical heart

freight customers—but also an inland water transport is cheap within greater Frankfurt.

it is not only an excellent trans-

port, which originally for the shipment of bulk goods.

G.H.

Passengers through Frankfurt airport—the third largest in Europe.

## Foreign banks

CONTINUED FROM PREVIOUS PAGE

round the airport. Frankfurt's lot of newcomers, the quality And it so happens that more beaten the DM 100m figure in

the only place where you can get in, do your business and get out, all in the space of four hours."

And another comments that you tend to look at the community has changed. To begin with, post-war, Vickers

Frankfurt as you would at a new town — once over the initial reaction, you're reluctant to leave."

The attraction for the expatriate is that he is on seem-

ingly common ground. Every-

one in Frankfurt, perhaps sub-

jectively, appears either to be an "Ausländer" or a native

German seconded to Frankfurt

on temporary assignment. This of a cake. The expense of sell-

means that the newcomer is

under pressure to move out and a big challenge, a big market,

meet people. Since there are a

and very sophisticated."

And it so happens that more beaten the DM 100m figure in

the only place where you can get in, do your business and get out, all in the space of four hours."

One old hand, however, notes that the structure of the expatriate community has changed. To begin with, post-war, Vickers

Frankfurt as you would at a new town — once over the initial reaction, you're reluctant to leave."

"They've all disappeared," he said. And they had done, he reckons, by the end of the 1960s.

More particularly, he still sees marketing as an international challenge: "Industry is spread

over Germany like sugar on top

in a long time, reached 12 per cent

total stock market dealing for which, to him, is a rather hard option. There are few places

in the first six months of this year. With IBM topping the overseas charts at DM 160m,

more than six shares have

William Cochrane

Deutsche Bank, a century of universal banking.

Multiplicity makes for strength.

Just as the multiplicity of services offered by a universal bank gives it its strength. Deutsche Bank has at its disposal all the skills and services that will give your international financing the strong support it requires.

Versatility, experience and financial strength are the basis of our many services – and your guarantee that even the most complicated forms of financing are given the strong foundation that they require.

Come to Deutsche Bank and give your business the strong security it needs.



**Deutsche Bank**

Central Office: Frankfurt (Main) D-6000

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Tel. 48 4411

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Belle Poerse 555  
Postbus 223  
B-2000 Antwerp  
Tel. 03/341224

## FRANKFURT IV

# A major international banking centre

**IF FRANKFURT** missed by a dusty's most important activity—separating by law in the Federal Republic. Although the system is very closely supervised, the economic strength thrust them into the international arena.

Since then Frankfurt has managed to replace it provided Europe with many of the country's main financial centres. Despite challenges from name Rothschild is the most famous; it is by no means the Munich, the city remains the undisputed financial capital of Hahn, Grunert, Dreyfus, West Germany, and Schiff, for instance.

A leading banker from B Metzler said, Sohn and Co., Munich, the Bavarian capital, which was founded in 1674, is which is notoriously touchy one of Europe's oldest banks about claims that it plays second fiddle to any other German city.

Frankfurt money provided

admitted recently: "It would be the finance for the industrialisation

impossible to operate as a major nation of much of Europe as well

bank in the Federal Republic as Germany itself. It provided

without a substantial representation in Frankfurt".

He was talking about international business in which

Frankfurt reigns supreme. Few

countries are as thoroughly

federated as West Germany,

or as well banked, and it would

be impossible for a single city

to control the market in corporate

finance in a country where

the headquarters of the industrial

majors are so widely dispersed.

Even so, Frankfurt gets more

than its geographically fair

share of West German industry's financing requirements.

While much of the export fin-

ancing is done through Han-

burs, Frankfurt also has a

substantial finger in the pie.

Origins of Frankfurt banking

go back more than 550 years. The

first recorded place of money

exchange, on the Roemerberg in

the heart of the city, dates back

to 1402. Much banking business

was transacted as a result of the

regular international patron of

trade fairs which have been held in the city since the Middle Ages.

A stock exchange, called the

"Bors" and the forerunner of

the present Frankfurt houses,

in Europe—or North America

was established by merchants in

for that matter.

Unlike Britain and North

"economic miracle," were rela-

tively late in moving into the

international scene.

Focus on Hessische Landesbank — Girozentrale —

## Freedom

But although the West German banks take full advantage of this freedom of movement, the foreign banks tend to limit their operations rather more narrowly. They tend to concentrate on the foreign exchange market, the issues business, often in partnership with German banks, corporate lending and advisory work for clients.

While foreign banks with branches enjoy the same freedoms as their German counterparts, none, for instance, deal on the stock exchange. A British banker said: "No foreign bank is active in the business as far as I know. The day may come, of course, but it seems a long way away."

Perhaps one of the most important reasons for this is that Frankfurt really did not re-establish itself as a major international financial centre until the mid-1960s. The West German banks, preoccupied first with finding the whereabouts for the reconstruction of the country's war-shattered economy and then with financing the

German banking system last year. It amounts to less than 1.9 per cent.

However, it must be remem-

bered that there are numerous

representative offices which are

not obliged to report to the

central bank. Although these

offices do not conduct busi-

ness as such, they are actively

involved in developing business

in West Germany for their

home-based banks.

Because of the reporting

requirements imposed upon

branches, many leading banks

content themselves with repre-

sentative offices—the British

Midland group included. While

it is difficult to assess how many

there are, the business they

generate is thought to be sub-

stantial.

A number of bankers,

Germans included, claim that a

representative office provides

banks with the most cost-

effective way of operating here.

Not only are overheads lower,

but representative offices are

spared the close attentions of

the Berlin supervisory office and

are not subject to the stringent

German equity/credit ratios.

Admittedly, there are draw-

backs in that representative

offices cannot actively trade in

the market. They cannot be

involved in the foreign exchange

markets, and they have the

added problem of having to

introduce business which is

then concluded by head office.

One alternative to the branch

or representative office is the

joint venture. Perhaps one of

the most imaginative of these

is the Deutsch-Skandinavische

Bank, which is jointly owned

by the Bayerische Landesbank

and the Skandinaviska Enskilda

Bank, the Nordic countries'

largest commercial bank.

It was set up towards the end

of 1976 and at the end of its

first full year of operation was

already well in profit. With a

nominal capital of DM40m and

total assets which have passed

the DM1bn mark, it is well on

its way to achieving its goal

of being the West German

specialist in the Nordic

countries.

Frankfurt is not an easy city

for the inexperienced, as many

foreign bankers have learnt,

especially those who arrived

with the idea of teaching the

Germans how things are done.

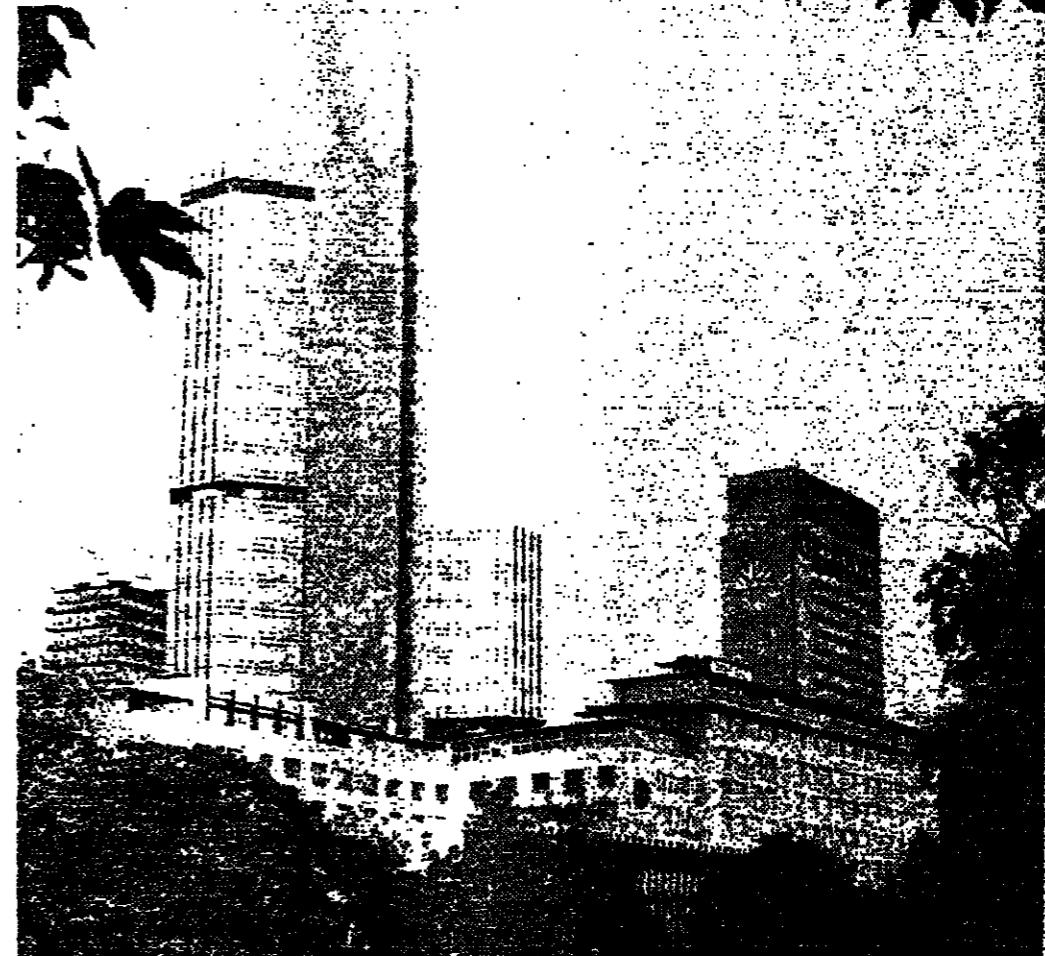
Profits are hard earned, but

they are there for those with

imagination enough to take

them.

G.H.



Frankfurt's banking skyline

## Uncertainty among market dealers

CAPITAL MARKETS in West Germany have expanded accounted for 174 per cent of the Federal Government's Deutsche mark unattractive. The dramatic increase in recent years bond market funding in 1977 over, with concerted attempts confirming Frankfurt—already with the financial sector taking now being made by the U.S. banking centre of the up something like 68 per cent, authorities to stabilise the dollar, many prominent bankers in Frankfurt are beginning to prolong period of turmoil in argue that West German interest rates may now be too low in the foreign exchange markets. In 1970, gross new issues of domestic bearer bonds totalled just under DM 21bn. By the end of this year the capital has left dealers in Frankfurt between money costs in London and New York, and those in Frankfurt is now historically very wide. At the same time the market faces a number of internal constraints, not the least the central bank's clamp on short term interest rates. To stem the inflow of foreign currency anxious to avoid the strength of the West German economy came with the publication of the latest index for new short rates in an attempt to make investment in the two months to September were

CONTINUED ON NEXT PAGE

**"Half of Germany's top 10 banks are Frankfurt-based. We're one of them."**

### Who are the bank's main clients?

"As a wholesale bank, our service facilities are tailored for large, internationally active corporations, foreign governments, and other financial institutions, as well as subsidiaries of international companies operating in Germany. As bankers to the State of Hesse, we naturally support its state-wide and municipal programs. We also work closely with Hesse's Sparkassen and their clients, especially on the foreign side."

### How do you see your position developing internationally?

"Frankly, a number of German banks offer similar high-quality services, and some of them have a head start on us in the international field. Without neglecting our home base in Frankfurt, we have assembled a team of banking professionals devoted to building a strong international track record based on pragmatic banking principles, the most modern technical and support facilities, and the highest standards of client service. Banking in Frankfurt is quite competitive, and the banks who try harder for their clients and give them fast, personal service often have the edge. This is one of our major objectives."

**Hessische Landesbank  
— Girozentrale —  
Junghofstrasse 18-26  
D-6000 Frankfurt/Main  
Telephone: (0611) 132-1  
Telex: 0411333**

### And sources of funds?

"A large part of our funding is done by issuing bearer bonds and SD Certificates (Schuldschein-Certifikate). The total in circulation is more than DM 20 billion."

**Helaba Frankfurt**  
Hessische Landesbank-Girozentrale

## Deutsch-Skandinavische Bank AG

### Highlights from our Balance Sheet (in million DM)

	1977	1976
Business Volume	1,033	690
Balance Sheet Total	1,025	660
Credit Volume	558	451
Share Capital	40	30

During its first full financial year the Bank, established in 1976, could substantially strengthen its position as specialist for Scandinavia.

In addition to loan financing, including a forfait activities, money dealing and foreign exchange transactions, the Bank entered into fixed-interest securities trading.

Through the two shareholders, Bayerische Landesbank Girozentrale and Skandinaviska Enskilda Banken, the Bank has direct access to local markets around the world.

## Deutsch-Skandinavische Bank AG

Alte Rothofstr. 8 · D-6000 Frankfurt/Main  
Telephone: 20471, Telex: 4-13413 deskx d

Foreign Exchange: Tel: 260671, Telex: 4-11188 deskx d · Money Dealing: Tel: 280675/6, Telex: 4-11188 deskx d

Joh. in Lts

# Stock Exchange shows steady growth

**FRANKFURT.** WHERE Charles I held his first congress in 1618, the stock exchange. In all, about 1,500 AD 792 can trace its history as securities were officially traded financial centre back to the at that time, early middle ages. The city had the right to issue coins as early as 1180.

By the mid-14th century, when it became a self-governing city, Frankfurt was a notable centre for trade and commerce. And it was the traders who joined forces to set up the "Burs," the forerunner of the present Frankfurt Stock Exchange two centuries later in 1585.

Foreign trade in loans and debenture bonds had started by the end of the 18th century. By the early 19th, the banking houses of Beumann Brothers and Rothschild had a leading position on the loan market. Apart from these two names such as Godard, Metzler, Hahn, Grunellus, Hauck, Dreyfus and Schiff and others have become, at one time or another, household names throughout the financial world.

The first official list of the Frankfurt Stock Exchange dates from 1727; the first dividend-yielding shares traded in Frankfurt were those of the Austrian National Bank, issued in 1820; and, says the Exchange, stock transaction increased constantly in the following years.

## Listings

Listing statistics for the Frankfurt Stock Exchange over the past 10 years bear this out—with one major exception. Although Frankfurt lost its status as a self-governing city state in 1866, following its annexation by Prussia and Berlin, as the capital of the German "Reich," may have had its time as the most important stock exchange in Germany; but that reading history backwards, was the time for Frankfurt to switch its financial aspirations from the domestic to the international.

Over the years Frankfurt claims to have gained, along with London, Paris and Vienna, a leading position as an early, where numbers rose from 69 to 407. Foreign share listings of importance—above all in international arbitrage dealings and to 1966—but that meant a decline in the placement of foreign issues, from 266 to 231 in the domestic period against the increase from 305 to 367 in equities.

The foreign listing statistics show even better (if from a small base) in bonds, particularly in the last year, rising to between 31 and 34 per cent—seem a becoming decidedly less attractive possibility. All this took the Commerzbank's initial reports better than expected. The prospects for corporate bond index up from a May 12 injection of liquidity.

Then, since September, the earnings have improved at a low of 750 to 10 October 19. Full year GNP growth for West Germany is projected at least 2 per cent higher and relatively mild there could be plenty of action consideration in the sort of wage increases—in the area of, still to come.

## Dealers

CONTINUED FROM PREVIOUS PAGE

54 per cent above those for the domestic arena, an upsurge in by the U.S. government. June-July period with domestic yields within one particular proposal to issue foreign currency orders rising by 41 per cent and sector, mortgage bonds. The foreign orders increasing by no later situation arose through a U.S. Government's recent dollar less than 8 per cent. Clearly rash of new offers from the support measures, and it begins optimistic about the outlook is mortgage banks seeking to look as though a significant match an upsurge in loan business with underlying borrowings.

The financial community points with eagerness to the chart for real GNP which for the first half of this year shows a rise of 2½ per cent over the opening six months of 1977. Within this performance the second quarter managed to grow by 1½ per cent over the first three months of 1978. Plainly, official revisions to historic figures are part answer to the buoyancy. But the results are nonetheless proving far more encouraging than many economists had expected.

The outlook for the world economy remains as unsure as ever. But some estimates of private consumption now suggest growth of between 3½ and 4 per cent during 1978. As a result West German industry—after number of lean years—could start to spend heavily on capital account. Recent surveys of manufacturers' investment intentions indicate that real spending on fixed assets and plant may rise by as much as 7 per cent next year.

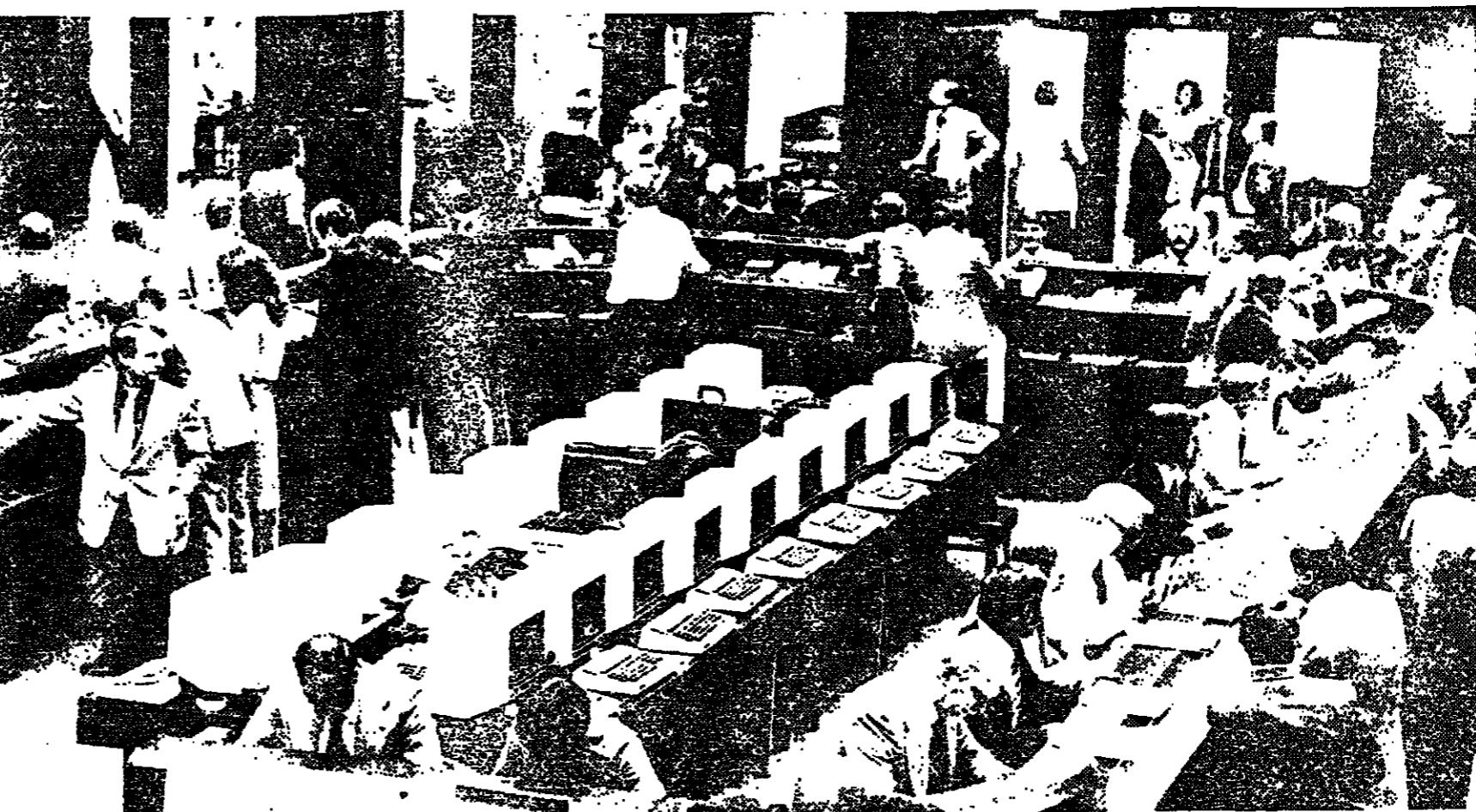
Thus, the demand for capital could shortly begin to harden. Faced with this prospect the suspicion is growing in Frankfurt that the next move for interest rates is upwards. Recent tactics by the market's new issue managers have already begun to suggest as much.

Last year, bond yields on average declined by something like 14 per cent to close 1977 at around 6 per cent. During the early weeks of this, yields continued to decline against a background of formal approval from the Bundesbank. Thereafter, matters started to get out of hand. By early March yields had dropped to 5½ per cent, their lowest level for more than 10 years—as heavy inflows of foreign funds forced down interest rates.

This was plainly an overreaction and was followed by an inevitable self-righting process. By the middle of the year bond markets became more preoccupied with internal factors, size, nature and timing of the bond market concerns the M bond market and, in the issue of DM denominated bonds

6 per cent and priced at 99. Deliberately and strategically aimed at the middle range of market maturities, the offer was quickly snapped up.

Jeffrey Brown



Trading in progress at the Frankfurt Stock Exchange

at a time when bonds were year, rising to between 3½ and 4 per cent in 1979. With interest rates becoming decidedly less attractive, the prospects for corporate bond index up from a May 12 injection of liquidity.

Then, since September, the earnings have improved at a low of 750 to 10 October 19. Full year GNP growth for West Germany is projected at least 2 per cent higher and relatively mild there could be plenty of action consideration in the sort of wage increases—in the area of, still to come.

The other effect of corporate tax reform—reducing the yield to foreign investors—has not stopped them continuing to be net buyers in the Frankfurt equity market. Yield is no 2½ per cent in real terms this wage increases—in the area of, still to come.

William Cochrane

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Johannesburg

# Industry plays its part

**FRANKFURT'S ROLE** as a focal point for industry is frequently overlooked. With the spotlight on the Bundesbank, the multitude of domestic and foreign banks and their branches, the insurance companies and other members of the financial community, it is easy to forget that there are producers of wealth, as well as distributions.

It is true, too, that Frankfurt is not the centre of large-scale industrial production. Among the really big corporate names with production units in the Frankfurt area are Hoechst, one of the big three German chemical manufacturers, and Adam Opel, fondly known as the "money machine," subsidiary of General Motors of the U.S.

But as one industrialist put it recently, employers tend to go where the labour is. Or, if they can't find fine judgement than that, they will locate production, headquarters, design or trading staff in areas which either have, or can attract a supply of the appropriate personnel. What is remarkable about Frankfurt is the high proportion of decision takers to line workers that the employment statistics have suggested, and that industrialists themselves confirm.

The theory goes as follows. Recent statistics show a total population for Frankfurt of

633,342 inhabitants, 114,557 of whom are foreign nationals, and a very low unemployment rate. So even with its natural communications advantages—a central position in Germany or in Continental Europe, an international airport with impressive air-freight facilities, the Rhine and Main waterways and up-to-date motorway and rail networks—prospective newcomers with a high labour requirement would have to think twice.

## Restructuring

But that is now so what about the last 30 years? The post-war restructuring of the German economy was managed from Frankfurt. The industry of domestic and foreign banks generated all sorts of support operations, one group almost following upon another. Frankfurt ingested an inflow of industrial headquarters, accountants and housing; it saw a massive boom in the hotel business, communications facilities were further extended and so on.

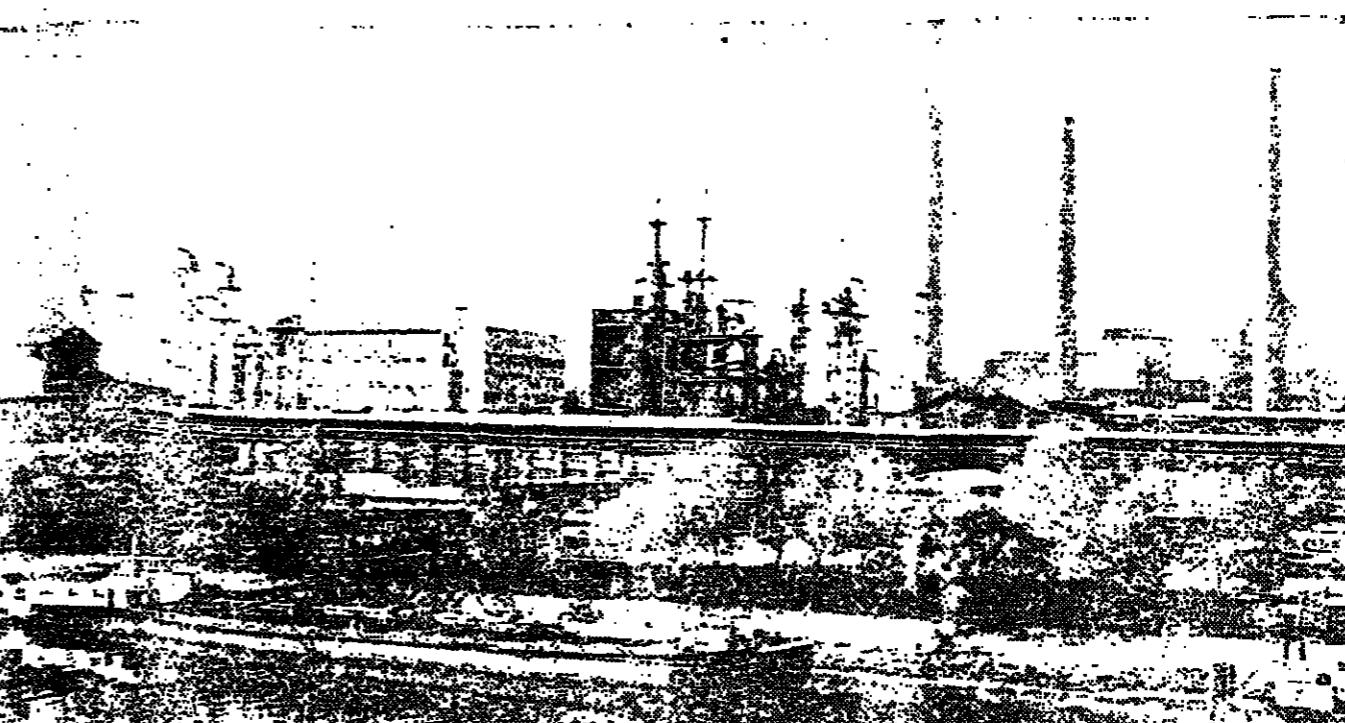
All these things have created a very big service industry in and around Frankfurt, which also has a lot of lighter industry including the production of a great variety of consumer goods, from ceramics to textiles. The fur trade moved to Frank-

furt after the war from Leipzig while Offenbach, adjoining Frankfurt, is the traditional centre of the leather industry.

But perhaps the most encouraging in glimpse for internal observers is the proliferation of small businesses which promise further growth in the future.

Big league German companies with administrative centres in Frankfurt, apart from Hoechst, include AEG-Telefunken, Metallgesellschaft, Degussa and Philipp Holzmann. AEG could be described as the increasingly weak sister to Siemens in the West German electrical stakes.

It had to sell out its 50 per cent stake in Kraftwerk Union (KWE) to its partner Siemens again in 1976, after massive losses in 1974 and in 1975. The sale agreement did not cover Siemens' assumption of losses stemming from contracts brought by AEG into KWE. Last September it was agreed finally that AEG would pay some DM1.215bn to cover the losses on contracts brought into the power station construction group. AEG's copper-zinc mine in South Africa. But he added that a strong economic upturn must occur in major consuming countries before prices of both copper and zinc recover to more realistic levels in real terms.



A tanker at the Hoechst factory in Frankfurt for removing organic chemicals to the company's other plants.

However, MG takes great pride by the downward course first five months of 1978, building parents. Moeser Griesheim, the place in the performance of its dollar.

But that was in March. By even with the domestic opera-welding and cutting equipment October, Hoechst was talking margins running marginally below—owned two-thirds by the the international and outward-looking character of the Hoechst group and one-third by months earlier. "Muted said, the development of the as saying that it sees the world, optimism," or more specifically overseas construction business as well as West Germany, as its market for solving energy and environmental problems.

Udo, a wholly-owned subsidiary of Hoechst, beat the Japanese after two years of negotiations to secure a contract to take over the DM200m contract to build a polyester granolate plant (to Venezuela.

As a variation on MG, Degussa, the metals and chemicals concern which was unscrambled from a cross-participation between itself, MG and Henkel following the Allies stipulations on demarcation after the war, was thanked for a rise in precious metals industry. It also has plans for coal gasification in the U.S., copper in Chile and bauxite in Venezuela.

Still in the chemicals sector, the Darmstadt-based E. Merck, operates in the U.S. domestic market, and at present Holtzman.

mann does no work in North America. It would like a North American arm to reduce its heavy reliance on the markets of the Middle East where it has Kursk iron ore field. "It all built up a large volume of business."

Perhaps one of the most confident reports this year was produced by Philipp Holzmann, one of the leading construction companies in West Germany. Perhaps the most independent, and outward-looking company has a high capacity for "blue print transfer" and the export of technological know-how.

W.C.

Dr. Jo. Rippner

## Promoting the arts

**FRANKFURT AND culture:** Frankfurt is a very musical city, whether it be pop in the way of words and meanings. Recent Shakespeare productions are a case in point. In *Twelfth Night*, characters went through a series of sado-masochistic rituals which served to distract rather than concentrate attention on what the words were about. The translation took out all the poetry so that the clown (a woman) did not sing. If she had, it would not have been "What is love?" but "How is love?" Similarly

the idea of making Malvolio keep his finger well up his nose while reading the trick letter is amusing, but then the letter itself is amusing. As it was the Saturday morning, when the flea-market opens shortly after six all along one bank of the river. That too is just one more example of Frankfurt's genuine, sincere attempts to bring the city to the people.

Dr. Jo. Rippner

descendant of Rikki-Tikki-Tavi, Kipling's formidable mongoose. In fact there is always something on if one takes the trouble to find out. Even early on Saturday morning, when the flea-market opens shortly after six all along one bank of the river. That too is just one more example of Frankfurt's genuine, sincere attempts to bring the city to the people.

Dr. Jo. Rippner

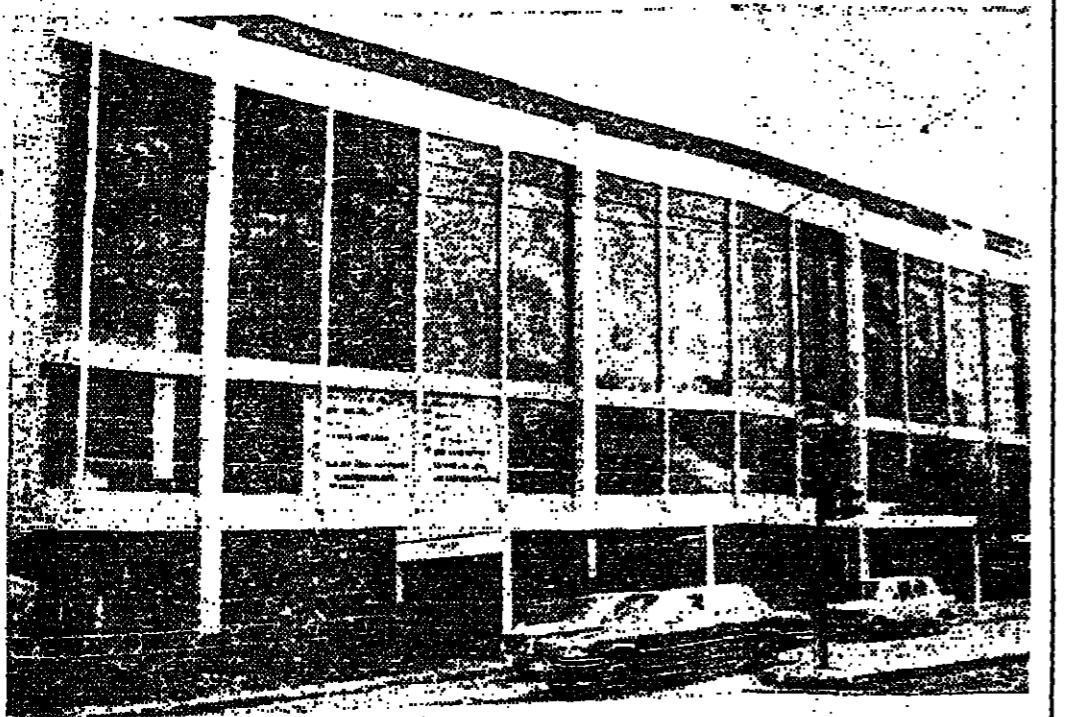
But Frankfurt still lacks a good concert hall. At present, super new communications there is only the Opera House network for commuters, who or the *Jahndenkmal*, can now get trains which will multi-purpose building which can take them straight into the rises like a large concrete mesh centre from towns all round room from the fields beyond the city boundary. What is more Considerable pedestrian areas, landscaping along the river, the acoustics can be something restoration of old houses, and of a technical nightmare. It is hoped that the result of preservation of older suburbs have much improved the city's appearance.

Overshadowed

For a city of such international importance Frankfurt is surprisingly small, its population still under 500,000. It tends to be slightly overshadowed by its larger relations such as Hamburg, Munich and Berlin. Yet if Frankfurt does not set the pace, it certainly is not standing still. Like its architecture, a bulldozer marriage of warm sandstone and concrete grey, the city is full of contrasts. So the dust has no time to settle, even where one might most expect it. In recent years the city has been making determined efforts to bring culture to a wider public. Theatres and museums have been opening front and back doors, with discussions between public, actors and producers before and after major productions. With jazz and classical concerts, both polarising experiments—

Over the past few years theatre in Frankfurt has some break down associations of times reminded one of the middle-class stiffness that such institutions tend to have for when stirred by too many cooks. The younger generation. The Historical Museum has been soon close as a result of an overdose of co-determination, controversial, but it has drawn the crowds. Other museums although its one-time director was Reiner-Werner Fassbinder, have also recorded much higher attendance figures: the Goethe House, the Senckenberg Natural History Museum, the Liebig and Städelsches Kunstmuseum. For its size it has an outstanding collection, perhaps particularly shock a now relatively unshocked or expressionist work. Attached to it are both art and craft schools.

Frankfurt's new opera house.



Frankfurt's new opera house.

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## FRANKFURT VIII

# Attractions for the visitor

**FRANKFURT AM MAIN.** once facade and, within, the neighbouring house. One of Europe's loveliest emperor's chamber. Emperors medieval cities, was devastated during World War II and has been rebuilt in modern style. For the visitor there is little to arrest the eye or excite the mind. For sights of note the Roemer and the Cathedral (Dom) have been earmarked for restoration, and in the future visitors will be able to see the medieval square restored with typical houses of the time. Currently one can view excavations of Roman ruins on the site.

Before embarking to see tourist attractions around the Frankfurt area it is a good idea to visit the few noteworthy points within the city. One starts with the Roemer, the old town hall that stands as the symbol of the city. Built in 1405 the building has a gothic

Hirshgrabenstrasse, stands the Goethe house, where the poet was born and spent his childhood. It has been restored and a museum created in the

area. Not far away, on the Grosser signposted.

Traditionally, those seeking a true Frankfurt atmosphere are directed toward Sachsenhausen on the south side of the river where restaurants and pubs and

are centrally located and well served.

Staying in Frankfurt can be an expensive proposition with double rooms in first class hotels costing from DM 80 (£23) and up outside of fairtime and DM 120

apple wine "stuben" wie for £22 and up for a double when the nightlife customer. Sachsenhausen was only slightly damaged by war-time bombing and its narrow streets and old houses preserve some of the old flavour of the town. In the apple wine stuben one can taste local food specialities like rippchen with kraut (boiled cured pork loin with sauerkraut) or buy a pretzel from a vendor to go along with a bembel of Eibelswohl rheins being the traditional blue stone jugs in which the wine made from apple is served.

At the riverside just below the Roemer visitors can, in season, take a cruise on a steam boat up river to where the Main and the Rhine meet or even further. If you wish to make a day of it you can do a Rhine-Main cruise in the early morning, returning late at night.

## Convenient

Frankfurt is convenient to many noteworthy tourist sights. The drive to the Rhine to view castles, the Lorelei and to taste the fine wines of the Rhineau region take about 2-2½ hours. Starting at Rudesheim one can drive along this famous route towards Koblenz or embark on a boat. Several of the boats have bands on board traditionally accompanying their way along the river.

To the south of Frankfurt, about a 1½ hour drive away, is Heidelberg. Here perched above the town is a large castle where one can tour restored rooms and enjoy the view below, which on a clear day extends from the Neckar Valley up to the Main and the goal is a small town called Weilburg, where the old bridge and the Heiliggeistkirche (Holy Ghost Church) are worth a visit. Across from the church stands the Zum Ritter, which today is a hotel and restaurant. Built in 1582, Zum Ritter is the oldest surviving building in the old town. It

serves excellent food and has a

good selection of local wine.

Although Heidelberg is more

touristy than many other

attractions around the Frank-

furt area, perhaps because of the

large American Army presence,

it is still worth visiting.

The student cafés in the centre of the old town are a pleasant way to relax, sit down for a beer and look at the mementos of duelling days which decorate the walls of many of these pubs.

The best approach to the

castle and on up the mountain

is by the Bergbahn (funicular),

which goes in two stages all the

way to the top (the Koenigstuhl)

and affords a panoramic

view of the valleys below.

Another good day trip from

Frankfurt is to take the B roads,

such as the B8 north of Frank-

furt through the Taunus moun-

tains. The views are pleasant

Neckar Valley up to the Main and

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building in the old town. It

is reputed to be good for the

stomach, liver and circulation.

About 5 km north of Bad

Homburg is the Saalburg, a

reconstructed Roman outpost

with artifacts of the Roman

occupation from many parts

of Germany. The Saalburg is

built on the site of a former

Roman fortress which guarded

the boundary of the empire

when it was at its height.

Several other spa towns lie

within commuting distance of

Frankfurt. These include: Kron-

berg, which has a delightful

tiny castle built in the 15th

century and from which one

can catch a good view of Frank-

furt down below; Koengstein

places which attract the with castle ruins above the old

German tourist rather than the town which are great fun for

children to explore; the cure

here is water, reputed good for

circulation; Bad Soden, whose

thermal baths are noted as

therapy for heart problems and

rheumatism among others and

which has functioned as a

thermal bath and spa since the

Roman times.

Further information about

touring in and around Frank-

furt can be obtained from the

tourist information centres around the city, the

Verkehrsverein (information

bureau) stands in the station

Homburg von der Höhe. Bad

Homburg has a 44 hectare spa

park. As well as attractive garde-

ns and a small palace, Bad

Homburg has waters that are re-

puted to be good for the

stomach, liver and circulation.

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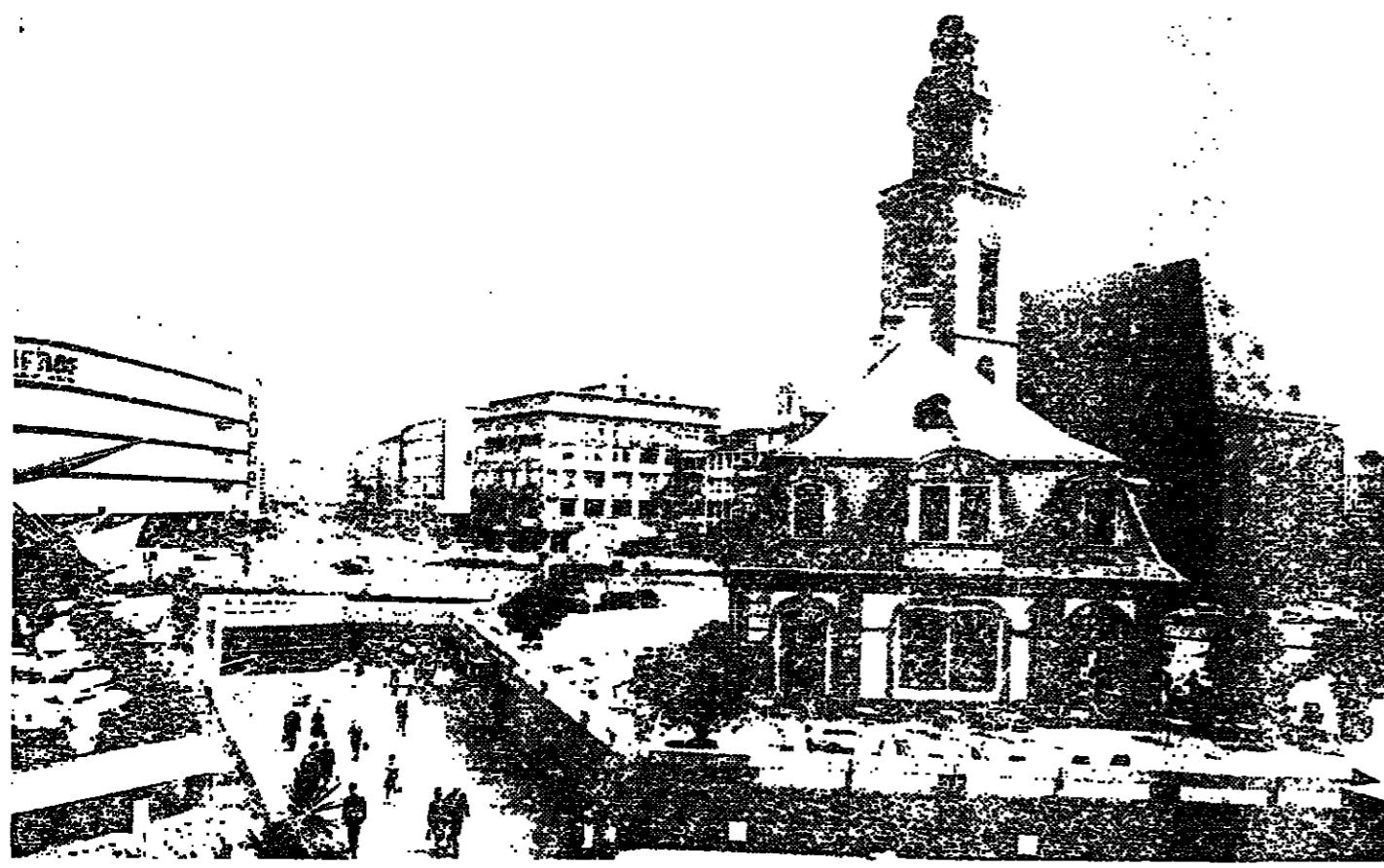
built on the site of a former

Roman fortress which guarded

the boundary of the empire

when it was at its height.

Charlotte Omeaudre



The Hauptwache—the old watch headquarters—and the main shopping area.

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Joh. in H.



# COMPANY NEWS

## Provisions hit R. Dutch Shell in third quarter

Net income of the Royal Dutch/Shell group of companies for the third quarter of 1978 amounted to £272m against £29m in the same period last year to give a fall down from £1,050m to £92m for the first nine months.

The third quarter result benefited from net currency translation gains on stocks sold and on monetary items of £20m (£2m) but the nine months figure was after currency losses of £132m against an £8m deficit last year.

The directors say results of the third quarter were also affected by additional tax charges arising from adjustments to deferred tax provisions and by an increase in the provision by a group company for its share of nuclear losses in General Atomic Company due to further delays at the Fort St. Vrain plant in Colorado, U.S.

In addition to the factors mentioned for this quarter, the fall in net income for first nine months 1978 as against 1977 was primarily due to the consequences of the FIFO method of stock valuation used by most Shell companies, which were particularly marked following the fall in the value of the U.S. and N.E.C. crude oil price increase in June 1978.

However, during the first nine months results benefited from an improving trend in the oil trading environment, the directors add.

Sales proceeds, less sales taxes, excise duties and similar levies in the third quarter were £5.38bn (£2.55bn), giving £16.92bn revenues from refined products and natural gas, with both

volumes and prices improved over 25 per cent in nine months to the same period a year ago.

Excluding Shell Oil and Shell Canada sales volumes of oil products increased by 3 per cent over the third quarter of 1977 (£1.50bn) with 200m while sales volumes of gas declined due to lower sales of UK and Netherlands gas.

Although trading conditions have continued to improve throughout 1978, with group companies benefiting from selling more high-value white products, earnings in some countries remain unsatisfactory in relation to the investment involved.

Chemicals sales volumes were 10 per cent higher than in the third quarter of 1977. However, the general business environment for chemicals remains disappointing with most products in a surplus position and a consequent pressure on prices.

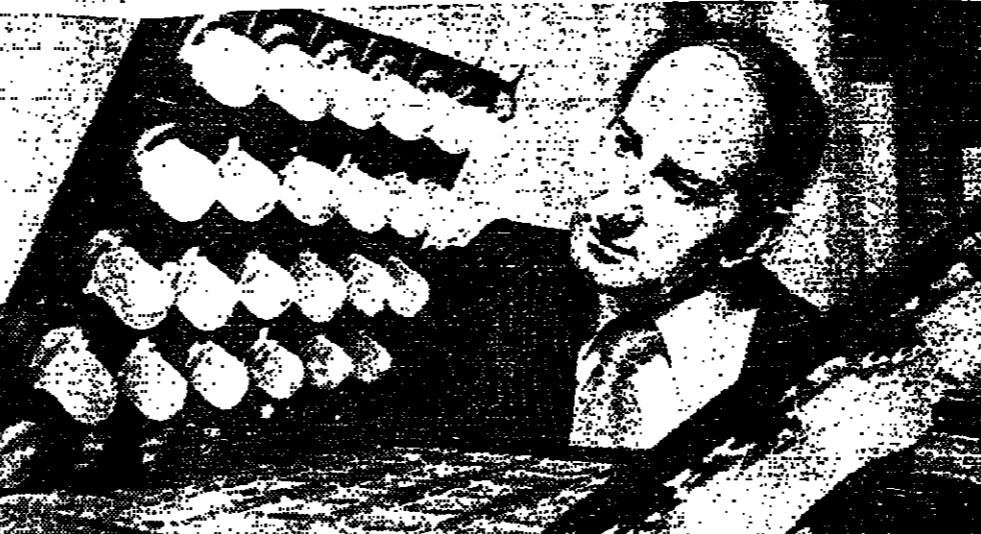
Present indications are that in this situation will not improve in the near future, the directors state.

World-wide capital expenditure, both for the third quarter and the first nine months, was less than in 1977, mainly reflecting lower capital outlays on chemicals manufacturing facilities in North America and the influence of the fall in the value of the U.S. and Canadian dollars against sterling.

Capital expenditure on oil production facilities remains at a high level in both North America and Europe.

Long-term debt was £3.34bn, marginally down during the quarter, and cash and short-term securities £2.51bn, at September 30, 1978.

See Lex



Mr. Michael Montague, chairman of the Valor group, best known for its gas heaters and cookers, inspects part of a consignment of gas mantles bound for installation in the new company's Frankfurt and Cologne street gas lighting systems, which make use of "flare off" gas. The Chiswick factory produces 750,000 mantles each week. (Interim results Page 29).

## U.S. recovery helps Royal to £112m at nine months

A SUCCESSFUL underwriting experience in the third quarter resulted in pre-tax profits of Royal Insurance Company advancing by 7.7 per cent at the nine month stage to £12.4m compared with £10.4m in the same 1977 period. Premiums written showed only a marginal increase over the period from £93.5m to £94.1m. But this level was affected by changes in exchange rates, the underlying premium growth being 1.4 per cent.

Underwriting profit in the third quarter showed a profit on worldwide business of £4.9m bringing the total profit to £19.2m—£1.4m above that for 1977. At the six month stage, the underwriting profits were behind those of 1977 due to a poor first quarter because of the impact of severe weather. These losses have now been offset by other exchange rate changes that have depressed the underwriting profit by £2m.

There was a significantly better underwriting result in the U.S., with all major lines contributing to a turnaround from a loss of £2.8m last year to a profit of £2.5m so far this year, with the third quarter showing a £1.8m profit. The property classes, accounting for over 40 per cent of U.S. business, continued to achieve increased profits, while losses were reduced in automobile, life and workers' compensation.

Premium growth in the U.S. is expected to be offset by a continuing decline in householders' contracts and is already experiencing steady growth in premiums. The personal motor accounts incurred a marginal loss with claims frequencies 4 per cent higher. British company account has only had one month's benefit from the 7 per cent premium rate increase made in August 1978.

In Australia, there was a small underwriting loss of 20.4m compared with a profit of 40.7m last year. The satisfactory experience in motor and workers' compensation is reflected in the 8 per cent premium rate increase made in August 1978.

An underwriting profit of £8.6m was achieved in Canada against

£13.0m last year, the drop in profits reflecting generally increasing competition and in particular an increase in claims frequency for personal automobile business. No provision has been made for any refunds under the Anti-Inflation regulations.

Overall, underwriting profit in the UK over the nine months amounted to £7.7m—well down on last year's corresponding figure of £12.9m. But it represents a significant recovery from the losses incurred in the first quarter owing to severe winter weather and large fire losses.

The company paid out £5m in storm claims. The household account is showing a marginal loss over the period, but the company is now operating on an index-linked only basis for household contracts and is already experiencing steady growth in premiums.

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An underwriting profit of £8.6m was achieved in Canada against

## Sebag resigns from St. Piran

BY JAMES BARTHOLOMEW

Joseph Sebag and Co., the prominent London stockbrokers, have resigned as brokers and financial advisers to Saint Piran, the controversial mining and construction group.

The brokers would make no comment yesterday, but it is well known that they have been dissatisfied with their position for many weeks. They required that no director appointed by them should be appointed to the Board to replace others who have resigned.

The minority shareholders are actively considering what action they can take. Some of them have challenged the validity of certain aspects of the AGM and believe that the company must reply to at least some of their complaints within 14 days. They are reluctant to go to court, but have requested an official inquiry. And these are being contemplated as a last resort.

The Saint Piran Board has been

"very much regretful" of Sebag's reluctance to comment throughout his resignation.

"I am available to comment," said Mr. Robert Morrison, chairman of Planned available to comment.

## LWT at peak—more programme spending

AS WARNED in March, taxable profit of LWT (Holdings) slowed right down to just 11 per cent in the second half. But this was not unexpected. LWT has now warned that programme expenditure was building up at a time when advertising revenue was falling down. Overall, pre-tax profits for the year £1m up at £11.45m before a levy of £6.93m, are in line with City expectations, though the jump in the final dividend is a bit better than had been hoped—this the company's last chance to raise advantage of freedom from dividend restraint. At 14½ in the yield is now 10.2 per cent and the p/e is 11. LWT's major production during last year, like "Lily" and "Lynden" and the "Proteus" film, "Alice in Wonderland", reflect a necessary investment in the future. Mr. John Freeman, the chairman, does not expect a significant further advance in overall profitability.

The tax charge for the year was up from £2.95m to £3.14m making net profit £3.47m (£2.52m) for earnings per 25p of 20.87p. A net final dividend of 3.75p effectively raises the total to 9.28p (6.19p). Retained earnings emerged at £11.7m compared with £11.57m last year.

● comment  
Profits growth at LWT has slowed

## Reduction in shipping profit leaves B & C £2.4m off

AS ANTICIPATED the increased contribution from non-shipping activities of British and Commonwealth Shipping Companies have been insufficient to offset the severe reduction in profit earned from shipping operations and pre-tax profits for the first half of 1978 show a £1.4m decline at £12.27m.

Present indications suggest that although there will be a further decline in results of the remaining shipping activity, pre-tax profits for the second half will approximate those of the first.

This would give a figure around £25.45m compared with £29.31m.

These indications do not take into account a loss arising in an associate company upon the conversion of substantial foreign currency loans into sterling, the group's share of which amounts to £1.8m.

The net interim dividend is lifted from 25p to 47.5p on stated earnings of 18.2p (19.7p) per 50p share. For the last full year a total of 9.33347p was paid.

Notwithstanding the increased investment in Overseas Containers the share of associates' profits shows a marginal reduction at the halfway stage. The increase in financing charges has been brought about principally by further investment in fixed

assets.

An analysis of operating profit for the half year shows £10.00m shipping 9.8 (£2.18m); air transport and helicopter operation, 4.777 (£2.92m); aviation support services 1.127 (£0.33m); leisure industry 4.12 (£0.707m); other activities 1.029 (£0.173m).

Retained currency loan losses are shown to be down from £55.00m to £50.00m.

### Caledonia Investments

FOR THE 18 MONTHS TO SEPTEMBER 30, 1978, Caledonia Investments, whose principal investment in its 49 per cent interest in B and C, reports an increase in pre-tax profits from £1.58m to £1.74m.

The directors forecast that full-year profits will show a 10 per cent advance on last year's £3.16m. Earnings per 25p share are shown to have risen from 5.18p to 5.98p and the net interim dividend is stepped up from 3.75p to 4.125p. The total payment for last year was 8.50141p.

● comment  
Despite its name British and Commonwealth Shipping does not

## Godfrey Davis makes first-half headway

INCLUDING exchange profits of £2.00m compared with losses of difficulties in getting enough Ford cars and commercial vehicles. So far so good, but the second half could take a nasty hammering from the Ford strike. The first operations to be hit were leasing and contract hire. A number of vehicles due to be replaced are still in operation and in some cases will still be there by the end of the financial year, even if Ford went back next week. This means that maintenance costs increase and more important there will not be as much profit on sales of vehicles due to the end of account. Of course the dealerships suffer but with a lot of imported Fords waiting to fill the pipeline as soon as the strike is over GD could make up some lost ground in the final quarter. Even so the company is warning that profits for the year might not be much better than last time. At 92p the shares could come under some pressure. The yield is 6 per cent.

Adjusted to reflect the reduction in ACT and to reduce disparity with the final, the net interim dividend is raised from 6.75p to 13p on stated earnings of 13.1p (9.6p) per 25p share. Last year's total dividend was 3.05171p from profits of £1.7m.

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● comment  
Godfrey Davis' 20 per cent jump in pre-tax profits before exchange items is well up to expectations thanks to the buoyancy of its Ford dealerships and continued growth from its hire interests. The one difficulty the company experienced was in leasing where customer requirements could not

always be met because of difficulties in getting enough Ford cars and commercial vehicles. So far so good, but the second half could take a nasty hammering from the Ford strike. The first operations to be hit were leasing and contract hire. A number of vehicles due to be replaced are still in operation and in some cases will still be there by the end of the financial year, even if Ford went back next week. This means that maintenance costs increase and more important there will not be as much profit on sales of vehicles due to the end of account. Of course the dealerships suffer but with a lot of imported Fords waiting to fill the pipeline as soon as the strike is over GD could make up some lost ground in the final quarter. Even so the company is warning that profits for the year might not be much better than last time. At 92p the shares could come under some pressure. The yield is 6 per cent.

● statement  
A statement is given below showing the estimated group profit for the six months to 30th September, 1978 with comparative figures for the corresponding period of the previous year and the actual figures for the year to 31st March, 1978.

Present indications are that the profit of the group attributable to ordinary stockholders will show an improvement of some 10 per cent when compared with the previous year.

UNAUDITED GROUP PROFIT STATEMENT FOR THE SIX MONTHS ENDED 30TH SEPTEMBER, 1978

	Six months to Sept. 30th, 1978 £'000	Six months to Sept. 30th, 1977 £'000	Actual year to March 31st, 1978 £'000
Turnover	2,842	2,952	5,546
Income from investments	1,436	1,239	2,536
Franked	17	33	98
Unfranked	1,453	1,272	2,634
Interest receivable	120	122	169
Profit on trading	318	318	631
Less: Depreciation	56	42	112
	262	176	519
Interest payable on loan capital	1,835	1,670	3,342
Taxation	90	90	180
Imputed tax credits			
Other taxation			
Profit after taxation	1,105	986	1,981
Minority interests	27	46	66
Extraordinary items	1,078	940	1,915
Preference dividends	26	26	52
Profit available for ordinary dividends	1,052	914	1,885
Earnings per ordinary stock unit of 25p	5.98p	5.99p	10.58p

Dividends shown per share net except where otherwise stated.

\* Equivalent after allowing for scrip issue.

† On capital increased by rights and/or acquisition issues.

‡ Third interim of £0.029p now declared for 1977-78.

§ Additional 0.0187p for 1977-78.

|| Includes adjustment for change in XCT and is to reduce disparity with final.

\*\* Gross throughout.

†† South African cents gross throughout.

Dividends shown per share net except where otherwise stated.

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### INDEX TO COMPANY HIGHLIGHTS

Company	Page	Col.	Company	Page	Col.
Alida Packaging	29	8	London		

Martonair

## RECORD RESULTS

Mr. George Godwin reports.

I am very pleased to report another year of solid progress, resulting again in record turnover and profits. Profit for the year before taxation rose by £3,887,732—an increase of 33% over the figure of £3,654,816 in the previous year.

The maximum permitted final Ordinary dividend under current restrictions is 4.28p per share and a dividend of this amount is proposed for payment on 12th January, 1979. This payment, together with the interim dividend of 1.75p per share paid on 18th May, 1978 will make a total Ordinary dividend of 6.03p for the year. We are also proposing a one-for-ten scrip issue.

Group turnover increased from £26,692,472 to £30,469,341 of which more than 75% was in respect of direct exports from the U.K. and sales by overseas subsidiaries. Our sales organisation in U.K. has continued to make excellent progress and turnover increased from £5,876,358 to £7,423,074.

We have made a good start to the current year and turnover and sales, both in the U.K. and overseas, are ahead of the corresponding figures for the previous year. In the absence of unforeseen circumstances, we again expect to consolidate and improve our trading position in the coming year.

## MARTONAIR INTERNATIONAL LIMITED

Manufacturers of pneumatic control equipment

## TRAFFORD PARK ESTATES LIMITED

Extracts from the Accounts presented at the 82nd Annual General Meeting held in Manchester on 16th November 1978

Year ended 30th June	1978	1977
Profits before Interest and Tax	£1,433,684	£1,774,636
Interest payable:	(409,665)	(430,749)
Profits before Tax	£1,033,018	£803,887
Taxation	(335,083)	(330,301)
Minority Interests	(23,947)	(26,705)
	675,988	446,881
Cost of Dividends	337,428	302,174
Retailed Profits	£338,560	£144,307
Earnings per share	8.12p	5.37p
Net Dividends per share	4.06p	3.63p
Net Assets per share	99.18p	95.11p

## Firm date imminent for Swan hand-out

WITHIN THE next three days or so shareholders of Swan Hunter will be told when they can expect the cash handout planned under the company's capital restructure scheme.

The Board is now putting the finishing touches to the scheme, which follows nationalisation of the shipbuilding operations and the £10m compensation received from the Government.

In July the company said that it intended to include the details of the scheme in its annual report and accounts.

Yesterday it was learnt that within the next few days the company would be giving the Stock Exchange a firm date for publication of the scheme.

The basic principles of the scheme are already known. The company will go into voluntary liquidation and shareholders will be given the £10m compensation money and any surplus cash not required for Swan Hunter's remaining activities. These activities would then be continued under a new company in which Swan Hunter shareholders will receive new shares.

## BECKER EXPANDS

Becker Group, the paint concern, has bought Conway Castings in a move to expand production in the UK. Becker is a wholly owned subsidiary of A. B. Wilh. Becker of Stockholm.

## Valor optimistic after 36% midway increase

ON TURNOVER up from £18.3m to £19.55m, pre-tax profit of Valor, maker of heating and cooking appliances, jumped by 36 per cent to £10.71m for the first half to September 28, 1978.

Describing the results as "cheerful", Mr. Michael Montague, chairman, anticipates that second half results will also be "pleasing."

Prospects continue to improve due to ever growing public awareness of the financial benefit of gas appliances as a reliable low cost energy source and Valor's technological competence enabling the company to increase market share, he added.

The net interim dividend is raised from 0.70p to 0.72p per 25p share. The chairman states that the measure of the final outcome of the year will depend almost entirely on whether the directors decide to take advantage of the room the company possesses to increase the overall dividend.

Basic earnings per share are stated at 5.02p for the first half, against 3.12p last time. Fully diluted earnings are shown to be 4.73p (3.09p).

For the full year to March 31, 1979 pre-tax profits amounted to £16.5m on which a dividend of 2.135p was paid.

Mr. Montague says that confidence is encouraged by the publication of official statistics indicating known UK reserves of natural gas to have risen, in the last four years up to the end of

## THE LONG-TERM CREDIT BANK OF JAPAN LTD.

Negotiable Floating Rate U.S. Dollar Certificates of Deposit

## Maturity Date 18th November 1980

In accordance with the provisions of the Certificates of Deposit notice is hereby given that for the six month interest period from 20th November 1978 to 21st May, 1979 the Certificates will carry an interest rate of 12 1/2% per annum.

Agent Bank

Manufacturers Hanover Limited

## Boots profits improve to £51m in first half

ANNOUNCING a 7.1 per cent advance in pre-tax profit from £17.6m to £19.1m in the first six months to September 30, 1978, the directors of the Boots Company say they continue to expect that satisfactory results will be achieved over the full year.

First-half sales improved by 2.8 per cent from £391.7m to £390.8m. After tax up from £24.8m to £27.2m, net profit rose from £22.8m to £23.8m.

As forecast, the net interim dividend is lifted from 1.075p to 1.25p a share. In addition, because of the reduction in the standard rate of tax, a third interim of 0.0290p in respect of 1977/78 will be paid at the same time.

Last year's previously declared total was 3.025p and was paid on a record pre-tax profit of £107m.

The directors report that in the UK there has been, as expected, some revival in consumer spending deriving from real increases in personal incomes, as earnings have risen faster than prices, and small reductions in personal taxation.

Retail sales have increased in the half-year by 1.9 per cent, of which is a real volume increase.

Gross and net margins have been maintained.

Industrial sales of pharmaceutical products show good

increases at home and overseas and the recent acquisitions in the U.S. and Germany are making satisfactory progress. Margins particularly of hydrochemicals.

The directors expect that in the UK there has been, as expected,

some revival in consumer spending deriving from real increases in personal incomes, as earnings have risen faster than prices, and small reductions in personal

taxation.

Profitability is being maintained.

See Lex

## J. Spear down at half time

FROM LOWER sales of £2.75m because of retailers' overstocking of £2.94m, profits before tax last Christmas. At the heart of the problem is a disturbing trend of J. W. Spear and Sons' fall in sales from £1.02m to £712,553 in the first six months of 1978, in which Spear specialises.

The directors expect turnover to decline slightly in the second half to slightly below the product range is looking dated and in recent years profits

exceeded in value for the second half of 1977, but profits will be somewhat lower. For the year to December 31, 1977, the group reported profits of £2.35m from turnover of £8.96m.

Turnover in the first half this year dropped by some 6.3 per cent in value due to difficult conditions in export markets and a level of demand which fell off for a product that could contribute over 30 per cent of profits then there are going to be hard times ahead. After two years of declining rates of profits growth, the company now forecasts a downturn for 1978.

Profits this year might only reach £1.75m—a drop of a quarter—which would give a prospective p/e of 9.2 while the yield is a mere 1.6 per cent (covered 10 times.)

## First half downturn for Alida

In the half year ended September 30, 1978, sales by Alida Packaging Group were a little behind at £4.48m, against £4.61m, and profits before tax fell £105,748 to £295,478.

The company, which recently became a subsidiary of the Rank Group, is not declaring an interim dividend.

With 100% of sales showing every

sign of a good year, the main

problem is taken away by Spear's 30

per cent sales slump in the interim dividend.

Because of the basis adopted

in providing for deferred tax, the

company can only await an upturn

in demand while holding back

of its strong balance sheet, perhaps to take further acquisitions.

At 56p the shares are on a fully

taxed prospective p/e of 5.8 and

are under pressure mainly

## Nine months results from Royal Insurance

## ESTIMATED RESULTS

The estimated Group results for the nine months ended 30th September 1978 with comparative figures for the corresponding period in 1977 and for the full year 1977 are given below.

	9 months to 30 Sept. 78 £m	9 months to 30 Sept. 77 £m	Year 1977 £m
General Insurance: Premiums Written	941.4	935.6	1,235.5
Underwriting result:			
U.S.A.	2.5	-8.8	0.2
U.K. and Irish Republic	7.7	12.9	10.3
Canada	8.6	13.0	7.2
Australia	-0.4	0.7	0.4
Europe (ex. U.K. and Irish Republic)	-2.0	-2.6	-4.8
Other Overseas	2.8	2.6	1.9
Total	19.2	17.8	15.2
Long term insurance profits	3.3	1.7	4.3
Investment Income	88.6	82.6	112.0
Share of Associated Companies' profit	1.3	2.2	2.3
Total profit before taxation	112.4	104.3	133.5
Taxation	45.5	39.5	56.3
Minority Interests	0.2	0.2	0.3
Adjustment under Canadian Anti-Inflation Regulations	—	—	2.5
Profit after taxation (pence per unit)	66.7	84.6	74.7
The operating ratios for the U.S.A. on the U.K. basis are:	(44.4p)	(43.0p)	(49.8p)
Claims as % of earned premiums	68.0	72.2	70.0
Expenses as % of written premiums	30.0	29.2	29.2
Operating ratio	98.0	101.4	99.2

## EXCHANGE RATES

In the above figures foreign currency has been converted according to our normal practice at approximately the average rates of exchange ruling during the period. The principal rates were:

9 months to 30 Sept. 78	9 months to 30 Sept. 77	Year 1977
U.S.A.	\$1.90	\$1.72
Canada	\$2.14	\$1.81
Australia	\$1.66	\$1.56

Although the premium income growth in sterling was only 0.6%, in local currency terms the underlying growth was 8.6%.

The effect of the changes in exchange rates on the comparison of results between 1978 and 1977 was also significant, the underwriting profit being adversely affected by £2m and investment income by £6.8m. The underlying growth in investment income was 15.4%.

## UNDERWRITING RESULT

In the United States there was a significantly better result compared with the corresponding period last year with all major lines showing improvement. As mentioned previously this year increased profits continued to be achieved in property business whilst losses were reduced in automobile, liability and workers compensation.

In the United Kingdom there has been an excellent recovery from the severe impact of weather and large fire losses in the first quarter on the property account. Personal

motor business has incurred a marginal loss.

In Canada the lower level of underwriting profit this year reflects generally increased

competition, and an increase in claim frequency in the personal automobile line.

Market conditions remain difficult in Australia. There has been some loss of business because we have, in accordance with our general policy, maintained our determination not to accept business at clearly uneconomic rates. Satisfactory experience in the motor and workers compensation accounts was offset by a continuing loss in the householders account; overall there was a small underwriting loss.

In Europe the improvement was due to a reduction in the underwriting loss in the Netherlands from £3.4m to £1.4m which more than offset some deterioration in other European countries.

In the Other Overseas territories results overall were profitable.

## LONG TERM INSURANCE

New business in the first nine months of the year with corresponding figures was:

	9 months to 30 Sept. 78 £m	9 months to 30 Sept. 77 £m
--	----------------------------	----------------------------



## Lower demand at Hield Bros.

A MARGINAL improvement in IMPROVEMENT ON pre-tax profits for the six months to October 1, 1978, is reported by Hield Brothers, worsted cloth makers. Pre-tax profits amounted to £26,000 compared with £24,400 last year. Turnover was £47,700 compared with £52,37m, of which overseas sales accounted for 71 per cent compared with 78 per cent last year.

The results are stated before an extraordinary item of £47,900 relating to the projected cost of the closure of the group's Pima Ambles subsidiary, after tax credit for the appropriate tax relief.

Commanding on the results, Mr. A. G. Park, chairman says demand for the group's products is still very disappointing and current under-capacity working will extend well into the second half. Under the present adverse conditions in the industry, it is not possible to forecast results for the full year with any certainty.

In 1977-78, the group reported pre-tax profits of £59,000.

**Hall and Ham River over £2.4m so far**

Including a surplus of £100,000, against £2,000 last year, on the disposal of properties, taxable profit of Hall and Ham River, a subsidiary of Ready Mixed Concrete, increased taxable profit by £14.6m to £2.4m in the half-year to June 30, 1978. Turnover was up from £7.15m to £11.4m.

The directors expect profits to be lower than last year, but say that of a fellow subsidiary, "The Deep" and "The Cheap Detective".

Following entry into the UK dancing market last year, the company now has a new business of considerable promise, Sir John says.

The directors look to further progress in the group's entertainment and leisure activities. This year's net profit of £2.4m per cent-owned "Harrison's Television" enjoyed improved trading conditions and achieved substantial increases in air time.

## EMI prospects look brighter with promise of renewed growth

A MARGINAL improvement in financial results seen for the six months to October 1, 1978, is reported by EMI. The group's taxable profit for the year to June 30, 1978, slumped from £64.74m to £28.97m on sales of £1.4m better, at 582.5p and 14.1% (1.14p) last year's final war premium of 9.33p (0.24p) per 50p share—as reported on October 6. On a current cost basis along the Hyde guidelines, profit is cut to £18.23m by additional depreciation of £5.33m and extra cost of sales of 19.31m less a gearing adjustment of 19.8m.

Analysis of sales and profit by activity shows, with £905 omitted: music £479,031 (£40,355); film £16,529 (£54,588) and £11,773 (£13,517) (£94,588); television £60,805 (£50,386) and £9,113 (£3,083); electronics £174,401 (£182,407) (£12,538 (£12,118)); medical electronics £10,200 (£10,205) (£1,512,175 (£1,514,711)). Less interest payable of £10,129. Exports were down from £148.2m to £120.7m.

For the year the net profit of £26.07, pre-tax profit of £10.83m (£13.75m) with liquidity of £3.69m (down £2.08m) and bank borrowings higher at £37.5m (£30.7m). At year end net current assets were lower at £7.81m. (£8.11m).

A profit warning of group properties revealed a net surplus of £5.6m of which £1.5m is to reduce goodwill.

£1.5m is to be taken to reserves, and 1.1m credited to minority interests. As a consequence of revaluations the depreciation charge will increase by about £500k.

Capital commitments amounted to £4.00m (£51.7m) of which £21.67m (£36.77m) had been authorised but not contracted.

Meeting: Tower Hotel, E, on December 24 at 11.30 am.

## Witan Inv. improves at six months

Earnings of Witan Investment Company improved from £97,821

to £1,188,000 for the half-year to the end of October 1978, after tax of £702,184 against £314,612. Gross income was up 50.55m to £32.25m.

The ordinary share premium of £1.00 per share was maintained.

The net interim dividend per 25p share is maintained at 0.85p.

Last year's total payment amounted to 2.0869p.

On October 12 the company

## Progress at Fraser Ansabacher

FURTHER PROGRESS has been made by Fraser Ansabacher during the six months ending September 30, 1978, towards reaching an adequate level of profitability. Sir Samuel Goldblatt, the chairman reports.

Profits before tax for the first half are £14.4m against a £3.0m deficit in the same period last year.

The charge is £10.00m (£24,000) and there is also an extraordinary debit of £10.00m (£10,000) this time being the cost of disposal of R. Fraser Securities.

Again there is no interim dividend—the first payment was a single 0.625p in the 13 months to April 30, 1976.

Henry Ansabacher, now the group's principal subsidiary, together with its three other subsidiaries, all showed increased profits compared with the same period last year and the second half last year.

Figures for the half-years exclude the results of Eastwood Leisure Holdings, whose operating subsidiary is under the control of a receiver and manager, or R. Fraser Securities which ceased to be a subsidiary on September 27 this year.

The company is now only a debenture of the group and its progress in realising assets to reduce its net assets will not be required until at the year-end, the man reports.

For the half-year rose from £1.9m to £1.9m and tax for the period took £60,255 (£49,708).

The chairman states that the company's venture into Manor House Finance has proved a sound commercial investment and, with the recent increase in bank base rate, returns from this income source should prove even more lucrative.

The net interim dividend per 25p share is maintained at 0.85p. Last year's total payment amounted to 2.0869p.

For the nine months, basic earnings are shown to have risen from 17.6p to 24.4p and fully diluted from 16.4p to 22.0p.

The company has submitted the necessary application to the Canadian Foreign Investment Review Agency to seek approval of its acquisition of Fuel Marketers. The latter is a large and successful petroleum product marketing organisation selling in excess of 70,000 barrels per day, mainly in the provinces of Ontario and Quebec. The directors expect a response to the application in December.

A continuous drilling programme is being carried out in Indonesia and also in Western Canada. The Indonesian drilling results have been successful but the Western Canadian exploration drilling has been disappointing to date.

There was no drilling in the North Sea during the third quarter, but the tempo of activities is expected to pick up later this year when the company will participate in the sixth round of bidding and possibly begin

development of the Maureen Field. In 1979 Ultramar will begin

## Indonesian operations boost Ultramar's profits and cash flow

of the Badak LNG Plant which is operated on a break-even basis.

To match income with these deductions, the group's entitlement is adjusted to reflect an equal annual charge for debt service rather than the uneven repayment schedule established for the loans, all of which are repayable within a 12-year period starting in 1977. Effectively, therefore, the cost of the plant will be fully amortised by the end of 1989.

A statement of source and application of funds shows working capital of £32.57m (£24.24m) at September 30. Long-term loans at that date amounted to £54.4m (£63.18m).

**E comment**

Ultramar is still playing the dividend card close to its chest. A small decision on whether to increase with the strip in 1979 of cash (which has been used since 1968) is not expected until the preliminary figures are issued.

The problem remains ACT, which will remain irrecoverable for as long as Ultramar continues to have insignificant UK earnings.

Overall, the shares still remain a high risk investment. Almost everything depends on the large Indonesian gas field (which was discovered looking for oil). And meeting is likely to be even further over the next two years as Ultramar tries its luck in the North Sea (assuming it gets something out of the sixth round) and expands in Canada. Shares closed 4p lower at 226p.

## London Prudential makes headway

Before management expenses and loan interest of £31,958 compared with £29,345, total gross revenue of London Prudential Investment Trust improved from £55.55m to £195.26m in the six months to October 31, 1978.

Tax for the period took £54,612 (£47,234) and earnings per 25p share are shown to have risen from 1.45p to 1.81p.

The net interim dividend is raised from 1.25p to 1.35—an increase of 20 per cent. Last year's total payment was 2.65p.

At October 31 the net asset value per share was 102.3p. The whole of the construction cost

## Northern Goldsmiths headway

BEFORE other investment income of £6.027, pre-tax profit of

£10.25m (£15.73m (£13.75m)) with liquidity of £3.69m (down £2.08m) and bank borrowings higher at £37.5m (£30.7m). At year end net current assets were lower at £7.81m. (£8.11m).

A profit warning of group properties revealed a net surplus of £5.6m of which £1.5m is to reduce goodwill.

£1.5m is to be taken to reserves, and 1.1m credited to minority interests. As a consequence of revaluations the depreciation charge will increase by about £500k.

Capital commitments amounted to £4.00m (£51.7m) of which £21.67m (£36.77m) had been authorised but not contracted.

Meeting: Tower Hotel, E, on December 24 at 11.30 am.

## Downturn at Scottish and Mercantile

PRE-TAX profits of Scottish and Mercantile Investment slipped from £414,757 to £390,331 in the year to March 31, 1978.

The ordinary share premium of £1.00 per share was maintained at 95.3p.

Minorities are £21.77 (£19,488).

For the nine months, basic earnings are shown to have risen from 17.6p to 24.4p and fully diluted from 16.4p to 22.0p.

The company has submitted the necessary application to the Canadian Foreign Investment Review Agency to seek approval of its acquisition of Fuel Marketers. The latter is a large and successful petroleum product marketing organisation selling in excess of 70,000 barrels per day, mainly in the provinces of Ontario and Quebec. The directors expect a response to the application in December.

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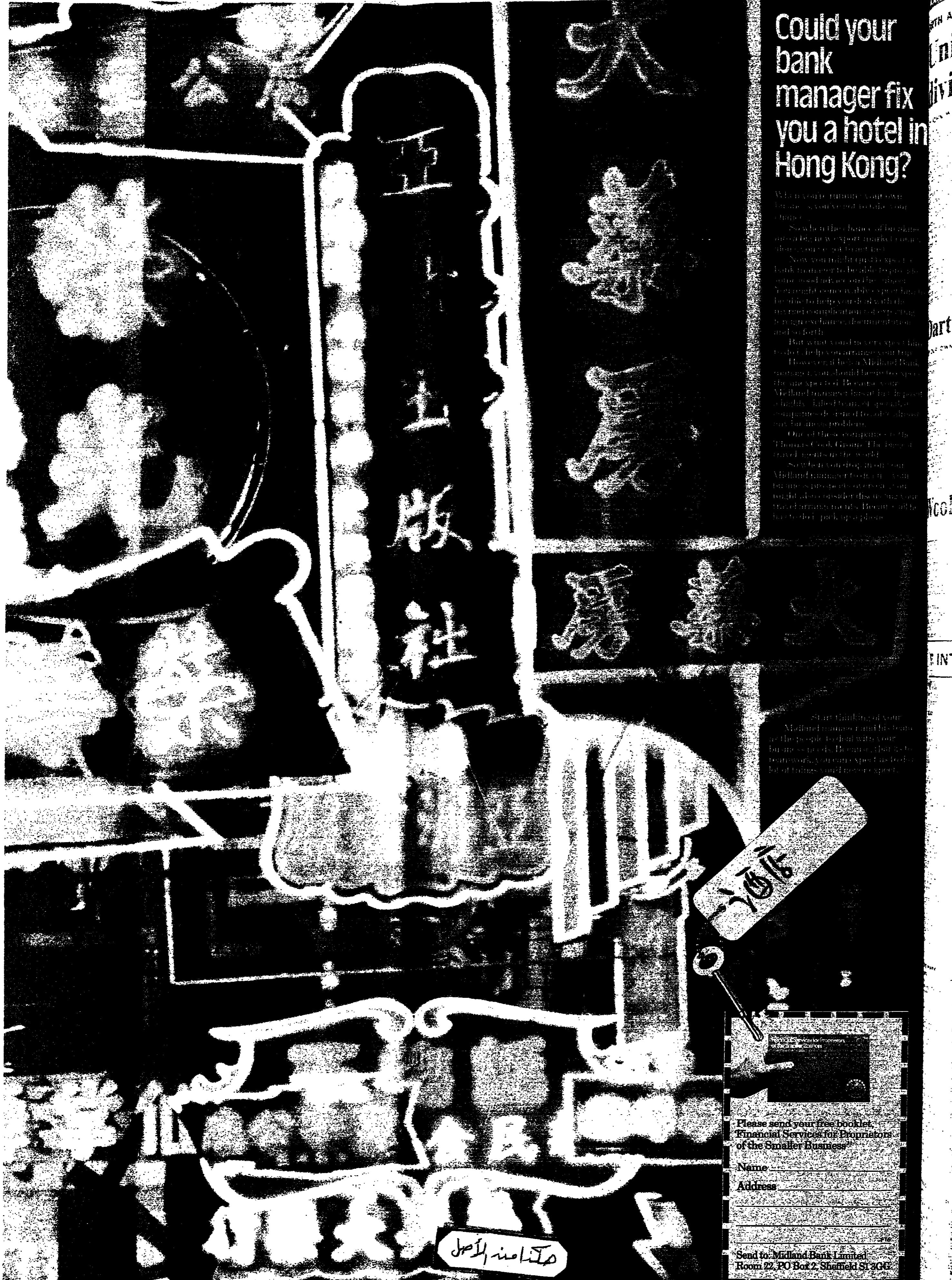
development of the Maureen

Field. In 1979 Ultramar will begin

## INVESTMENT TRUST COMPANIES

The information in the columns below is supplied by the companies named, which are members of The Association of Investment Trust Companies. The figures, which are in pence except where otherwise stated, are unaudited.

Total Assets less current liabilities (£ million)	Company (2)	Shares or Stock (3)	Date of Valuation (4)	Annual Dividend (5)	Net Asset Value after deducting prior charges at nominal value (6)	Investment Currency Premium (see note g) (7)	Total Assets less current liabilities (£ million)	Company (2)	Shares or Stock (3)	Date of Valuation (4)	Annual Dividend (5)	Net Asset Value after deducting prior charges at nominal value (6)	Investment Currency Premium (see note g) (7)	
147.7	VALUATION MONTHLY	Ordinary 25p	31/10/78	7.1	27.1	25.8	24.3	Hambros Group	Ordinary 25p	31/10/78	6.25	247.6	237.6	12.8
54.9	Alliance Trust	Ordinary 25p	31/10/78	3.0	126.9	132.3	4.3	City of Oxford Investment Trust	Ordinary 25p	31/10/78	9.25	98.2	98.2	9.8
124.5	British American Securities Corp.	Ordinary 25p	31/10/78	4.85	187.0	192.3	47.0	Hambros Investment Trust	Ordinary 25p	31/10/78	3.75	132.6	142.7	1.1
27.1	Carib & National Trust	Ordinary & "B" Ord. 25p	31/10/78	4.6	172.1	174.9	7.0	Rosediamond Investment Trust	Capital 25p	31/10/78	—	120.2	120.2	—
11.4	Cloverhouse Investment Trust	Ordinary 50p	31/10/78	3.8	108.2	108.2	0.2	Henderson Administration Ltd.	Ord. & "B" Ord. 25p	31/10/78	↑	124.6	129.7	13.5
11.8	Crossfingers Trust	Ordinary 25p	31/10/78	3.7	114.0	114.0	—	Electra & General Investment	Ordinary 25p	31/10/78	1.55	104.1	105.3	10.2
92.4	Dundee & London Investment Trust	Ord. Deferred	31/10/78	6.75	26.9	26.2	1.0	Greenfield Investment	Ordinary 25p	31/10/78	1.45	127.3	127.3	13.6
43.9	Edinburgh Investment Trust	Ordinary 25p	31/10/78	2.85	123.9	123.9	6.7	Ordinary 25p	31/10/78	2.5	69.9	69.9	2.0	
11.8	First Scottish American Trust	Ord. Stock 25p	31/10/78	2.1	102.9	107.3	2.4	Pref. Ord. 25p	31/10/78	1.93	25.1	26.1	—	
92.5	Grange Trust	Ordinary 25p	31/10/78	2.87	133.9	133.9	8.4	Defd. Ord. 25p	31/10/78	2.82	65.4	65.4	—	
63.8	Great Northern Investment Trust	Ordinary 25p	31/10/78	2.9	167.1	171.7	7.0</							



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# INTERNATIONAL FINANCIAL AND COMPANY NEWS

## Munich Re raises profit for year

BY JONATHAN CARR

Muenchener Rueckversicherung, considered the world's largest reinsurance enterprise, proposes to pay an unchanged 18 per cent dividend for the 1977-78 business year (to June 30) on net profit up to DM 47.2m (\$25m) from DM 34m in 1976-77. The company is confident that the dividend can be maintained for the current year, too—but warns that profits will be down somewhat.

The company will also propose to shareholders on December 8 to increase by DM 34m to DM 27.9m through a two-for-five rights issue. The new shares will have full dividend rights for the whole of the current business year.

At a Press conference here, Herr Horst Jannott, the executive chairman, stressed that last year's improvement merely brought net profit back to about the level of 1974-75.

A major reason for the better profitability here totals less than 0.1 per cent of total premium income, which rose by 11 per cent in 1977-78 to DM 5.7bn. The big profit performers in other businesses are reinsurance had been life insurance company and 25 per cent technical insurance (DM 23.7m). But liability, accident and motor together had brought a loss of DM 43.2m compared with a loss of DM 24m a year earlier. For this the motor insurance sector was principally to blame. Yet the company could not refuse motor reinsurance business without losing custom in other, profitable sectors.

The lion's share of net profit—around DM 42m—came not from "general business"—that is primarily investment income. This schaft, Munich (which has more income rose in 1977-78 to than 25 per cent of the Hapag DM 469m from DM 406m a year earlier.

Further, only DM 5.4m of that net profit came from reinsurance business alone (compared with a loss of DM 15.4m from this sector in 1976-77). That means

## Norwegian bank share sale price agreed

By Fay Gjester

OSLO, Nov. 16. THE OFFICIAL commission entrusted with putting a "fair" price on the shares of Norway's 27 commercial banks, in case shareholders should wish to sell them to the state, has reached its first judgment. The bank involved, Bergen Bank, is one of Norway's "big three". Shareholders in banks were given the option to sell in case they objected to the new law putting public appointees on bank boards.

Four out of five of the Commission's members said that the gross redemption price for Bergen Bank shares should be Nkr 105.80 (\$21), the equivalent of their average price over the three years ending December 31, 1975, since this was higher than their price on January 1, 1978, the day on which Norway's bank "democratisation" law took effect. The law said that shareholders could redeem shares either at the January 1 market price or at the average over the preceding three years, which ever was the higher.

The dissenting member of the Commission, stock exchange director Mr. Erik Jarre, believed the price should have been fixed higher.

The net redemption price for Bergen Bank shares, after deduction of half of the dividends paid during 1975-77, has been fixed at Nkr 101.12 per share. Shareholders have until the end of 1980 to decide whether to sell at this price.

Yesterday, Berger Bank shares were quoted on the Oslo Stock Exchange at Nkr 101.50.

A spokesman for Berger Bank

said it was advising shareholders to take their time about deciding whether to sell at the official price.

Both the banks and the government are hoping that most commercial bank shareholders will not sell. The banks hope to avoid being gradually nationalised. The government hopes to avoid the large cash outlay which such a development would involve.

Even if only a fifth of shareholders should decide to cash in their shares, it would cost the state Nkr 500m. In principle, the government hopes to resell any shares it has to buy, provided this can be done without significant loss.

Earnings during the first half year improved, but remained generally unsatisfactory. In the third quarter, they fell as a result of a decline in work and the subsequent reduction in production capacity.

Unfortunately, there was no real sign of a sustained economic improvement in the Federal Republic that might change the EEC's frequently not being observed.

During the period under review, imports had again started to increase, including those from other EEC countries.

Within the Community itself, Iran has a share of more than 25 per cent, said that the German industry had reported a drop in bookings after a promising start to the year, and that even after the holiday period there had been no real upturn.

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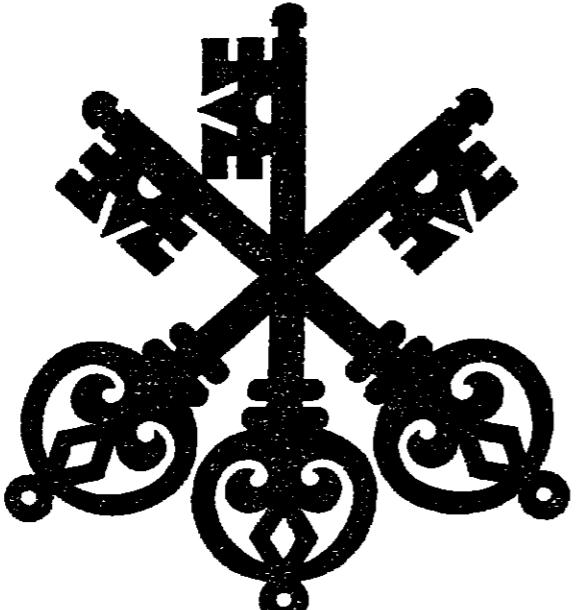
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## APPOINTMENTS

### COMPANY NOTICES

#### COMPANIA DE ELECTRICIDAD DE LA PROVINCIA DE BUENOS AIRES, LIMITED

In Members' Voluntary Liquidation  
Registered Office: 6, St. Bride Street, London, EC4A 4DA.  
Registered in England No. 117173.

IN THE MATTER of the Companies Act 1948 and in the matter of Compania de Electricidad de la Provincia de Buenos Aires, Limited (In Members' Voluntary Liquidation).

NOTICE IS HEREBY GIVEN pursuant to Section 289 of the Companies Act 1948 that the General Meeting of the members of the above-named company will be held at the Head Office, 6, St. Bride Street, London, EC4A 4DA, on Tuesday, 12th December 1978 at 11.30 o'clock for the purpose of receiving an account of the liquidators and their dealings and of the conduct of the winding up to date.

F. R. GOETHE  
K. U. SANNE  
Joint Liquidators

NOTES

1. A Member entitled to attend and vote at the above-mentioned meeting is entitled to appoint one or more proxies to attend and, upon a poll, vote instead of him. A proxy may also be a member.
2. Persons present at the meeting must be accompanied with Binder Dittler & Co. Ltd., 43, Rue Goethe, Luxembourg, or by another firm of solicitors not later than 4 o'clock in the afternoon of 11th December 1978.
3. Holders of Share Warrants to bearer will be admitted to the Meeting on production of their warrants. Shareholders will be admitted to the Meeting with the Articles of Association at least two full days before the day of the Meeting with Banque Belge Limited (Bibusbank), London, EC2, or some other duly authorized agent of Bibusbank, or with the relevant documents or with one of the following Depositories in Belgium or Luxembourg:
  - BELGIUM: — Spoorweg Generale de Bruxelles
  - GRAND-DUCHY OF LUXEMBOURG: — Crédit Industriel d'Arls, s.c. de Lorraine
  - LUXEMBOURG: — A.D.L. Grand Rue, Luxembourg

A depositor will be liable for the amount of his deposit to the holder of Share Warrants to Bearer attending on person at the meeting or must accompany the holder of the Warrant to the Meeting.

Certified copies of the Articles of Association may be obtained at the offices of Binder Dittler & Co. Ltd., 43, Rue Goethe, Luxembourg (Grand-Duchy of Luxembourg) or at the offices of Bibusbank, London, EC2, or some other duly authorized agent of Bibusbank, or with one of the following Depositories in Belgium or Luxembourg:
 

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# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHIETERS

## MATERIALS

### New look for paper

SUCCESS IN the treatment of titanium dioxide, among others, polypropylene fibre to make it suitable for papermaking is thousand tonnes has been taken by the Shell group of companies into many new areas of market development and Carlit applications. Drawing on the is now available in commercial novel properties incorporation amounts of the plastics fibres can impact traditional materials. An outstanding example of this is given here, properties to papers such as those used for tea and coffee bags.

Carlit, the name chosen by the company for the new family of fibres on which a great deal of the development work was carried out in the Netherlands. The materials are described as branched polypropylene fibres on the surfaces of which various mineral additives have been partially embedded. Since the fibre itself is tough and highly resistant to water and gases, this is a notable achievement.

Surface modifications thus made provide a wettable and easily dispersed fibre, the density of which can be controlled to give a stable dispersion in water, also, depending on the additive chosen, the fibre will exhibit corresponding properties to give an end-product with both thermoplastic and mineral characteristics.

Additives used include clays, chalks, barium sulphate and SEI TPG. Company, Shell Centre, London SE1 7PG. 01-934 1234.

## QUALITY CONTROL

### Tests wafers with no damage

EXPERIMENTAL laser-scanning methods to detect microscopic defects in silicon wafers before they are used in fabricating intricate computer circuits is of importance, because even one such defect can cause the failure of a complete circuit containing thousands of transistors.

Developed by two IBM scientists, the methods take a minute or less per wafer and can spot imperfections as small as 1 micron.

Because the approach is non-destructive, it can be used to examine silicon wafers for excited electrons recombining in them. It also offers the possibility of examining wafers at several stages in the circuit manufacturing process in order to determine which steps need adjusting to improve the process yield.

## COMPUTERS

### Tight check on weight of tea packs

COSTUMERISED weight control equipment to help improve pack weight standards and meet the demands of the EEC's forthcoming average weight legislation, has been bought by R. Twining & Co.

Kins Applied Technology of Morden, Surrey, is supplying its K1000 prepak weight controller for installation at the tea company's Andover plant.

It is hoped that the system will help to meet the requirements of the proposed EEC legislation, ensure that legal requirements are met with a minimum of overpack.

## Terminals to recognise more words

EMI THRESHOLD has increased its range of Voice Data Entry devices with prices starting at £3,500 for a 32-word vocabulary machine.

All models are based on the Threshold 500 processor which contains new recognition software using dynamic programming and other hardware and software developments to give improved sound recognition accuracy.

## Unbreakable strip code

EMI DATA has successfully completed a project with Diebold Inc., manufacturer of electronic banking terminals, in which the latter's TABS 910 automated teller machine has been equipped with a "Watermark" reader. The Diebold terminal was recently shown for the first time at the American Bankers' Association, Bank Card Convention in the U.S.

"Watermark" is the name given to magnetic particles produced by a process whereby coding is structured into a magnetic layer during manufacture. While the tape containing the suspension of magnetic particles is still in the liquid state, magnetic fields are applied which selectively

orient the particles and thus define the coded data. The result is a unique magnetic pattern or "watermark" which cannot be erased, altered or copied without detection.

The modified Diebold TABS 910 operates in the normal way but has the additional advantage of reading the watermark code and validating the card before the transaction commences.

EMI Data, Alma Road, Windsor, Berks SL4 3JA. Windsor 53111.

large character display or a VDU. Software changes in the host computer are unnecessary.

Threshold 5400 is a four-station stand-alone or satellite system complete with disc printer and controlling micro-computer. The £42,000 price tag includes some applications software for standard functions such as management information reports, etc.

EMI Threshold, Birch Road, Hayes, Middlesex, 01-573 3888.

## COMMUNICATIONS

### Two minute facsimile

ACCORDING TO 3M, the fact 533 mm, is only 117 mm high that there are still only about 150 easily transportable at 7,000 business office facsimile 14.5 kg. It is also particularly machines installed in the UK is easy to use, requiring the paper a reflection of both the price of to be simply placed flat on the such equipment and more platen with one edge in a slot.

Capability of this laser-scanning method is in sharp contrast with that of current defect-detection procedures, which render the wafer unusable, with those procedures, only a few wafers from a batch are usually tested, so that the operator must simply test assume that they are representative of the entire batch.

A considerable reduction in transmission costs results, assuming a connection exceeding 56 kbit established for two hours afternoon, the cost for 100, four A4 pages of typescript drawings, handwriting or photographs, at acceptable definition for most office purposes, in two minutes.

The company's latest machine, the 2346, is relatively inexpensive at £1,400 (£50 per month), the operator having wrapped round the scanning drum, the operator having to select the speed, set the send/receive switch and, when a "ready" lamp comes on, the paper is drawn in by the machine and automatically

that company was taken over. At a recent London demonstration the company emphasised that it was in the facsimile business "to stay" and would be concentrating on selling across the massive market that facsimile machines were no longer for specialist users such as advertising agencies, newspapers and the legal profession and could now be usefully adopted by industry in place of other communications methods.

One of its customers, Securicor, has replaced a complete telex network.

Realising, however, that the 2346 might have to communicate with other makes of machine, 3M has designed it with four selectable speeds — two, three, four or six minutes, assuming standard CCITT protocol.

The machine measures 368 x 590 mm.

Annual savings will depend on use, but at 10 transmissions per day, selecting the two-minute transmission rather than four minutes, gives a £500 saving.

For the future, 3M is under-

stand to be close to announcing a digital machine that will

reduce the A4 page transmission

time to 35 seconds — at which

point the running cost becomes a better proposition than using the ordinary mail service.

GEOFFREY CHARLISH

## SAFETY/SECURITY

### Loop will defeat the petty thief

MULTI-LOOP alarm equipment lamp is triggered off. An inter-

venes to protect up to 40 items. Intermittent piercing alarm is incorporated the latest advances if a mass theft is involved.

In its compact control box and the control box automatically

resets itself after 30 seconds.

The control box has an independent power supply, audio and visual alarms, and an on/off switch.

The box supplies up to eight independent loop alarms.

Three types of sensor attachments are available for linking to the control box: and adhesive sensor consisting of an adhesive head with a special cleaning contact, a slip sensor consisting of a spring-loaded needle and lock contact; and a light sensor.

The alarm is easy to operate and is quick and simple to install. It allows protected items to remain protected while being examined by the potential customer.

Showroom display items assured by a tank level indicator can be moved without fuss, or leaving other items unprotected. Measurement and Control, due to But when an item is forcibly removed, a continuous horn and external environments at removed and pulsating flashing the measuring point.

The unit is suitable for the majority of liquids encountered in the chemical, petrochemical, oil refining, pharmaceutical and food industries.

A float with integral magnet assembly surrounds and is guided by a non-magnetic tube which contains a magnetically coupled float follower. The latter

converts the float position to a standard recording drum via a stainless steel cable which in turn transmits it to indication pointers by means of a gear train. The weight of the float follower is compensated by a spring system.

Approved for installation in hazardous areas the BM51, being glandless, is well suited to measurement in pressurised vessels. The indicator is housed in an epoxy coated case to protect it from corrosive atmospheres.

Alarms, and electrical transmission of readings can be provided. Moulton Park, Northampton NN3 1JZ (0604 499704).

## Magnetic level unit

### High level of safety

is a tank level indicator

which is housed in an epoxy coated case to protect it from corrosive atmospheres.

Measurement and Control, due to

But when an item is forcibly removed, a continuous horn and external environments at removed and pulsating flashing the measuring point.

This advertisement appears as a matter of record only.



## OLYMPUS OPTICAL CO., LTD.

Tokyo, Japan

DM 80,000,000

3½% Deutsche Mark Convertible Bonds of 1978/1985

Offering Price: 100%  
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Dresdner Bank Aktiengesellschaft

DG Bank Deutsche Girozentrale

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Kredobank S.A. Luxembourgeoise

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Landesbank Baden-Württemberg

Europäische Girozentrale

Landesbank Hessen-Thüringen

Europäische Girozentrale

Landesbank Nordrhein-Westfalen

Europäische Girozentrale

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Europäische Girozentrale

Landesbank Saar

Europäische Girozentrale

Landesbank Thüringen

Europäische Girozentrale

Landesbank Westfalen-Lippe

Europäische Girozentrale

Landesbank Württemberg

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Eu



## FARMING AND RAW MATERIALS

## EEC fish price proposals

BRUSSELS, Nov. 16. THE EEC Commission has unveiled its proposals for Community fish prices suggesting price rises for six species, cuts for two others and leaving unchanged prices for remaining 13 categories including cod, herring, mackerel and sardine.

The Commission proposes to increase the target price for pike 4.9 per cent to 1,370 units of account (ua), a tonne; pollack 4.9 per cent to 362 ua; haddock 3.9 per cent to 471 ua; and plaice 2.4 per cent to 615 ua.

The Commission also plans to increase the shrimps price to 1,900 ua per tonne from 1,011 ua, and tuna for industrial production by 3.3 per cent to 723 ua per tonne.

A 4 per cent reduction to 492 ua is proposed for the target price of haddock. For the intervention price of anchovies, the Commission suggests a 3.5 per cent cut to 191 ua per tonne.

The target price is the minimum a producer should expect to receive in the market, while the intervention price, generally below the target price, is used to absorb surplus production with community funds.

The increases are not likely to be reflected in consumer prices, as target prices are generally well below actual market levels. AP/Dow Jones

## New whaling meeting next month

THE 17-NATION International Whaling Commission will meet in Tokyo next month to set catch limits for sperm whales in the North Pacific.

The special meeting, on December 19 and 20, will also review limits of southern hemisphere sperm whales.

At its last meeting, in June, the commission classified all southern hemisphere sei whales as protected stocks, forbidding any catch, but decided to await further data before classifying sperm whales in the North Pacific and setting catch limits.

It will consider setting up working groups on subsistence whaling by aboriginal people such as the Alaskan Eskimos, and on an expanded observer scheme to ensure that regulations are followed.

The meeting will study means of persuading non-member countries to join the Commission. Chile, Peru, South Korea and Spain have indicated their intention to join and that would leave only Cyprus, Portugal and perhaps China whaling outside international regulations.

## Coffee futures hit by Costa Rica price cut

BY RICHARD MOONEY

COFFEE PRICES fell heavily on the London futures market yesterday as a result of a surprise announcement by the Costa Rican Government that it had abandoned its minimum export price.

The announcement pushed New York values lower overnight and when trading began in London yesterday morning nearby prices were down about £50 a tonne.

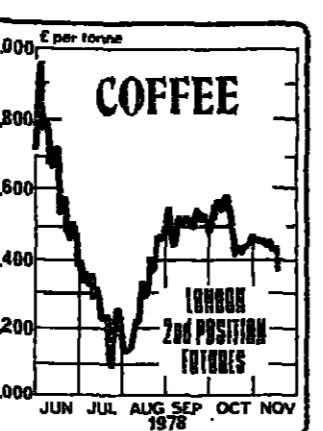
Further speculative and stop-loss selling pushed London values still lower and by the close the January position was quoted £675 down to £1,364.5 a tonne—the lowest level for three months.

Costa Rica had been holding its minimum price at 160 cents a lb, about 10 cents above the market level. The freezing of coffee exports allowed merchants to come down to the market level where they readily found buyers.

The target price is the minimum a producer should expect to receive in the market, while the intervention price, generally below the target price, is used to absorb surplus production with community funds.

The increases are not likely to be reflected in consumer prices, as target prices are generally well below actual market levels. AP/Dow Jones

They are evidently prepared



to risk having to make up their export receipts to the minimum levels out of their own pockets rather than find themselves left in the cold when the pent-up demand comes.

In New York meanwhile leading coffee traders said the first foreign disclosure deadline in coffee contract futures had little apparent impact on the market, presumably in the hope that their governments will follow Costa Rica's example.

The Commodity Futures Trading Commission (CFTC) requires that brokerage houses

and clearing members report the names and addresses of all foreign brokers carrying open positions in C contract futures as of the close of business today. It also requires a report of gross open positions, domestic and foreign, totalling five or more contracts in any one month.

The information will be compiled in the form of a statistical publication, which will probably be available in January, a CFTC spokesman said.

When the CFTC initially issued the coffee disclosure requirements some traders warned of a mass exodus of foreign investment.

However, on the first disclosure deadline most traders believe foreign accounts still make up a substantial portion of total open interests in the market.

The disclosure requirements were devised in response to political pressures generated by the sharp rise in coffee prices and public charges that the market was manipulated by producer interests following the 1973 Brazilian frost.

Traders here note that political interest in the market dissipated as retail coffee prices gradually stabilised below their highs.

## General rally in metal prices

BY JOHN EDWARDS, COMMODITIES EDITOR

THERE WAS a general rise in base metals yesterday also helped to lift copper production capacity and the economic outlook would restrain price rises.

The report suggested that the cost of new production capacity would only determine the price of copper when there was insufficient current capacity and this was unlikely to occur until the early 1980s.

Noranda Mines said in Toronto that it plans proposals to merge with Mattagami Lake Orchan and Orchan Mines, reports AP/Dow Jones.

It said the proposals, which would be subject to approval by shareholders of all three companies, envisages a merger with Mattagami on the basis of one Noranda share for each 2.5 Mattagami shares, and a merger with Orchan on the basis of one Noranda share for each six Orchan shares. Noranda said either proposal could proceed without the other.

India confirmed yesterday that it had sold four carloads of sugar for December shipment and completed its quota under the International Sugar Agreement.

Noranda currently holds about 34 per cent of Mattagami shares and about 45 per cent of Orchan shares.

## Eggs and bacon dearer

By Our Commodities Staff

BACON WILL cost more than ever in the shops next week following an across-the-board rise in wholesale prices announced yesterday.

The rise was led by the Danish producers who have lifted the first-hand price of their product by £25 to a record £1,140 a tonne. British and Ulster bacon is also £25 a tonne dearer, at £1,110.

Trade sources said they had been expecting a price rise as this is normally a time of buoyant demand. Further increases could take place in the next few weeks as the Christmas market gets under way.

The wholesale price rise is equivalent to about 1 lb a whole side of bacon but traders said most of the increase is likely to be concentrated on gammons, which could rise by 2 lb a lb. Middle, back and streaky bacon and collar joints should be unsold to 1p a lb dearer, they said.

Hauswives are also to be faced with higher egg prices. The Goldenlays marketing consortium announced yesterday that prices for all grades will rise 4p a dozen next week.

The latest rise brings the pre-Christmas "pull" price in the cooler weather has led to "very good demand indeed," a spokesman said. Smaller eggs are slightly dearer, possibly reflecting an increase in the cutting of old hens, he added.

This latest rise brings the increase in egg prices to 8p a dozen in the past fortnight.

Something about the mountain air seems to give the hay silage made on the farm a special quality in this part of Bavaria.

All the cattle were lying on

the grass and the slurry is collected in a big freshly built under-

ground tank.

There were obvious signs of other Community members in

prosperity with the new cowshed various ways. Should it not be

and modern machinery. But wholly borne by them?

## BAVARIAN AGRICULTURE

## High cost of idyllic Alpine farming

BY JOHN CERRINGTON, RECENTLY IN BAVARIA

UPPER BAVARIA, the foothills of the Alps, put on its best clothes for my visit.

The fog cleared at about 2,000 feet and the mountains were sharply silhouetted against the blue sky.

The towns and villages were incredibly neat. Many of the houses, like those in Oberammergau, seemed to have had their frescoes newly touched up, although I was told this was not so and the paintings had faded a great deal over time.

There was a sprinkling of snow in the perpetual shade of the mountains. The grass had in most cases been burned off by frost and had the brown colour it will retain until spring comes next April or May.

There were few grazing cattle to be seen. The land is all grass with wooden hay sheds every few acres. The farm houses are clustered into small groups denoting the small size of the holdings.

In most cases the houses — traditional mountain chalets — have a cattle shed built into the end with hay lofts above and out a dung heap to show that only 850 kilos of compound feed per cow per year is used.

The 17 dairy cows living in a modern cowshed were Brown Swiss and Frisian. The farmer looked after them with his wife and some help from his father. The yield per cow of 3,000 litres (1,120 gallons) was extraordnarily high considering that only 850 kilos of compound grazing for the young cattle.

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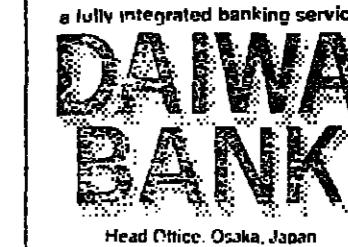
## INDUSTRIALS—Continued

## INSURANCE—Continued

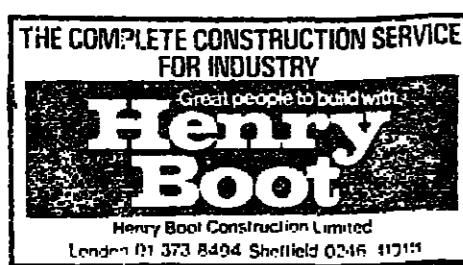
## PROPERTY—Continued

## INV. TRUSTS—Continued

## FINANCE, LAND—Continued



Stock	Price	Yield	Div.	Net Ctr'd G's
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101	100	100	100	100
102	100	100	100	100
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Friday November 17 1978



## MONEY SUPPLY ON BOTH SIDES OF THE ATLANTIC

### Growth in UK held down

BY MICHAEL BLANDEN

THE GROWTH of the money supply has been held below the Government's target range of 8-12 per cent during the first half of this financial year.

Figures published by the Bank of England yesterday suggested, however, that there was a strong underlying upward trend in the demand for credit last month.

Pressures on the lending market which, because of the distorting influence of the corset controls on the growth of the banks, are not fully reflected in the money supply, were one of the main reasons for last week's decision to lift minimum lending rate by 2½ per cent to 12½ per cent.

During the four-week period to mid-October, sterling M3—the broader measure of money supply—increased by £320m after seasonal adjustment, a rise of 11 per cent. This was in line with general expectations in the City after last week's banking figures.

The increase in sterling M3 over the first six months of this financial year was just over 8 per cent, equivalent to an annual rate of 7½ per cent.

The new figures, therefore, confirm the indication given last week by Mr Denis Healey that the growth was nearer 7 per cent a year than 8 per cent, in his statement announcing that the present monetary targets would be maintained for another six months.

### Exclusive football contract for ITV

BY ARTHUR SANDLES

THE FOOTBALL League has signed an option for the exclusive television coverage of all English soccer matches under its control with London Weekend Television, acting on behalf of all the ITV companies.

ITV will pay substantially more than the £500,000 a year which the BBC and ITV jointly pay for coverage at present. The new deal more than doubles this figure, while guaranteeing in the clubs that the amount of soccer on television will be halved.

The option enables LWT's negotiators to have their actions ratified by the other commercial television companies. It is unlikely that the companies will do other than confirm the arrangement. This will mean that the BBC will be left with international matches and the FA Cup.

The exclusive coverage of this big British spectator sport by one television channel can be expected to a future.

The BBC said: "Ten years ago, at the instigation of the Football League and the Football Association, it was decided football coverage on television could only be negotiated jointly with the BBC and ITV."

"No company had the right to exclusively—and that has been the position for the past ten years. Until five o'clock this afternoon, the official negotiators jointly appointed by the BBC and ITV were totally unaware of the bid by London Weekend Television, or that company's unilateral negotiation with the Football League."

Mr Michael Grade, LWT's programme controller, said the company had sensed the mood of the clubs and realised that a renewed deal with the BBC could not be accepted. Therefore, LWT had gone in alone.

"The deal is good for ITV and good for football," he said.

Mr Alan Hardaker, Secretary of the League, said last night that, without the deal, there would have been no soccer on television next season. "The clubs would not have accepted an improvement on the old deal," he said.

In a complex contract, ITV has agreed to give more time to provincial matches and the League a big slice of foreign proceeds from soccer programme sales. For the individual clubs, it means substantially more than the present average return of £5,000 each a year.

The new arrangements were confirmed at a special meeting of club chairmen yesterday. Of the 51 people present, only one voted against acceptance. Thus, the BBC was left out in the cold.

The meeting lasted only an hour and the near unanimity of the vote suggests that the BBC has little or no chance of getting back, whatever its view. There is some indication that the soccer clubs were taken in by the BBC being asked to pay much for protection, and that initiatives to make more

BY JUREK MARTIN

THE FEDERAL RESERVE today announced that the impact of bad weather on the U.S. money supply, but difficult to break the moment, coupled this announcement with an increase in so many disclosure of a new monetary cost increases already in the disclosure which it felt would pipeline.

There are, however, a number of signs in the figures suggesting that the basic trend of credit and liquidity is rising quite rapidly.

The Fed's action, outlined in Congressional testimony this morning by Mr. G. William Miller, its chairman, consists of a sharp reduction for the year ahead of the growth targets for the narrowest definition of money supply, M1. These have been set at 2 to 6 per cent, down from 4 to 6½ per cent. M1 consists of cash in circulation and current accounts at banks.

This measure increased by 1.1 per cent last month after a 2.1 per cent jump in the previous month, and so far this year has induced the Fed to come up with another measurement, to be known as M1 plus, consisting of basic M1 savings accounts at commercial banks, negotiated order of withdrawal accounts, demand deposits at mutual savings banks and credit union share drafts.

The target range for this measurement has been set at 5 to 7 per cent for the year ahead. The ranges for the broader calculations, M2 and M3, have been left unchanged at 6½ to 9 per cent and 7½ to 10 per cent respectively. Overall, Mr. Miller said, the Fed anticipates that bank credit will grow by 8½ to 11½ per cent in the year ahead.

Mr. Miller admitted that there were considerable uncertainties in the inflation front—including the other figures, starting this

in international oil prices and the afternoon. The decision to intro-

duce the new measurement is the result of a long internal debate at the Fed, dating back to Dr. Arthur Burns's tenure as chairman.

Mr. Miller emphasised today that the inflation assumptions are rather less optimistic than those publicly offered by the Carter Administration, his overall economic projections remain more bullish than those of many private economists. Yesterday, the Senate banking committee, in front of which Mr. Miller appeared today, heard testimony from four prominent economists who predicted a mild recession, worse unemployment and higher inflation than the Fed chairman.

But recent innovations in the banking system, including the automatic transfer of funds from savings to current accounts, has induced the Fed to come up with another measurement, to be known as M1 plus, consisting of basic M1 savings accounts at commercial banks, negotiated order of withdrawal accounts, demand deposits at mutual savings banks and credit union share drafts.

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WASHINGTON, Nov. 16.

In particular, Mr. Miller thought that the housing industry could weather the impact of slower economic growth more easily than it had in 1974-75, when it virtually collapsed.

With the protection afforded to new six-month certificates, he foresees housing starts dropping to an annual rate of about 1.7m next year, compared with this year's 2m level.

He was also encouraged by the relatively low current rate of inventories to sales, which, he argued, should mean that business investment "should remain supportive of economic expansion."

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Editorial Comment Page 18

### First Japanese payments deficit for three years

BY RICHARD C. HANSON

JAPAN REGISTERED a balance of payments deficit in October for the first time since November 1975, while the trade surplus also showed a significant decline.

Emergency imports and a substantial fall in export volume cut the trade surplus to \$1.07bn after a year-long rise to \$3.55bn, from \$1.52bn in September. On a seasonally adjusted basis the surplus fell to \$865m from \$1.445bn in September.

The current account surplus of \$1.81bn registered in October was cut by a deficit of \$1.494bn (\$1.849bn seasonally adjusted). There was a record \$1.50bn outflow in the long-term capital account following a \$1.325bn outflow in September because of heavy bank lending overseas.

Officials at the Economic Planning Agency now expect the current account surplus for the

fiscal year ending next March may reach about \$13.5bn, above the latest Government target of \$13.5bn but well below some earlier projections.

October exports (FOB) on a dollar basis rose by 20 per cent from the year ago to \$3.55bn, from \$2.81bn in September. On a seasonally adjusted basis the surplus boosted the total. On a yen basis, exports dropped 13 per cent from last year.

October imports registered a record monthly dollar-based surplus of \$7.28bn, 42 per cent up from last year, compared with

the balance of payments deficit is unlikely to continue.

News Analysis Page 8

### French steel merger plan

By Our Financial Staff

TWO LEADING French steel companies, Usinor and Chatillon-Neuves-Maisons, the main steel-making operation of the Chiers-Chatillon group, plan to merge.

Usinor is France's number one company in terms of output, and Chiers-Chatillon ranks number four. They employ about 47,000 people, and last year produced 9.5m tonnes of steel between them.

The more, which will constitute a major part of the rescue plan for France's ailing steel industry, is not unexpected. It follows an announcement in July of closer co-operation between the two companies.

They both have plans to build a new steelworks in Lorraine, and the market is sufficient to sustain only one of them.

Co-operation agreements already in existence between the two concerns in the steelmaking region around Lille, cover the interchange of materials. Their activities overlap both there and in Lorraine, where Usinor has a steelmill at Thionville. Chatillon, one at Neuves-Maisons, and both have plants at Longwy.

Usinor has a capital of FFr. 1.43bn, and Chatillon-Neuves-Maisons FFr. 598m. Usinor made a loss of FFr. 2.06bn in 1977 on a turnover of FFr. 9.71bn, and Chatillon-Neuves-Maisons lost FFr. 648m on sales of FFr. 2.78bn.

No details of the planned merger were immediately available. The deal has still to be approved by shareholders of both companies.

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The future of the two leaders of the co-operative also has to be decided. They are Mr. Jack Spriggs and Mr. Dick Jenkins, who were senior shop stewards at the factory until they became convenor-directors when the co-operative was founded four weeks ago.

Yesterday Mr. Spriggs and a local Merseyside MP, Mr. Robert Kilroy-Silk, made it clear that they intend to campaign among

operative in the past four years.

The matters to be decided include firm arrangements for 280 workers to be returned to the private sector, to be taken over by the National Enterprise Board.

They said this in London when a Department of Industry report which recommended the Worcester takeover was published. They clashed over the matter with Mr. Alan Williams, Minister of State for Industry, who said that neither the Government nor the NEB agreed with such a solution.

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News Analysis Page 8

### Kirkby workers back take-over

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

THE WAY was cleared yesterday morning for the Kirkby workers' co-operative to be returned to the private sector when a mass meeting of the 720 workers involved decided by an overwhelming majority to accept take-over proposals from Worcester Engineering, a Midlands-based central heating equipment factory.

Only about 20 workers voted against. The future of the take-over now depends on the settling of a number of matters in the satisfaction of the Government's Industrial Development Advisory Board.

On Wednesday night the Board gave only qualified approval to £1m state aid, partly in the form of preference shares, being allocated to help fund the take-over and the development of the co-operative's large loss-making Merseyside factory. Some £5.8m has been paid out in Government grants to the co-

operative in the past four years. The matters to be decided include firm arrangements for 280 workers to be returned to the private sector, to be taken over by the National Enterprise Board.

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